



*In reply please quote:*

**Ref. No. CCA.25/32/01” A”/117**

**30<sup>th</sup> September, 2022**

Hon. Dr. Mwigulu Lameck Nchemba (MP),  
Minister for Finance and Planning,  
Government City-Mtumba,  
Hazina Street,  
P.O. Box 2802,  
**40468 DODOMA**

**Honourable Minister,**

**RE: PPRA ANNUAL PERFORMANCE EVALUATION REPORT FOR FINANCIAL  
YEAR 2021/22**

In accordance with Section 29 (1) (a) of the Public Procurement Act [Cap.410, R.E 2022], I hereby submit the Annual Performance Evaluation Report of the Public Procurement Regulatory Authority for the Financial Year ended 30<sup>th</sup> June, 2022.

Furthermore, Section 29 (2) of the Act requires the Minister to lay the report before the National Assembly within three months from the date of his receiving the report, or at the next sitting of Parliament, whichever event comes first.

Yours faithfully,

Dr. Leonada R. Mwigike  
**BOARD CHAIRPERSON**





## **Vision**

*“A public procurement system that offers value for money”*

## **Mission**

*“To regulate public procurement system and promote best practices for attaining value for money”*

## **Core Values**

### **i. Integrity**

PPRA upholds high ethical and moral standards in executing its duties.

### **ii. Team work**

PPRA upholds interdepartmental co-operation and develops its human resource for achievement of strategic goals.

### **iii. Professionalism**

PPRA professionally protects interest of public procurement Stakeholders through application of fair, competitiveness, transparent, value for money and non-discriminatory procurement standard and practices.

### **iv. Innovativeness**

PPRA values radical and gradual improvements in rendering its services both physical and electronically.

### **v. Confidentiality**

PPRA respects the value and ownership of information and does not disclose without appropriate authority, unless there is a legal or professional obligation to do so.



## TABLE OF CONTENTS

LIST OF TABLES.....	v
List of Figures.....	vi
List of Annexes.....	vii
ABBREVIATIONS AND ACRONYMS .....	viii
STATEMENT OF THE BOARD CHAIRPERSON.....	xi
BOARD CHAIRPERSON.....	xii
STATEMENT FROM CHIEF EXECUTIVE OFFICER.....	xiii
EXECUTIVE SUMMARY .....	xiv
INTRODUCTION.....	xiv
OVERALL PERFORMANCE .....	xiv
CHALLENGES AND RECOMMENDATION.....	xix
CHAPTER ONE: ORGANISATION OVERVIEW .....	1
1.1 Establishment and Objectives .....	1
1.2 Vision.....	1
1.3 Mission .....	1
1.4 Core Values .....	1
1.5 Objectives of the Authority .....	1
1.6 Functions and Powers .....	2
1.7 Organizational Setup .....	3
CHAPTER TWO: LEGAL, REGULATORY AND INSTITUTIONAL FRAMEWORK OF PUBLIC PROCUREMENT .....	7
2.1 Introduction .....	7
2.2 Provisions of the Act .....	7
2.3 Institutional Set Up in PEs .....	8
CHAPTER THREE: DESCRIPTION OF ACTIVITIES OF THE AUTHORITY.....	9
3.1 Introduction .....	9



3.2	HIV/AIDS Infections and Non-Communicable Diseases.....	9
3.3	National Anti-Corruption Strategy .....	9
3.4	Public Procurement Compliance .....	9
3.5	Outreach Capacity and Visibility .....	16
3.6	Capacity to Deliver Quality Services .....	20
3.7	Financial Performance.....	21
<b>CHAPTER FOUR: PERFORMANCE OF PROCURING ENTITIES .....</b>		<b>23</b>
4.1	Introduction .....	23
4.2	Routine Compliance Monitoring .....	23
4.3	Compliance audit on TANePS usage .....	31
4.4	Value for Money Audit Results for 44 audited entities .....	36
4.5	Performance audit of 46 PEs which implemented projects using Covid-19 Funds.....	41
4.6	Assessment of Corruption Red flags .....	46
4.7	Recommendations .....	48
<b>CHAPTER FIVE: SPECIAL AUDITS AND INVESTIGATIONS .....</b>		<b>52</b>
5.1	Introduction .....	52
5.2	Audit Scope.....	52
5.3	Losses and Savings .....	52
5.4	Major Specific observations .....	52
<b>CHAPTER SIX: CHALLENGES AND RECOMMENDATION .....</b>		<b>64</b>
6.1	Sector related challenges and recommendation.....	64
6.2	Internal Challenges and Recommendation .....	65



## LIST OF TABLES

Table 3- 1: List of debarred firms.....	13
Table 3 - 2: Summary of MoUs with other Institutions .....	19
Table 3 - 3: Staff compliment as at 30 <sup>th</sup> June, 2022.....	20
Table 3 - 4: Training attended by staff in 2021/2022 .....	20
Table 3 - 5: Budget vs Receipts.....	22
Table 3 - 6: Approved Budget Vs Actual Expenditure as at 30 <sup>th</sup> June, 2022.....	22
Table 4 - 1: Distribution of planned tenders in terms of procurement category .....	24
Table 4 - 2: Distribution of planned tenders in terms of PE category .....	24
Table 4- 3: PEs with highest amount of planned procurement (above one trillion) .	25
Table 4- 4: Procurement contract awards per country of origin .....	29
Table 4 - 5: The volume of audited procurements in terms of procurement Category . .....	31
Table 4 - 6: Audited contracts by category .....	37
Table 4 - 7: The distribution of volume of audited procurement per sector .....	42



## List of Figures

Figure 2 - 1: Public procurement legal and regulatory framework .....	7
Figure 2 - 2: Institutional setup in PEs .....	8
Figure 4- 1: Percentage of Value of planned tenders Vs planned methods of procurement .....	25
Figure 4 - 2: Distribution by sectors for entities with volume of planned tenders above TZS 20 billion .....	26
Figure 4 - 3: Quarterly trend of number and value of awarded contracts for FY 2021/22 .....	27
Figure 4 - 4: Comparison of APPs Value against value of contracts awarded by ..	27
Figure 4- 5: Comparison of volume of procurement in terms of PEs category .....	28
Figure 4 - 6: Awarded framework contracts through GPSA .....	29
Figure 4 - 7: Average Compliance Level for the four Performance Indicators .....	32
Figure 4 - 8: Overall level of compliance for LGAs, MDAs, and PAs .....	33
Figure 4 - 9: Overall Value for Money results for individual indicators .....	38
Figure 4 - 10: Performance scores per each indicator .....	43
Figure 4 - 11: Performance Results for each Sector .....	44



## List of Annexes

Annex 3 - 1:	Procurement Implementation Tools .....	66
Annex 3 - 2:	Reviewed applications for retrospective approval .....	67
Annex 3 - 3:	Disciplinary Measures from PPAA Decisions .....	76
Annex 4 - 1:	The list of PEs registered in TANEPS but did not submit APPs.....	77
Annex 4 - 2:	PEs with planned Procurement above TZS 20 billion .....	81
Annex 4 - 3:	List of audited entities with the respective compliance scores.....	91
Annex 4 - 4:	List of entities with poor compliance levels.....	101
Annex 4 - 5:	List of PEs which did not process tenders in TANEPS or processed only few tenders .....	104
Annex 4 - 6:	Summary of entities which did not publish contract awards in TANEPS.....	106
Annex 4 - 7:	Details of value for money scores for all audited entities .....	112
Annex 4 - 8:	List of contracts with poor performance in either of the performance indicators....	177
Annex 4 - 9:	List of Tenders implemented outside TANEPS .....	182
Annex 4 - 10:	List of contracts /projects with high red flags assessed through TANEPS audit ....	201
Annex 4 - 11:	List of contracts /projects with high red flags assessed through performance (Value for Money) audit.....	214
Annex 4 - 12:	Details of corruption red flags outcomes for audited projects implemented through COVID-19 funds .....	217



## ABBREVIATIONS AND ACRONYMS

AAP	Activity Action Plan
ACE	Africa Centre of Excellence
ADF	African Development Fund
AfDB	African Development Bank
AO	Accounting Officer
APER	Annual Performance Evaluation Report
APP	Annual Procurement Plan
ATC	Arusha Technical College
ATCL	Air Tanzania Company Limited
AUWSA	Arusha Urban Water Supply and Sanitation Authority
BAA	Budget Approving Authority
BoD	Board of Directors
BoQ	Bills of Quantity
BoT	Bank Of Tanzania
BPR	Business Process Re-engineering
CAG	Controller and Auditor General
Cap	Chapter
CEO	Chief Executive Officer
CPD	Continuous Professional Development
CQ	Competitive Quotation
CUIS	Common Use Items and Services
DC	District Council
DUWASA	Dodoma Urban Water Supply and Sanitation Authority
EAC	East African Community
EAPF	East African Procurement Forum
EC	Evaluation Committee
EMD	Emergency Medicine Department
ETDCO	Electrical Transmission and Distribution Construction and Maintenance Subsidiary Company
FY	Financial Year
GAMD	Government Assets Management Division
GARI-ITS	Government Audit Report Implementation – Information Tracking System
GEUWASA	Geita Urban Water Supply and Sanitation Authority
GPN	General Procurement Notice
GPSA	Government Procurement Services Agency
HIV/AIDS	Human Immuno-deficiency Virus/ Acquired Immune Deficiency Syndrome
HQ	Headquarters
ICB	International Competitive Bidding
ICS	International Competitive Selection
ICT	International Competitive Tendering
ICU	Intensive Care Unit
IGF	Internally Generated Funds
IMF	International Monetary Fund
IRPM	Innovative Rodent Pest Management
IS	Individual Selection



ISPGG	Institutional Support Project for Good Governance III
KASHWASA	Kahama Shinyanga Water Supply and Sewerage Authority
LGAs	Local Government Authority's
LPO	Local Purchase Order
MC	Municipal Council
MDAs	Ministry Department and Agency
MoEST	Ministry of Education Science and Technology
MoFP	Ministry of Finance and Planning
MoU	Memorandum of Understanding
MSD	Medical Stores Department
MTSP	Medium Term Strategic Plan
MUWSA	Moshi Urban Water Supply and Sanitation Authority
MWAUWASA	Mwanza Urban Water Supply and Sanitation Authority
NAOT	National Audit Office of Tanzania
NBS	National Bureau Of Statistics
NCAA	Ngorongoro Conservation Area Authority
NCB	National Competitive Bidding
NCQ	National Competitive Quotation
NCS	Non-Consultant Services
NCT	National Competitive Tendering
NEC	National Electoral Commission
NEEC	National Economic Empowerment Council
NHC	National Housing Cooperation
NM-AIST	Nelson Mandela African Institute of Science and Technology
NRT	National Restricted Tendering
NSSF	National Social Security Fund
NZUWASA	Nzega Urban Water Supply and Sanitation Authority
OC	Other Charges
OTR	Office of Treasury Registrar
PAs	Public Authorities
PCCB	Prevention and Combating of Corruption Bureau
PE	Procuring Entity
PFMRP	Public Financial Management Reform Programme
PIT	Procurement Implementation Tool
PMG	Paymaster General
PMO	Prime Minister's Office
PMU	Procurement Management Unit
PO-ES	President's Office - Ethics Secretariat
PO-PSMGG	President's Office – Public Service Management and Good Governance
PO-RALG	President's Office - Regional Administration and Local Government Authority
PPA	Public Procurement Act, [Cap.410 R.E 2022]
PPAA	Public Procurement Appeals Authority
PPP	Public Private Partnership
PPR	Public Procurement Regulations
PPRA	Public Procurement Regulatory Authority
PSPTB	Procurement and Supplies Professionals and Technicians Board
PSSSF	Public Service Social Security Fund



PVC	PolyVinyl Chloride
RAS	Regional Administrative Secretary
REA	Rural Energy Authority
RS	Regional Secretariat
RUWASA	Rural Water Supply and Sanitation Agency
SACIDS-ACE	Southern African Centre for Infectious Diseases Surveillance
SCC	Special Condition of contract
SCMP	System for Checking and Monitoring Procurement
SPN	Specific Procurement Notice
SS	Single Source
STD	Standard Tendering Document
SUA	Sokoine University of Agriculture
SUWASA	Singida Urban Water Supply and Sanitation Authority
SUWSSA	Singida Urban Water Supply and Sewerage Authority
TAA	Tanzania Airports Authority
TANAPA	Tanzania National Parks
TANePS	Tanzania National Electronic Procurement System
TANESCO	Tanzania Electricity Supply Company
TANROADS	Tanzania National Roads Agency
TARURA	Tanzania Rural Roads
TAS	Technical Audit Section
TASAF	Tanzania Social Action Fund
TB	Tender Board
TBC	Tanzania Broadcasting Corporation
TBS	Tanzania Bureau Standards
TCB	Tanzania Commercial Bank
TCRA	Tanzania Communications Regulatory Authority
TEMESA	Tanzania Electrical, Mechanical and Electronic Services Agency
TFS	Tanzania Forest Services Agency
TIE	Tanzania Institute of Education
TPA	Tanzania Ports Authority
TPA	Tanzania Port Authority
TPDC	Tanzania Petroleum Development Cooperation
TPJ	Tanzania Procurement Journal
TRA	Tanzania Revenue Authority
TRC	Tanzania Railways Cooperation
TV	Television
TZS	Tanzania Shillings
UD	User Department
VAT	Value Added Tax
VETA	Vocational Education Training Authority
VPO	Vice President Office



## STATEMENT OF THE BOARD CHAIRPERSON

On behalf of the Board of Directors and Management of the Public Procurement Regulatory Authority (PPRA), I am honoured to present to you the 16<sup>th</sup> Annual Performance Evaluation Report (APER) for the Financial Year 2021/22. This was the first year of implementation of the Third Medium Term Strategic Plan FY 2021/22 - 2025/26 with the vision of 'A Public Procurement System that offers value for money'.

The Authority is positioned at the centre of the Government system that drives Tanzania economy. Through purchase of goods, works and services, the Government fulfills its promise to citizens in funding education, infrastructure, health, agriculture and security, among others. At the same time, suppliers of these goods, works and services get income to run their businesses whose multiplier effect includes creation of employment leading to economic growth. In the protection of public resources, the Authority, through its Monitoring and Compliance Directorate, has gathered valuable information and data that will be used to enhance integrity of the procurement process and take remedial action on those found to be flouting the law.

I also have the honour to express my sincere appreciation to the Government, under the leadership of Her Excellency Samia Suluhu Hassan, President of the United Republic of Tanzania, for creating a conducive environment, which enables PPRA to exercise its mandate in a smooth manner. On behalf of the Authority, I wish to reiterate our commitment to the fight against unethical practices including corruption and mismanagement of resources in the public sector and implore every Tanzanian to take personal responsibility in its eradication. The Authority will, within its mandate, ensure that it is in line with emerging issues in procurement, technological changes and embrace best practices.

In the FY 2022/23 onwards, the Authority will focus on strengthening contract management and performance through enforcing contract monitoring, systematically addressing the capacity gaps in contract management, fast tracking the implementation of e-Government Procurement System to improve transparency, efficiency and lower transaction costs in the Public Procurement System.

The Authority will continue to monitor the execution of contracts, enhance competition and promote development of the domestic industry through inclusive participation. In a bid to promote self-sustainability, the Authority will continue to pursue the path for revenue generation through services.



I would like to express my appreciation to the Government, development partners and other stakeholders, for their support in improving efficiency and effectiveness in public procurement in Tanzania. My heartfelt gratitude to the procuring entities, suppliers and contractors and the public at large, for their utmost support in helping PPRA carry out its mandate.

A handwritten signature in black ink, appearing to read 'Dr. Mwangi'.

Dr. Leonada R. Mwangi  
**BOARD CHAIRPERSON**



## STATEMENT FROM CHIEF EXECUTIVE OFFICER

The public procurement system in Tanzania has undergone continuous transformation through Government's efforts to ensure that it pairs with emerging issues in procurement, technological changes and best practices that uphold the principles of transparency, accountability, integrity, openness, fairness, competition and value for money. A well-functioning public procurement system in Tanzania will be a catalyst for the realization of Vision 2025 and the PPRA Medium-Term Strategic Plan III.

The Authority, during the year under review, implemented a number of activities towards enhancing efficiency and effectiveness of public procurement. The activities covered various areas including preparation and review of procurement standards, monitoring of compliance, enforcement of procurement standards, investigations, advisory services, research and stakeholders' engagement.

In its role of monitoring compliance with the public procurement law, the Authority conducted compliance as well as value for money audits. For the first time ever, compliance was assessed through TANEPS where the audit was conducted based on the online available information of respective entities. In addition, the Authority conducted a special value for money audit on Covid-19 funded projects whereby a total of 46 entities were audited which showed that the average performance was fair despite observed weaknesses.

During the reporting period, the Authority faced a number of challenges, including inadequate funding, insufficient office space and low staffing levels. It is therefore important to point out that support by the Government to the Authority is critical to the attainment of PPRA goals as set out in its Medium-Term Strategic Plan.

To this end, I wish to extend my humble appreciation to the Ministry of Finance and Planning, for supporting the various initiatives by the Authority, especially the development of electronic public procurement system. I would also like to extend my sincere appreciation to the management and staff of the Authority, various stakeholders, both in public and private sectors, that have made the implementation of the public procurement law a reality.

Eliakim C. Maswi

**CHIEF EXECUTIVE OFFICER**



## EXECUTIVE SUMMARY

### INTRODUCTION

This 16<sup>th</sup> APER depicts various regulatory and oversight undertakings by PPRA in FY 2021/22, that aimed at improving public procurement systems in order to achieve value for money. The objectives of the Authority as stipulated in Section 8 of PPA are outlined hereunder:

- a) Ensure application of fair, competitive, transparent, non-discriminatory and value for money procurement standards and practices;
- b) Set standards for the public procurement systems in the United Republic of Tanzania;
- c) Monitor compliance of procuring entities; and
- d) Build, in collaboration with Public Procurement Policy Division and other relevant professional bodies, procurement capacity in the United Republic of Tanzania.

### OVERALL PERFORMANCE

During FY 2021/22, the Authority recorded performance as highlighted in subsequent subsections.

#### Procurement implementation tools

The Authority, according to section 8 of PPA, is mandated to set standards for procurement systems in URT. In order to fulfil this, during the year under review, the Authority reviewed 14 PITs against 10 that had been planned for, in order to align them with the amendments of PPA and PPR as well as TANePS requirements. Furthermore, seven new tools were developed.

#### Procurement Capacity Building

PPRA is also mandated to build capacity to stakeholders engaged in procurement matters. During the year under review, the Authority conducted tailor-made training on the application of PPA and PIT to 574 public servants from 19 entities compared to 600 that had been planned for. It is worth noting that tailor made training in conducted on demand-basis. Furthermore, the dissemination workshops on PPA and PIT were conducted to 1,468 public servants as compared to 1,200 that had been targeted. The Authority also conducted a special dissemination session to 305 public servants from 11 LGAs in four regions and TANePS roll out sessions which were attended by 1,168 public servants, 457 participants from special groups, 515 students from higher learning institutions and 417 economic operators.



### **Advisory Services**

In line with functions provided by Section 9 of PPA, the Authority provided 489 legal and technical advisory services to stakeholders on the application of PPA, PPR and PIT.

### **Applications for retrospective approval**

According to Section 65 (6) of PPA, the Paymaster General shall seek advice from the Authority in respect of application for retrospective approval on emergency procurements made by PE. During the year under review, the Authority received 33 applications from PMG and advised him on 26 applications for retrospective approval on emergency procurement and seven applications were at different levels of review.

### **Debarment of defaulting suppliers, contractors and service providers**

Section 62 of PPA empowers PPRA to debar and blacklist a tenderer from participating in public procurement proceedings for a specified time and notify all PEs on such action. During the year under review, the Authority handled 12 debarment proposals from various entities, whereby two firms were debarred and blacklisted. In the preceding year, only one company was debarred and blacklisted.

### **Research on procurement matters**

The Authority is required by Section 9 of PPA, to conduct research on procurement matters, both nationally and internationally. During the year under review, the Authority conducted three studies, namely Effectiveness of Force Account in Construction Projects, Assessment of Procurement Procedures in Diplomatic Missions Abroad and Participation of Women in Public Procurement. Reports on the aforementioned studies will be ready in FY 2022/23.

### **Opportunities for Special groups**

The Authority by the year end had recorded and published details of 182 special groups (women, youth, the elderly and persons with disabilities) on its website, as compared to 102 in the preceding year. This means more groups can participate in published tenders which have been set aside by PEs for special groups in local communities.

### **Implementation of TANePS**

Regulation 342 of PPR and Government directive issued by PMG through Circular no. 4 of 2019 directed all PEs to process their procurements only through TANePS. The Authority observed that, by end of the reporting period, 803 entities had been connected to TANePS as compared to 718 that had been connected by end of the preceding year, indicating an increase of 11.84 percent. Similarly, a total of 8,826 suppliers were registered in TANePS during the year under review thus making a total of 30,020 registered suppliers and service



providers as compared to 21,194 registered by end of the preceding financial year, indicating an increase of 41.64 percent.

Out of 803 entities connected in the system, only 667 (83.1 percent) submitted and uploaded their APPs in TANePS, which consisted of 62,161 tenders with a total estimated value of TZS 32.093 trillion. The Authority advised nine entities which had submitted their APPs to rectify anomalies noted, but they did not respond and hence a total number of 136 entities (16.9 percent of total entities connected) failed to upload their APPs in the system.

The Authority further observed that, only 47,424 tenders out of 62,161 (equivalent of 76.29 percent of planned tenders) were processed through TANePS and only 10,052 contracts out of the processed tenders were awarded by 434 entities through the system. This means only 54 percent of registered entities and 65 percent of entities which submitted their APPs processed their tenders to award stage. Volume of awarded contracts was TZS 9.83 trillion as compared to total value of tenders in 667 APP published in the system of TZS 32.093 trillion (30.63 percent of value of tenders in published APP). Thus generally, although the number of users increased, most entities did not fully process their procurement through TANePS, contrary to Section 63 of PPA and the respective Government Circular.

### **Dissemination of Public Procurement information**

In order to ensure the public in general is aware of PPRA and its functions, during the year under review, the Authority conducted awareness campaigns to the public on its various activities and services including application of PPA and TANePS through seven special TV programs prepared and aired four times. Similarly, two online media programs were. Furthermore, the Authority participated in public events and coordinated the first ever Public Procurement Week in collaboration with MoFP, PPAA, PSPTB and GPSA.

### **Business process re-engineering**

The Authority is responsible for guiding, monitoring and controlling procurement conducted by public institutions. In its duties, PPRA has faced several issues with ensuring that public funds are properly utilized by public institutions. During the reporting period, the Authority initiated a Business Process Re-engineering (BPR) of the public procurement system in order to identify and model the current business processes, analyze the current business process, establish issues and bottlenecks, identify and discover new business processes and redesign improved business processes. The accomplishment of the aforementioned objectives will be contributed by the professional team conversant with the public procurement system from MoFP, PPRA, PSPTB, GPSA, PPAA and MSD.



## Performance of PEs

PPRA is mandated by PPA, to monitor and report on performance of the public procurement systems in Tanzania and also enforce compliance with the provisions of PPA and PPR. During the year under review, the Authority conducted routine monitoring of PEs on the use of TANEPS and submission of internal audit reports whereas Procurement Audits were done to check compliance by PEs in 232 entities, value for money in 44 entities and performance in 46 entities implementing projects under the Covid-19 Fund. The Authority also conducted special audit/ investigation in 11 entities.

The Assessment on the use of TANEPS revealed that, out of 803 entities registered in system, 136 PEs equivalent to 16.9 percent of all registered PEs did not upload in TANEPS their APPs, meaning that they did not process tenders through TANEPS. On submission of internal audit reports, 215 reports were received from 124 entities whereas 10 were from Ministries, 19 from Agencies, 29 from Parastatals, 9 from Independent Departments, 6 from Regional Secretariat and 51 from Local Government Authorities. This indicates that most entities did not comply with Section 48 (2) of PPA on submission of quarterly audit reports to PPRA. However, this non compliance might be attributed to the Internal Audit Guidelines that require internal audit units to conduct their reviews using a risk based approach rather than quarterly on all operational areas.

On compliance audit, special assessment was done on the use of TANEPS, covering 232 entities from 128 MDAs, 26 LGAs, and 78 PAs. The overall average compliance was assessed to be 65.1 percent, implying that compliance on the use of TANEPS in undertaking tender processes is fair. Entities with poor performance were 62 which is equivalent to 26.7 percent of audited entities, which includes 18 LGAs, 12 PAs and 32 MDAs. Weaknesses observed include, inadequate implementation of APPs, failure to upload in TANEPS detailed evaluation reports, minutes of tender board meetings/circular resolutions, and summaries of TB decisions. It was also observed that some entities did not publish contract awards in TANEPS while others published their awards beyond the bid validity period.

On Value for Money Audit, 44 entities comprising MDAs (32), PAs (11) and LGA (1) were audited. These entities were among the 232 which had been subjected to compliance audit. The value for money audit was conducted on 291 contracts worth TZS1.545 trillion. The overall average value for money performance of the 44 entities was 83.6 percent (which is satisfactory), compared to 84.6 percent for 54 audited entities in the preceding year.



Out of all audited contracts, 222 or 76.3 percent, had satisfactory performance; whereas 57 contracts or 19.6 percent, were deemed to have fair performance. The performance signifies that most of the contract objectives are likely to be achieved while significant weaknesses need to be achieved in order to attain value for money. The results however, showed 11 contracts had poor performance (below 49 percent).

Similarly, PPRA conducted performance audit to 46 selected entities implementing projects under the Covid -19 Fund to establish whether use of the funds complied with PPA, PPR as well as the Authority's guidelines. The entities included MDAs (25), LGAs (15) and PAs (6). A total of 1,013 projects or contracts worth TZS 431.68 billion were planned and implemented. Out of this total, 302 projects worth TZS 204.30 billion (equivalent to 47 percent of the total value), were audited; and their value was equivalent to 18.9 percent of the Covid-19 Fund allocated to Tanzania Mainland. The overall average performance was assessed to be 69.7 percent, which is fair performance. The results further showed, 16 entities or 34.8 percent of audited entities had satisfactory performance with scores above 74 percent; and 29 entities or 63.1 percent of audited projects had fair performance ranging between 50 and 74 percent. There was only one entity that had poor performance. Generally, projects in water sector performed well with exception of few, whereas those in education sector did not perform well because of lack of capacity in secondary and primary schools. In Health and tourism sectors, performance was also not appealing.

During the year, the Authority also conducted special audit or investigation on 11 entities involving 98 tenders or contracts, and 582 LPOs, with a total value of TZS 199.09 billion and 3.24 billion, respectively. The special audit and investigation revealed that the Government saved a total of TZS 13.87 billion from the intervention made by the Authority during its monitoring activities while on the other hand, the Government suffered losses to the tune of TZS 38.99 million due to failure to impose liquidated damages on delayed deliveries. However, respective PEs were instructed to recover the losses mentioned.

The Authority and PCCB have MoU to the effect that when PPRA carries out procurement audit, it also assesses likelihood of corruption in procurement processes. When the Authority observes a likelihood of corruption, it refers the matter to PCCB. The assessment of corruption red flags was carried out in compliance audit, value for money audit and the audit of Covid -19 Funds.

In compliance audit, 12 entities were observed to have corruption red flags namely, MoEST; AUWSA; TANROADS - Kigoma; TANROADS - Rukwa; TPDC; Mtwara Urban Water Supply



and Sanitation Authority; TANROADS Kagera; TANROADS Morogoro; Korogwe Urban Water Supply and Sanitation Authority; Tanzania Fisheries Research Institute; TAA; and Rural Water Supply and Sanitation Agency (Mbeya).

During value for money audit in 44 entities, covering 283 contracts/projects worth TZS 4.61 trillion, corruptions symptoms were observed in six tenders/contracts worth TZS 66.06 billion. These contracts were being implemented by TCB, REA, and TANAPA (HQ).

In the Covid -19 Fund audit, 15 entities were observed with corruption symptoms, namely, Mwanza Urban Water Supply and Sanitation Authority, Mkalama DC, Bahi DC, MUWSA, Rombo DC, Sengerema DC, Singida DC, RUWASA Mwanza (Sengerema), Arusha Urban Water Supply and Sanitation Authority, PO-RALG, Geita DC, MSD, RUWASA HQ, NCAA, and RUWASA Arusha.

During the value for money audit, the Authority assessed implementation of its previous audit recommendations in 19 out of 44 entities. The assessment revealed that while some of the recommendations were implemented, others were either partially implemented or not implemented at all. Out of the 565 recommendations, 399 (equivalent to 70.6 percent) were fully implemented, 125 (equivalent to 22.1 percent) were partially implemented and 41 (equivalent to 7.3 percent) were not implemented at all.

### CHALLENGES AND RECOMMENDATION

While the Authority noted the achievements attained, some challenges, both sectoral and internal, existed as highlighted in Table A and B.

**Table A: Sector Related Challenges and Recommendation**

S/N	Challenge	Description	Recommendation
1.	Unacceptable managerial practices	Misuse of public funds and non-compliance with procurement professional standards	The Authority to recommend to the competent Authority actions to be taken as Section 20 of PPA.
2.	Inadequate transparency	Some entities are reluctant to process their tenders through TANEPS	The Authority initiated a Business Process Re-engineering (BPR) which once implemented will enhance controls that will compel PEs to use e-procurement system in the entire procurement cycle.
3.	Non-compliance with PPA	Inability or reluctance of some PEs to submit mandatory reports to the Authority	<ul style="list-style-type: none"> <li>i. In collaboration with the Internal Auditor General (IAG), ensure Internal auditors submits their related reports through GARI-ITS</li> <li>ii. To enhance controls in the electronic procurement system that will facilitate access of information required in routine monitoring</li> </ul>



S/N	Challenge	Description	Recommendation
		Failure by some bidders to meet their contractual obligations	To continue reminding PEs to institute provisions which are in the contracts in order to ensure bidders comply with contractual terms and conditions
		Reluctance of some PEs in embracing use of TANEPS in procurement processes	To enhance controls in system and the electronic procurement system that will compel all PEs to use the system in their procurement processes
4.	Lack of accountability	Some entities are reluctant to implement procurement audit recommendations, leaving their procurement processes vulnerable to abuse by unscrupulous public officers and bidders.	The Authority to recommend to the competent Authority actions to be taken as Section 20 of PPA.
5.	Inadequate management of contracts	Some PEs fail to manage and supervise procurement contracts leading to unnecessary losses	<ul style="list-style-type: none"> <li>i. Build capacity to procurement practitioners in contract management</li> <li>ii. Collaborate with PCCB and other relevant organs for deterrence of fraudulent practices.</li> </ul>
6.	Inadequate legal framework	Inapplicability of PPA in procurement by diplomatic missions abroad and lower local governments.	The Authority has proposed to the Government, amendment in PPA to address existing gaps.
7.	Limited timeframe for submission of APER to the Minister	As per PPA, the report should be submitted within three months after the FY end.	The Authority has proposed review of PPA to increase the timeframe to six months.

**Table B: Internal Challenges and Way Forward**

S/N	Challenges	Effect	Way forward
1.	Limited office space	Non conducive working environment	The Authority has started construction of the HQ building in Dodoma as well as relocating its Coastal zonal office in Dar es Salaam to a more conducive and convenient place.
2.	Limited financial resources	Inability to exercise the Authority's mandate effectively	The Authority will continue to implement its Resource Mobilization Strategy.



## **CHAPTER ONE**

### **ORGANISATION OVERVIEW**

#### **1.1 Establishment and Objectives**

PPRA is a regulatory body established under Section 7 of PPA and charged with the responsibility of regulating and overseeing implementation of the Act in order to deliver value for money and other socio-economic outcomes to the public.

#### **1.2 Vision**

A public procurement system that offers value for money

#### **1.3 Mission**

To regulate public procurement system and promote best practices for attaining value for money

#### **1.4 Core Values**

The Authority's core values are:

- (a) Integrity;
- (b) Team work
- (c) Professionalism
- (d) Innovativeness; and
- (e) Confidentiality.

#### **1.5 Objectives of the Authority**

The Objectives of the Authority as provided in Section 8 of PPA are to:

- i) ensure the application of fair, competitive, transparent, non-discriminatory and value for money procurement standards and practices;
- ii) set standards for the public procurement systems in the United Republic of Tanzania;
- iii) monitor compliance of PEs; and
- iv) Build, in collaboration with Public Procurement Policy Division and other relevant professional bodies, procurement capacity in the United Republic of Tanzania.



## 1.6 Functions and Powers

The functions of PPRA, as stipulated under Section 9 of PPA, are as follows:

- (i) advise Government, local government authorities and statutory bodies on procurement principles and practices;
- (ii) monitor and report on the performance of the public procurement systems in the United Republic of Tanzania and advise on desirable changes;
- (iii) prepare, update and issue authorized versions of the standardized tendering documents, procedural forms and any other attendant documents to procuring entities;
- (iv) ensure in collaboration with relevant professional bodies, that any deviation from the use of the standardized tendering documents, procedural forms and any other attendant documents is affected only after prior written approval of the Authority;
- (v) issue guidelines under this Act;
- (vi) organize and maintain a system for the publication of data on public procurement opportunities, awards and any other information of public interest as may be determined by the Authority;
- (vii) conduct periodic inspections of the records and proceedings of the procuring entities to ensure full and correct application of this Act;
- (viii) monitor the award and implementation of public contracts with a view to ensuring that:
  - such contracts are awarded impartially and on merit;
  - the circumstances in which each contract is awarded or terminated, do not involve impropriety or irregularity;
  - Without prejudice to the functions of any public body in relation to any contract, the implementation of each contract conforms to the terms thereof;
- (ix) institute:
  - procurement audits during the tender preparatory process;
  - contract audits in the course of execution of an awarded tender; and
  - performance audit after the completion of the contract in respect of any procurement as may be required;
- (x) determine, develop, introduce, maintain and update related system to support public procurement by means of information and communication technologies including the use of public electronic procurement;



- (xi) agree on a list, which shall be reviewed annually, of services and supplies in common use by more than one procuring entity which may be subject to common procurement;
- (xii) administer and enforce compliance with the provisions of this Act, regulations and guidelines issued under this Act;
- (xiii) undertake research and surveys nationally and internationally on procurement matters; and
- (xiv) Undertake any activity that may be necessary for the execution of its functions.

*PPA requires PEs, among others, to:*

- *Prepare and submit APPs to PPRA for monitoring and regulatory purposes*
- *Prepare and publish SPNs and contract award information through TANEPS*
- *Submit to PPRA contract completion reports containing all information about implementation of contracts within 21 days from the date when such contracts were completed*
- *Prepare and include in its quarterly internal audit report, a report on whether the PE complied with PPA and submit the same to PPRA for monitoring purposes*

**Figure 1 - 1: Extract of Selected Sections of PPA and PPR**

## **1.7 Organizational Setup**

### **1.7.1 Board of Directors**

Pursuant to Section 21 of PPA, the Board of Directors is the governing body of the Authority. The Board consist of a non-executive chairman who is appointed by the President and six members appointed by the minister responsible for finance and planning. The CEO, who is appointed by the President, is the Secretary to the Board.

In order to fulfil its oversight responsibilities effectively and efficiently, the Board has established three committees which are Advisory Committee, Technical Committee, and Audit Committee.

During the year under review, the Board was chaired by Amb. Matern Lumbanga whose tenure expired in July 2022. He was succeeded by Dr. Leonada Mwangike who was appointed in July, 2022.



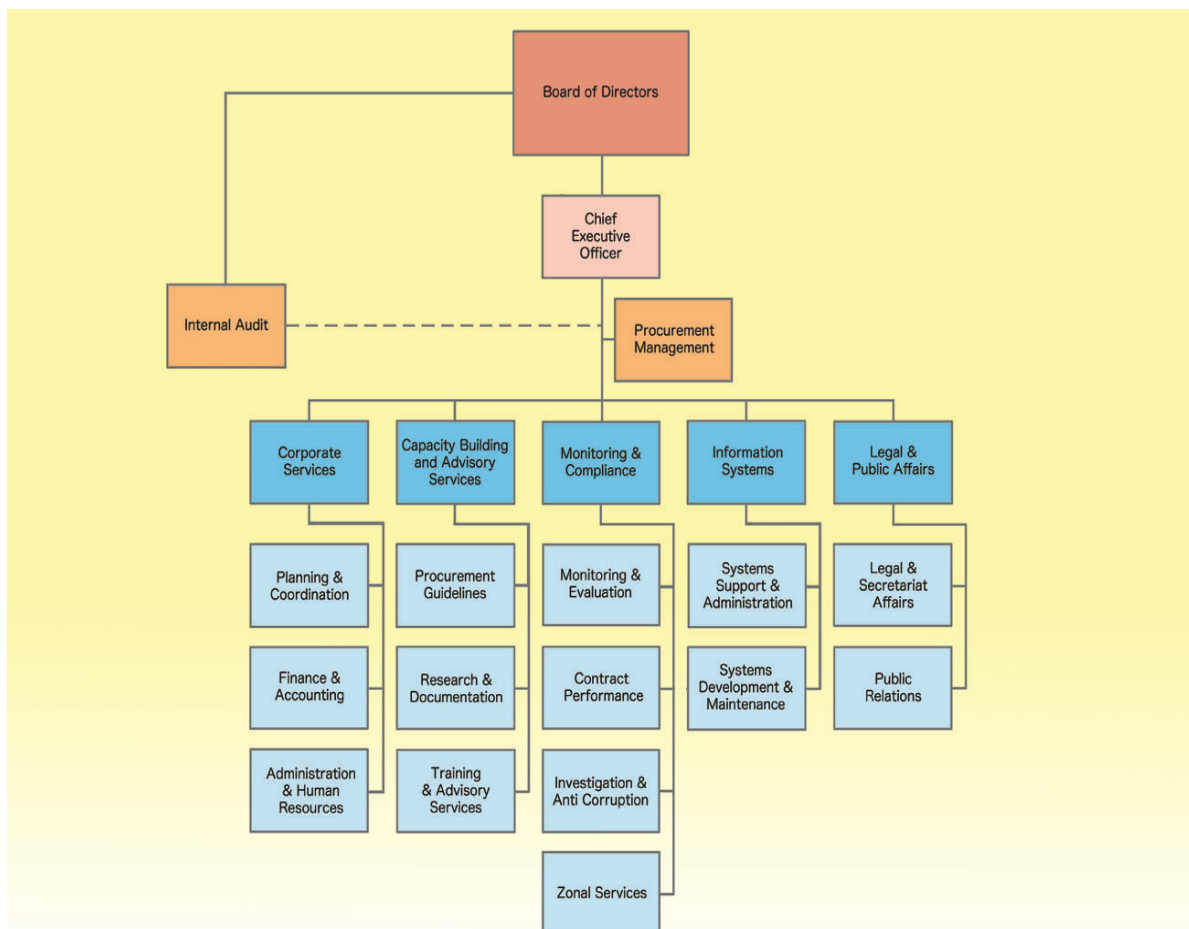
Likewise, the tenure of two Board members namely Eng. Ephatar Mlavi and CPA. Rhoben Nkori expired in September, 2021. Following the same, two new board members namely Mr. Allan Kiula and Ms. Mary Lyimo were appointed in January, 2022.

### 1.7.2 Management

The management is responsible for day-to-day operations of PPRA and comprises CEO, five heads of directorates and two heads of Units. The directorates include Capacity Building and Advisory Services, Monitoring and Compliance, Legal and Public Affairs, Information Systems, and Corporate Services, whereas the units include Internal Audit and Procurement Management.

During the year under review, the PPRA Management was led by three CEOs namely, Eng. Leonard Kapongo (deceased, up to July 2021), Dr. Irene Isaka (November, 2021 – May 2022) and Mr. Eliakim Maswi (from May 2022).

During the year under review, PPRA operated according to the organization structure indicated in **Figure 1 - 2:**



**Figure 1 - 2:** Organization structure of PPRA



## BOARD OF DIRECTORS



**Amb. Matern C. Y. Lumbanga**  
Chairman



**Prof. Sufian H. Bukurura**  
Member



**Mr. Allan J. Kiula**  
Member



**Prof. Ninatubu M. Lema**  
Member



**Ms. Mary S. Lyimo**  
Member



**Adv. Grace M. J. Mfinanga**  
Member



**Eng. Sylvester N. Mayunga**  
Member



**Mr. Eliakim C. Maswi**  
Secretary to the Board



## MANAGEMENT



Mr. Eliakim C. Maswi  
CEO



Eng. Ayub O. Kasuwi  
Director, Monitoring and  
Compliance



Mr. Benard H. Kongola  
Director, Legal and Public Affairs



Mr. Castor C. Komba  
Ag. Director, Capacity Building  
and Advisory Services



Mr. Michael A. Moshiro  
Director, Information Systems



CPA. Hannah C. Mwakalinga  
Director, Corporate Services



CPA. Christopher E. Mwakibinga  
Chief Internal Auditor



Mr. Robert M. Kitalala  
Head of PMU



## CHAPTER TWO

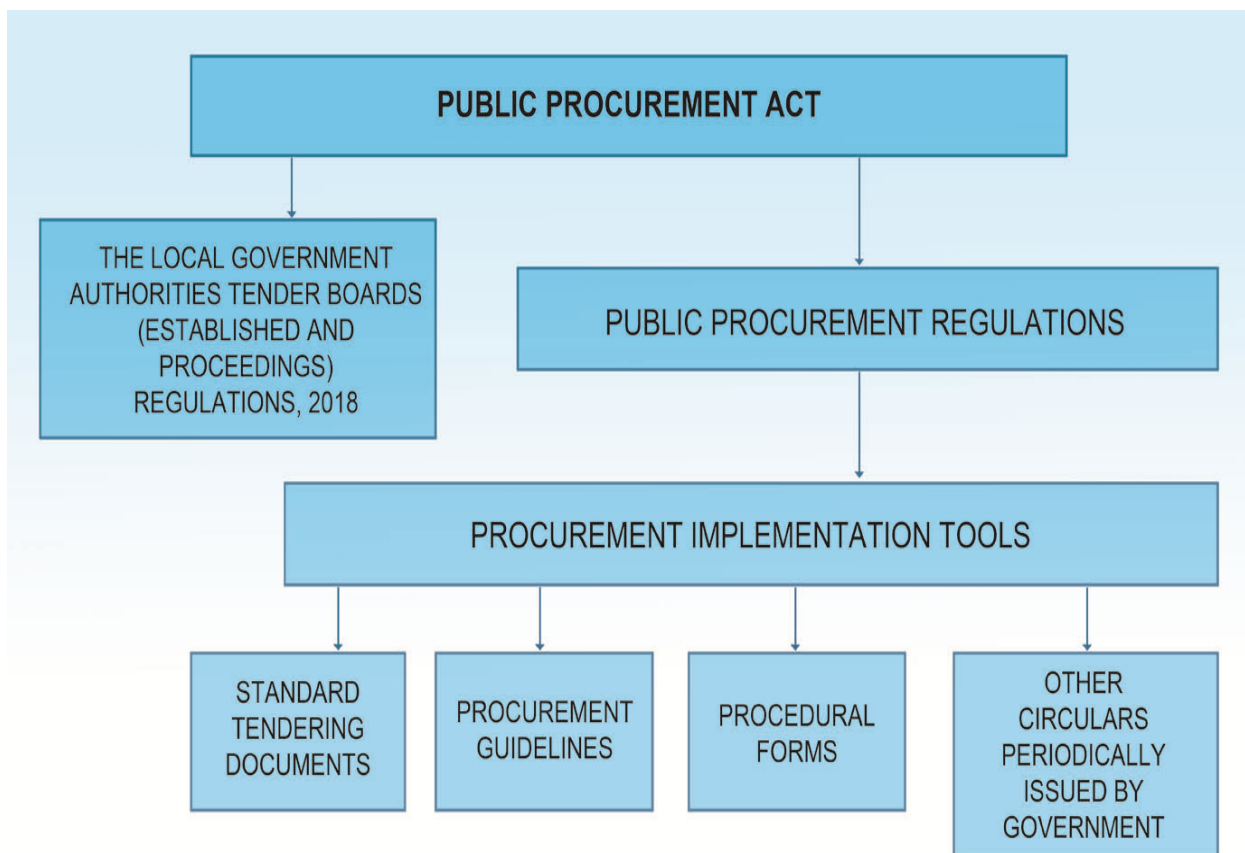
### LEGAL, REGULATORY AND INSTITUTIONAL FRAMEWORK OF PUBLIC PROCUREMENT

#### 2.1 Introduction

Public procurement in Tanzania is governed by PPA, which decentralizes the procurement system and mandates each PE to carry out its procurement function and thus to be accountable for all its procurement decisions.

#### 2.2 Provisions of the Act

The Act further provides for the establishment of regulations, regulatory and operational bodies, with their objectives and mandates. In addition, it provides principles, methods and processes, as well as sanctions against prohibitive actions in public procurement. It also sets out public procurement controls and audit mechanism as well as a complaint handling system.



**Figure 2 - 1:** Public procurement legal and regulatory framework



However, PPA also gives mandate to the Authority to use PPP Act and regulations made under it, to monitor procurement of PPP projects.

### 2.3 Institutional Set Up in PEs

Under Part IV of the PPA provides the institutional arrangements in PEs and clearly separates the functions of BAA, AO, TB, PMU, UD as well as EC to make them accountable for their individual procurement actions.

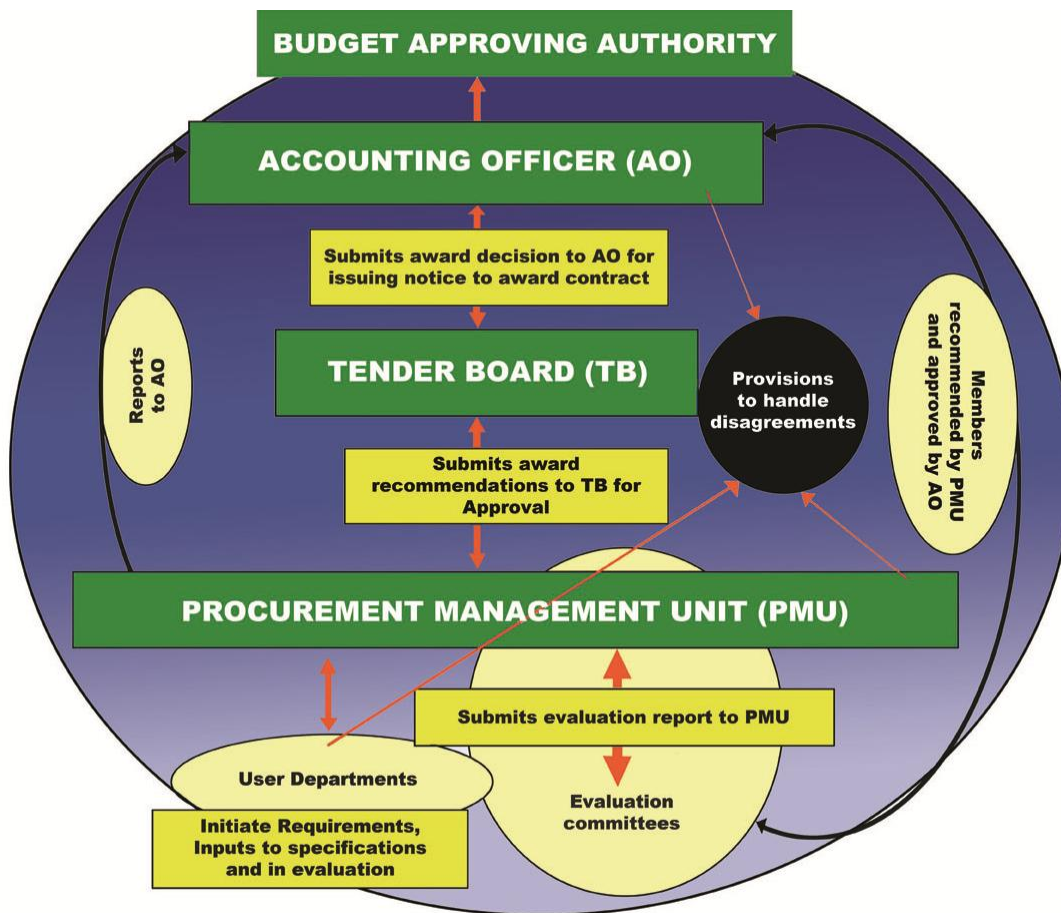


Figure 2 - 2: Institutional setup in PEs

According to PPA, a PE is a public body or/and any other body, or unit established and mandated by the Government to carry out public functions. On the other hand, a delegated PE is a subdivision of a PE, which has been given powers by AO to execute some functions on his behalf. A delegated PE has an institutional setup similar to that of a PE (has AO, TB, and PMU). Examples of delegated PEs include regional or zonal offices of TANROADS, TANESCO, TARURA AND TANAPA.



## CHAPTER THREE

### DESCRIPTION OF ACTIVITIES OF THE AUTHORITY

#### 3.1 Introduction

The Authority implemented its MTSP III in line with the following objectives:

- a) HIV/AIDS Infections and Non-communicable Diseases Reduced & Services Improved;
- b) National Anti-Corruption Strategy Enhanced and Sustained;
- c) Performance in Public Procurement Improved; and
- d) Capacity to Deliver Quality Services Strengthened.

Details on implementation of the plan are presented in the succeeding subsections.

#### 3.2 HIV/AIDS Infections and Non-Communicable Diseases

During the year under review, the Authority continued to implement its HIV/AIDS and Non Communicable Diseases Policy by sensitizing its 87 staff on the importance of protecting themselves against HIV/AIDS and living a healthy life style to avoid non-communicable diseases. Out of trained staff, a total of 74 tested their health status and protective gears were distributed to all staff.

#### 3.3 National Anti-Corruption Strategy

During the year under review, the Authority implemented its action plan in line with the National Anti - Corruption Strategy (2017 – 2022) by preparing the Institutional Fraud and Anti-Corruption Policy which was approved by the Board, conducted training on public service ethics and vetting exercise to all staff. Furthermore, four quarterly reports on implementation of Fraud and Anti-corruption Strategy were prepared and submitted to the Chief Secretary.

#### 3.4 Public Procurement Compliance

During the year under review, the Authority carried out a number of interventions in order to improve public procurement performance in PEs as explained in the subsequent subsections.



### 3.4.1 Capacity building

The PPA gives PPRA mandate to build capacity to stakeholders on public procurement related matters in the country. During the year under review, PPRA continued to implement its Capacity Building Plan through training and seminars that aimed at increasing awareness and building capacity to procurement stakeholders as explained hereunder.

#### i) Tailor-made training

Tailor-made training on the application of PPA and procurement implementation tools was offered to 574 public servants from 19 PEs as compared to 600 participants from 20 PEs that were planned for. These training sessions were conducted to National Service, MSD, TAA, Cashew nut Board, Ministry of Foreign Affairs and MoA. Training sessions were also conducted to MoW, MoFP, NCT, RITA, AICC, TIRA, TIA and MNRT. Other PEs that were trained are BOT, TPA, PCCB, PSSSF and DIT.

#### ii) Dissemination workshops

Dissemination workshops on PPA and procurement implementation tools were conducted to 1,468 public servants as compared to 1,200 that were targeted. The participants were from 63 PEs. The workshops were conducted in Arusha, Morogoro, Mwanza, Dodoma, Iringa and Dar es Salaam.



*Participants of one of dissemination workshops in Arusha, June, 2022*

### iii) Special training to LGAs

The Authority conducted four capacity building dissemination sessions to 305 public servants from LGAs in four regions namely Mtwara (69), Lindi (128), Dar es Salaam (51) and Pwani (57). The plan was to train 240 LGAs public servants.

### iv) TANePS roll-out

TANePS was rolled out to 2,557 participants comprising of PEs, EOs, students from higher learning institutions and special groups.



*A cross section of participants who attended a TANePS roll out session in Arusha, June 2022*

### v) Training to special groups

PPRA conducted training to special groups on opportunities available in the public procurement whereby a total of 289 participants comprising of 60 persons with disabilities, 140 youths and 89 from women groups were trained.



## **vi) Procurement implementation tools**

The Authority reviewed 14 tools against 10 that were planned for, in order to align them with the amendments of PPA and PPR as well as TANEPS requirements. Furthermore, seven new tools were developed. Details of the validated and reviewed tools are provided in **Annex 3-1**.

### **3.4.2 Advisory Services**

The Authority continued to provide advisory services on both general and specific matters. Legal and technical advice was provided on 489 applications as compared to 471 in the preceding year. The advice was provided on various matters in line with PPA, PPR and PIT.

Specific matters included advice provided to PMG on applications for retrospective approval, disciplinary measures against defaulters of the procurement law and PEs' proposals for debarment. Details of specific matters dealt with during the review period are provided in the hereunder.

#### **i) Applications for retrospective approval**

Under Section 65 (5) of PPA read together with Regulation 63 (5) of GN. No. 446 of 2013 (as amended) derives its mandate to review and advice PMG on applications for retrospective approval. Under the law, Accounting Officer (AO) may proceed with a procurement process on emergency basis given the circumstances stated under Section 65 (1) of PPA are met.

During the year under review, the Authority received a total of 33 applications for retrospective approvals as shown in **Annex 3-2**, of which 28 applications were carried forward from the previous financial year. PMG was advised on a total of 26 applications and seven applications are at different stages of review.

#### **ii) Debarment matters**

The Authority under section 62 of Cap 410 as read together with PPR, 2013 as amended is empowered to debar and blacklist a tenderer from participating in public procurement proceedings for a specified time and to notify all PEs on such action. When fraud or corrupt practices, the tenderer fails to abide by a bid securing declaration, breaches a procurement contract or make false representation about his qualifications during a tender process have been established against the tenderer.



In the reporting year, the Authority received Debarment Proposal from several PE's on terminated contracts. The firms involved were issued with a notice of intention to debar. In the year under review, the Authority handled 12 debarment proposals from various PE's. Whereby, four firms submitted unjustifiable defence and therefore, were debarred and blacklisted by the Authority.

**Table 3- 1: List of debarred firms**

S/N	Name of firm	Ground for debarment	Period of debarment
1.	M/s Manyanya Engineering Company	Failure to abide by securing declaration	Six Months from 21 <sup>st</sup> December, 2021 to 20 <sup>th</sup> June, 2022
2.	M/s AKO Group Limited	Failure to abide by bid securing declaration	Six months from 21 <sup>st</sup> December, 2021 up to 20 <sup>th</sup> June, 2022.
3.	M/s Fomast Company Limited	Failure to abide by Bid Securing Declaration and failure to implement a procurement contract.	Six months from 16 <sup>th</sup> March, 2022 up to 15 <sup>th</sup> September, 2022
4.	M/s Chelesi General Enterprises Ltd	For failure to abide by Bid Securing Declaration and failure to implement a procurement contract	One year (from 21 <sup>st</sup> February, 2022 up to 20 <sup>th</sup> February, 2023)

However, following successful appeals to Public Procurement Appeals Authority (PPAA) against the debarment decision, PPRA lifted debarment of two Firms namely; M/s Fomast Company Limited and M/s Chelesi General Enterprises Limited.

### iii) Disciplinary measures on complaints review decisions

During the FY 2021/22 in review, the Authority received 31 copies of applications for administrative review addressed to various AOs. In response, 26 administrative review decisions were copied to the Authority by AOs. No disciplinary measures were recommended since most of the decisions were in favour of respective PEs.

Similarly, the Authority received 19 appeal decisions from PPAA whereby three cases called for warning to the respective AOs namely, Institute of Social Work and RAS Manyara, while the respective PEs were reminded to abide by PPA during tendering. Details of handled disciplinary matters are as shown in **Annex 3-3**.

#### 3.4.3 Research on Procurement Matters

The Authority conducted three studies on the effectiveness of Force Account in construction projects, assessment of procurement procedures in diplomatic missions abroad and the study participation of women in public procurement. Reports on the aforementioned studies are expected to be completed and recommendations implemented in the FY 2022/23.



#### 3.4.4 Opportunities for Special Groups

PEs are required to grant an exclusive preference of 30 percent in their annual procurement to special groups situated within their jurisdiction. Out of this 30 percent, PEs are to set aside 10 percent to youths, 10 percent to people with disabilities, five percent to women, and five percent to the elderly.

The Authority recorded and published on its website details of 182 special groups, compared to 102 groups in the preceding year, which would benefit from public procurement opportunities advertised by PEs. Out of 182 special groups, 85 were youth groups, 79 were women groups, 13 were elderly groups and five were groups of persons with disabilities.

#### 3.4.5 Implementation of TANEPS

Regulation 342 of PPR and Government directive issued by PMG through Circular no. 4 of 2019 directed all PEs to process their procurements only through TANEPS. The Authority observed that, by end of the reporting period, 803 entities had been connected to TANEPS as compared to 718 that had been connected by end of the preceding year, indicating an increase of 11.84 percent. Similarly, a total of 8,826 suppliers were registered in TANEPS during the year under review thus making a total of 30,020 registered suppliers and service providers as compared to 21,194 registered by end of the preceding financial year, indicating an increase of 41.64 percent;

Out of 803 entities connected in the system, only 667 (83.1 percent) submitted and uploaded their APPs in TANEPS, which consisted of 62,161 tenders with a total estimated value of TZS 32.093 trillion. The Authority advised nine entities which had submitted their APPs to rectify anomalies noted, but they did not respond and hence a total number of 136 entities (16.9 percent of total entities connected) failed to upload their APPs in the system.

The Authority further observed that, only 47,424 tenders out of 62,161 (equivalent of 76.29 percent of planned tenders) were processed through TANEPS and only 6,902 contracts out of the processed tenders were awarded through the system. Generally, although the number of users increased, most entities did not fully process their procurement through TANEPS, contrary to Section 63 of PPA and the respective Government Circular.

The Authority continued to operate helpdesk for provision of support to TANEPS users through telephone, email and face to face interaction. An average of 13,920 calls, 287 e-



mails and 224 walk-ins were attended to monthly. In the preceding year, an average of 9,000 calls, 180 e-mails and 156 walk-ins, respectively.



***A bidder gestures to PPRA staff at the Authority's headquarters in Dodoma***

### **3.4.6 Business Process Re-engineering**

The Authority is responsible for guiding, monitoring and controlling procurement conducted by public institutions. In its duties, PPRA has faced several issues with ensuring that public funds are properly utilized by public institutions. During the reporting period, to combat this, PPRA initiated redesigning of its business processes to enhance operational efficiency, reduce costs, and improve service delivery and customer satisfaction through electronic information systems. These steps are taken to enable PPRA to respond to both internal and external business needs of its stakeholders and to build an agile institution that is flexible enough to technological, economic and cultural developments and changes. The specific objectives of this business process re-engineering assignment were:

- (i) to identify and model the current business processes;
- (ii) to analyse the current business process in order to establish issues and bottlenecks;
- (iii) to identify and discover new business processes; and



(iv) to redesign improved business processes during the reporting period, the Authority initiated business process re-engineering of the public procurement system in order to attain value for money.

The areas involved in BPR included procurement processing, contract management, complaints handling mechanism, procurement of common use items and services, and catalogue items. The BPR is being conducted by a professional team conversant with the public procurement system from MoFP, PPRA, PSPTB, GPSA, PPAA and MSD.



*A task force for Business Process Re-engineering at work in Dodoma*

### **3.5 Outreach Capacity and Visibility**

#### **3.5.1 Dissemination of public procurement information**

The Authority continued to implement its Communication Policy and Strategy and guiding documents, for effective communication with its stakeholders. Dissemination of procurement information was done through various means including PPRA website, TANePS, TPJ and participation in public events.

##### **i) PPRA Website**

Procurement stakeholders continued to make use of the Authority's official Website ([www.ppra.go.tz](http://www.ppra.go.tz)) by accessing useful information including PPA, PPR, APER, procurement implementation tools, information on preference schemes, blacklisted firms, procurement notices and general information about PPRA.



ii) **TANePS**

During the year under review, through TANePS, the public could access procurement information provided by PPRA and PEs including GPNs, SPNs, awarded contracts, open bid details and public notices.

iii) **Tanzania Procurement Journal**

During the year under review, the Authority prepared 15 editions of Tanzania Procurement Journal aiming at disseminating procurement information to stakeholders and the public at large.

**TANZANIA PROCUREMENT JOURNAL**  
Public Procurement Regulatory Authority  
ISSN: 1821-6021 Vol IX-No. 8 Tuesday, May 10, 2022 www.ppra.go.tz

## PM eager to see results of special preference schemes in tendering

**DID YOU KNOW?**  
The public procurement law gives a margin of preference of up to 10% to a local firm bidding in a tender which is open to foreign participation.

**NEWS IN NUMBERS**  
**14**  
Number of days within which a procuring entity and the successful tenderer shall enter into formal contract, after fulfilment of conditions by both parties.

**PRIME Minister Kassim M. Majaliwa speaks when opening the Public Procurement Week**

*By Joseph Muhozi, Arusha*

**PRIME Minister Kassim Majaliwa** has directed procuring entities to work hard towards the results that were intended when the Government introduced preference scheme provisions in the public procurement law, TPJ can report.

The PM gave the directives in Arusha on 5 May 2022, when giving a speech at the opening of the Public Procurement Week which had the theme “*Using Technology in Improving the Public Procurement*”.

He reiterated a government directive that the public procurement sector should give special preference to local companies and special groups namely youth, women, elderly and people with disabilities, in order for them to utilize opportunities in the sector, thereby participating positively in the country’s economic growth and against poverty.

“Anywhere in the world, a strong economy is one where the largest proportion is owned by the citizens,” the prime minister said, and expressed dismay that his office still received complaints from local companies that some procuring entities deliberately refused to award tenders to deserving local bidders in international competitive tendering while the latest PPRA Audit Report showed that others do not adhere to the requirement of the procurement law on preference schemes.

“By awarding tender to qualified local companies we add value to our economy and enable them get more experience which can prove handy next time they take part in bidding for a bigger project,” the prime minister added.

In his speech to a thousand-plus audience, Prime Minister Majaliwa commended Public Procurement Regulatory Authority for saving Sh. 98.16bn/- through a special audit in

*Continued on Page 2*

**Inside Procurement Opportunities Pg 5-11** | **Article on Public Procurement Pg 12-13** | **Awarded Contracts Pg 14-16**

iv) **Media Programs**

During the year under review, the Authority prepared seven TV programs which were aired four time. Similarly, two online media programs were prepared and aired.

v) **Educational program**

During the year under review, the Authority participated in Dar es Salaam International Trade Fair (Sabasaba), Annual Engineers’ Day, and Integrity and Human Rights Day for the purpose of educating the public about PPRA functions and activities.



*Former PPRA Chief Executive, Dr. Irene Isaka, addresses the press during the Integrity and Human Rights Day 2021 in Dar es Salaam*

The Authority continued to maintain its social media accounts namely, Twitter (PPRA Tanzania), Facebook (PPRA TANZANIA) and Instagram (ppratanzania); whereas 293 issues had been posted on the said accounts with followers reaching up to 4,970 on Instagram, 2,834 on Facebook and 133 on Twitter respectively. The Authority also maintains a YouTube channel (PPRA TANZANIA) for educating tenderers on how to use TANEPS.

vi) **Public procurement week**

The Authority coordinated the Public Procurement Week in collaboration with MoFP, PPAA, PSPTB and GPSA. The event was held in May 2022 in Arusha. The week was organised into two parts including a three-day stakeholders' workshops which went in parallel with exhibitions.

The workshops were attended by 1,140 participants from public and private institutions, professional organizations, civil society's organizations, and higher learning training institutions. Resolutions of the Public Procurement Week are accessible on PPRA Website.



Prime Minister, Kassim Majaliwa Majaliwa (seated - Centre) in a group photo with staff of the organizing institutions of the Public Procurement Week 2022.

### 3.5.2 MoUs with other institutions

In performing its functions, the Authority collaborates with other institutions on certain defined areas through MoUs. During the year under review, the Authority continued to implement MoU centered with other institutions including those presented in **Table 3 – 2**.

**Table 3 - 2: Summary of MoUs with other Institutions**

S/N	Institution	Implementation status
1	PSPTB	<ul style="list-style-type: none"> <li>PPRA continued to check professional status of practitioners in PEs in order to enhance professionalism</li> <li>PSPTB continued to recognize CPD hours to procurement practitioners who attended training offered by PPRA</li> <li>PPRA continued to check professional status of procurement practitioners</li> </ul>
2	PCCB	<ul style="list-style-type: none"> <li>Four audit / investigation reports were referred to PCCB</li> <li>No quarterly meetings were held</li> </ul>
3	NEEC	<ul style="list-style-type: none"> <li>In collaboration with NEEC, the Authority conducted 3 training sessions to special groups on public procurement opportunities whereby a total of 223 participants attended.</li> <li>The Authority continued to report to NEEC on implementation and performance of local content in public procurement in line with the National Economic Empowerment Policy, 2004.</li> </ul>



### 3.6 Capacity to Deliver Quality Services

#### 3.6.1 Strengthening of PPRA

PPRA continued to strengthen its capacity to deliver quality services by implementing strategies that are stipulated in MTSP III. In order for the Authority to exercise its mandate and deliver quality services, the following were done as detailed in subsequent subsections.

##### i) Staff compliment

The approved establishment of the Authority is 171. As at the end of FY 2021/22, the Authority's staff compliment stood at 87 as compared to 76 in the preceding FY. The staff compliment as at 30<sup>th</sup> June, 2022 is shown in **Table 3 – 3**.

**Table 3 - 3: Staff compliment as at 30<sup>th</sup> June, 2022**

S/N.	Staff Category	Number of Staff		Total
		Male	Female	
1.	Managerial Staff	12	5	17
2.	Technical Staff	39	12	51
3.	Support Staff	9	10	19
	<b>Total</b>	<b>60</b>	<b>27</b>	<b>87</b>

##### ii) Staff development

During the year under review, 39 employees attended seminars and workshops organized by professional bodies, 14 attended short term training, and seven attended long-term training. Details of the training are presented in **Table 3- 4**.

**Table 3 - 4: Training attended by staff in 2021/2022**

S/N	Description of training	Number of staff		
		Female	Male	Total
1.	Long term training	1	6	7
2.	Short term training	7	7	14
3.	Professional seminars and workshops	22	17	39

In addition, seven group training sessions were conducted to sensitize staff on stress management, team building, public service ethics, customer care, OPRAS, communicable and non-communicable diseases and PPA and PPR.

##### iii) Staff engagement

The Authority conducted two workers' council meetings and facilitated participation of staff in International Women's Day and Workers Day. Similarly, it continued to support Tanzania Union of Government and Health Employees (TUGHE) activities at the work place. During



the year under review, a total of 99 weekly departmental meetings and six-monthly staff meetings were held.



*Permanent Secretary - PSMGG, Dr. Laurian Ndumbaro (seated centre), PPRA Board Member Prof. Sufian Bukurura (seated third right), with members of PPRA Workers Council in Morogoro, December 2021.*

### 3.6.2 Institutional Support Project for Good Governance

The Authority continued to coordinate implementation of ISPGG III, following approval of a six-month extension granted by AfDB. The project is jointly financed by the Government and AfDB, and also covered other beneficiary institutions namely PO – ES, PCCB, PMO, NAOT and MoFP. During the period under review, the Authority trained 143 women entrepreneurs and also 90 internal auditors from 90 LGAs.

## 3.7 Financial Performance

During the year under review, the Authority implemented various activities that aim at realizing the four objectives as set out in MTSP III. Details of budget performance are provided in the succeeding subsections.

### 3.7.1 Budget

During the year under review, PPRA operated with an approved annual budget of TZS 12.58 billion consisting of TZS 10.47 billion for Recurrent Expenditure and TZS 2.11 billion for Development Expenditure.



### 3.7.2 Receipts

The Authority had total receipts of TZS 14.68 billion, which was 116.69 percent of the Annual Budget. **Table 3 - 5** provides in summary, actual receipts as against the approved budget.

**Table 3 - 5: Budget vs Receipts**

SN:	Budget Description	Approved Budget FY 2021/22	Actual Receipts/ Collection as at 30 <sup>th</sup> June 2022	Revenue Collected per cent
(i)	(ii)	(iii)	(iv)	v = (iv) / (iii)
<b>TZS "000"</b>				
<b>Recurrent Budget</b>				
1.1	<b>Other Charges</b>			
	Government Subvention-OC	2,000,279	1,976,271	99
	Own sources	6,100,496	7,872,162	129
1.2	Government Subvention - PE	2,365,183	2,711,391	115
<b>Total Recurrent Budget</b>		<b>10,465,958</b>	<b>12,559,824</b>	<b>120</b>
<b>2 Development Budget</b>				
2.1	PFMRP Local fund	1,000,000	1,000,000	100
2.2	Own Source Dev	1,115,564	1,115,564	100
<b>Total Development Budget</b>		<b>2,115,564</b>	<b>2,115,564</b>	<b>100</b>
<b>Total PPRA Budget</b>		<b>12,581,522</b>	<b>14,675,388</b>	<b>117</b>

### 3.7.3 Expenditure

The Authority's total expenditure was TZS 11.24 billion which is equivalent to 89.35 percent of its approved annual budget. The total expenditure consisted of recurrent expenditure amounting to TZS 10.82 billion and development expenditure amounting to TZS 520 million. **Table 3 - 6** provides a summary of actual expenditure as against approved annual budget in FY 2021/22.

**Table 3 - 6: Approved Budget Vs Actual Expenditure as at 30<sup>th</sup> June, 2022**

S/N	Description	Approved Budget	Available Funds	Actual Expenditure as at 30 <sup>th</sup> June, 2022	Balance from Available Funds
(i)	(ii)	(iii)	(iv)	(v)	vi = (iv) - (v)
<b>TZS "000"</b>					
<b>Recurrent Expenditure</b>					
1.1	<b>Other Charges</b>				
	Government Subvention - OC	2,000,279	1,976,271	1,976,271	0
	Own sources	6,100,496	7,872,162	5,994,083	1,878,049
1.2	Government Subvention - PE	2,365,183	2,711,391	2,711,391	0
<b>Total Recurrent Expenditure</b>		<b>10,465,958</b>	<b>12,559,824</b>	<b>10,717,884</b>	<b>1,878,049</b>
<b>2 Development Expenditure</b>					
2.1	PFMRP Local fund	1,000,000	1,000,000	520,000	480,000
2.2	Own Source Dev	1,115,564	1,115,564	0	1,115,564
<b>Total Development expenditure</b>		<b>2,115,564</b>	<b>2,115,564</b>	<b>520,000</b>	<b>1,595,564</b>
<b>Total PPRA Budget</b>		<b>12,581,522</b>	<b>14,675,388</b>	<b>11,237,884</b>	<b>3,473,613</b>



## CHAPTER FOUR

### PERFORMANCE OF PROCURING ENTITIES

#### 4.1 Introduction

This Chapter contains information on routine monitoring of procurement activities performed by PEs and periodic procurement compliance and value for money audits, as provided for under Section 9(1)(i) of the PPA.

#### 4.2 Routine Compliance Monitoring

By virtue of Regulation 87 of PPR, the Authority is required to continuously monitor procurement activities and contract implementation by PEs. Routine monitoring of procurement activities and contract implementation were done through various procurement information and periodic reports submitted to the Authority by PEs. Monitoring activities were also conducted for procurements processed through TANEPS.

##### 4.2.1 Compliance of PEs on the use of TANEPS

Regulation 342 of PPR and Government directive issued through PMG's Circular no. 4 of 2019, instructed all PEs that effective 1<sup>st</sup> January 2020, all procurement process to be conducted only through TANEPS. On this footing, PEs are required to ensure that all APPs are uploaded on TANEPS and that all tenders are processed through system.

It was noted that, out of 803 PEs registered in the system, 136 PEs equivalent to 16.94 percent of all registered PEs did not upload their APPs in TANEPS, implying that they did not process tenders through TANEPS. Details of PEs which did not upload APPs in TANEPS are as shown in **Annex 4-1**

##### 4.2.2 Assessment of APPs submitted through TANEPS

During the reporting period, the assessment on TANEPS usage revealed that 803 entities (534 PEs and 269 delegated entities) were registered in TANEPS. Out of 803 registered entities, 667 entities equivalent to 83.06 percent submitted their APPs through TANEPS. The total number of planned tenders extracted from the submitted APPs were 62,161 with estimated value of TZS 32.093 trillion.



**(a) Distribution of planned tenders in terms of procurement categories**

The proportion of planned tenders in terms of procurement category for two consecutive financial years is as shown in **Table 4-1**.

**Table 4 - 1: Distribution of planned tenders in terms of procurement category**

Procurement Category	Financial Year	Planned Number of Tenders	Planned Value (TZS billion)	Percentage by number	Percentage by Value
Goods	2021/22	28,780	13,743.23	46.30	42.82
	2020/21	22,870	8,098.70	31.37	48.01
Works	2021/22	19,655	16,185.80	31.62	50.43
	2020/21	13,668	15,949.86	61.78	28.69
Consultancy Services	2021/22	1,906	757.70	3.07	2.363
	2020/21	1,525	712.54	2.77	3.20
Non-Consultancy Services	2021/22	11,798	1,401.27	18.98	4.37
	2020/21	9,547	1,053.98	4.083	20.04
Disposal of Assets by Tender	2021/22	22	5,173.80	0.04	0.016
	2020/21	27	0.560	0.002	0.057
<b>Total</b>	<b>2021/22</b>	<b>62,161</b>	<b>32,093.17</b>	<b>100</b>	<b>100</b>
	<b>2020/21</b>	<b>47,637</b>	<b>25,815.64</b>	<b>100</b>	<b>100</b>

**(b) Distribution of planned tenders in terms of PE category**

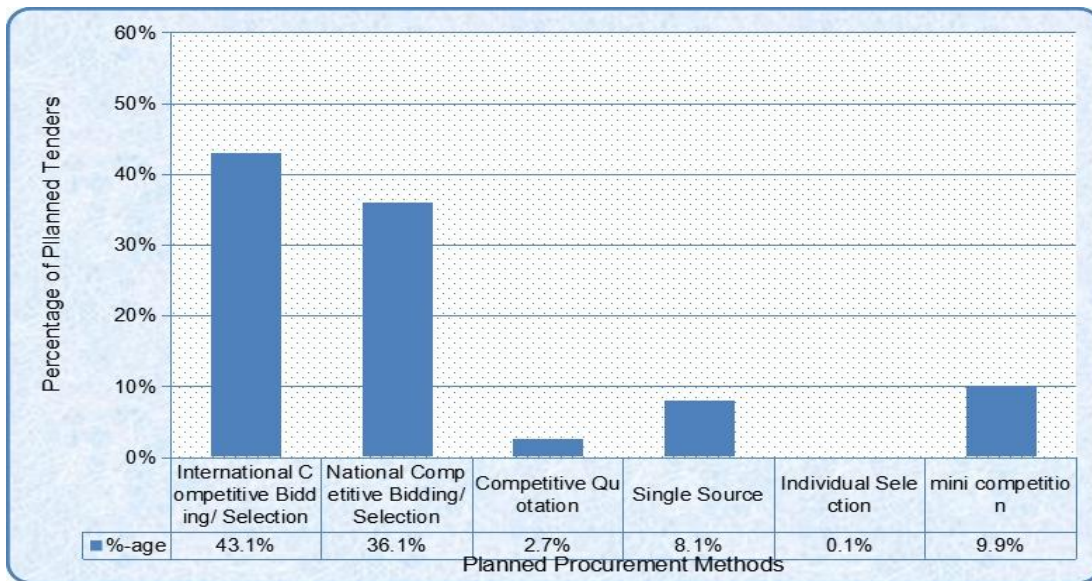
The Distribution of planned tenders in terms of PE category for two consecutive financial years is as shown in **Table 4-2**.

**Table 4 - 2: Distribution of planned tenders in terms of PE category**

Category of PE	Financial Year	Planned Number of Tenders	Planned Value (TZS billion)	Percent by number	Percentage by value
Ministries	2021/22	2,560	4,693.80	14.63	4.12
	2020/21	1,821	1,248.56	4.84	3.82
Public Authorities & Independent Departments	2021/22	47,493	24,843.15	77.41	76.40
	2020/21	36,418	23,469.31	90.91	76.45
Regional Administrative Secretariats	2021/22	1,256	970.57	3.02	2.02
	2020/21	686	73.55	0.28	1.44
Local Government Authorities	2021/22	10,852	1,585.66	4.94	17.46
	2020/21	8,712	1,024.21	3.97	18.29
<b>Total</b>	<b>2021/22</b>	<b>62,161</b>	<b>32,093.17</b>	<b>100</b>	<b>100</b>
	<b>2020/21</b>	<b>47,637</b>	<b>25,815.64</b>	<b>100</b>	<b>100</b>

**(c) Distribution of planned tenders in terms of methods of procurement**

Distribution by Percentage of Value of planned tenders Vs planned methods of procurement is as shown by **Figure 4-1**.



**Figure 4- 1: Percentage of Value of planned tenders Vs planned methods of procurement**

**(d) PEs with huge volumes of planned procurement**

Out of the 667 PEs which submitted APPs through TANEPS, 203 PEs had estimated amount of planned procurement of TZS 20 billion or above with a total estimated value of TZS 29.067 trillion which is 90.57 percent of the total estimated value for all submitted APPs. Among the PEs with the highest amount of planned procurement (above one trillion) are as shown in the **Table 4-3**.

**Table 4- 3: PEs with highest amount of planned procurement (above one trillion)**

S/No.	Procuring entity	Estimated value in TZS
1	TANESCO	5,763,928,184,920.17
2	TANROADS - HQ	3,904,581,050,000.00
3	Ministry of Water	1,588,187,281,587.96
4	DAWASA	1,274,243,285,740.00
5	REA	1,136,373,749,663.80
	<b>Total</b>	<b>13,667,313,551,911.90</b>

The total estimated amount of the planned procurement by the five PEs is TZS 13.667 trillion equivalent to 42.59 percent, of the total value estimated for procurement submitted by the 667 PEs.

Moreover, out of the 203 PEs, 10 had estimated value of planned procurement of TZS 500 billion and above with total planned procurement of TZS 17.215 trillion equivalent to 53.64 percent of the all planned procurement by the 667 PEs , 27 PEs between TZS 100 billion and TZS 500 billion with total planned procurement of TZS 5.086 trillion equivalent to 15.85 percent, 41 PEs between TZS 50 billion and TZS 100 billion with total planned procurement



of TZS 2.704 trillion equivalent to 8.43 percent, 125 PEs between TZS 20 billion and TZS 50 billion with total planned procurement of TZS 4.061 trillion equivalent to 12.65 percent, and 464 PEs below TZS 20 billion with total planned procurement of TZS 3.026 trillion equivalent to 9.43 percent. List of PEs with planned procurement above TZS 20 billion is as shown in **Annex 4-2**.

Further analysis of the distribution of planned procurements among different sectors for entities with planned procurement of above TZS 20 billion shows that the Transportation sector contain the largest amount (TZS 8.940 trillion) of the total amount of planned tenders followed by the Energy (TZS 6.774 trillion), Water (TZS 4.730 trillion) and lastly Health sector (TZS 2.053 trillion). The four sectors had total estimated value of planned tenders of TZS 22.5 trillion equivalent to 70.11 percent. Distribution by sectors for entities with volume of planned tenders above TZS 20 billion is as shown in **Figure 4-2**.

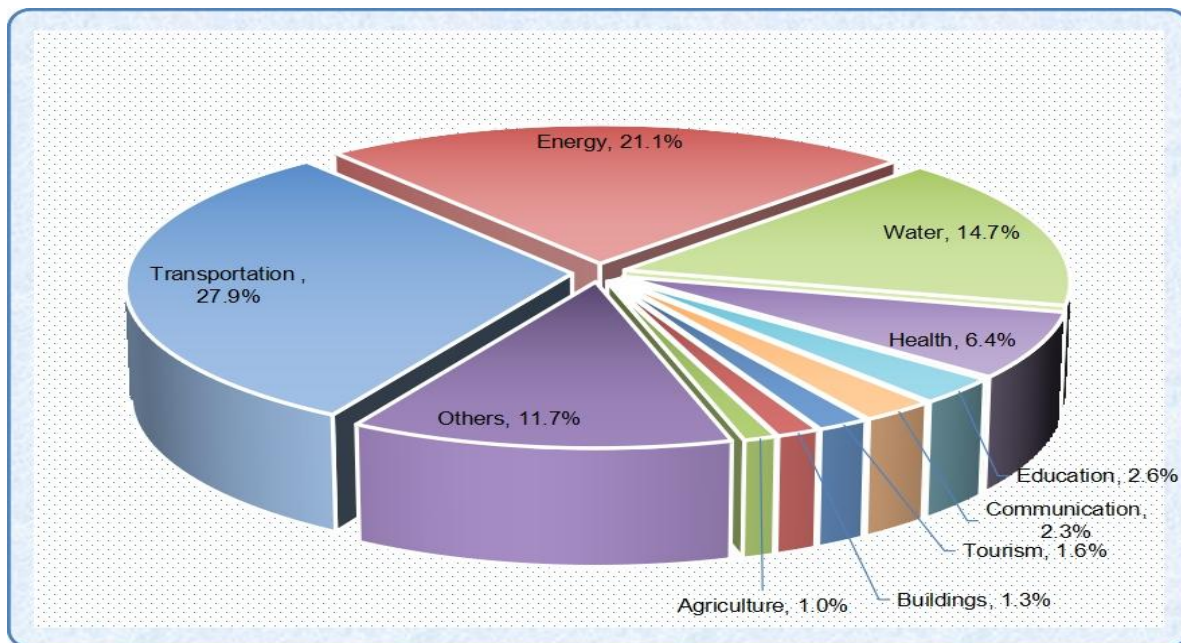


Figure 4 - 2: Distribution by sectors for entities with volume of planned tenders above TZS 20 billion

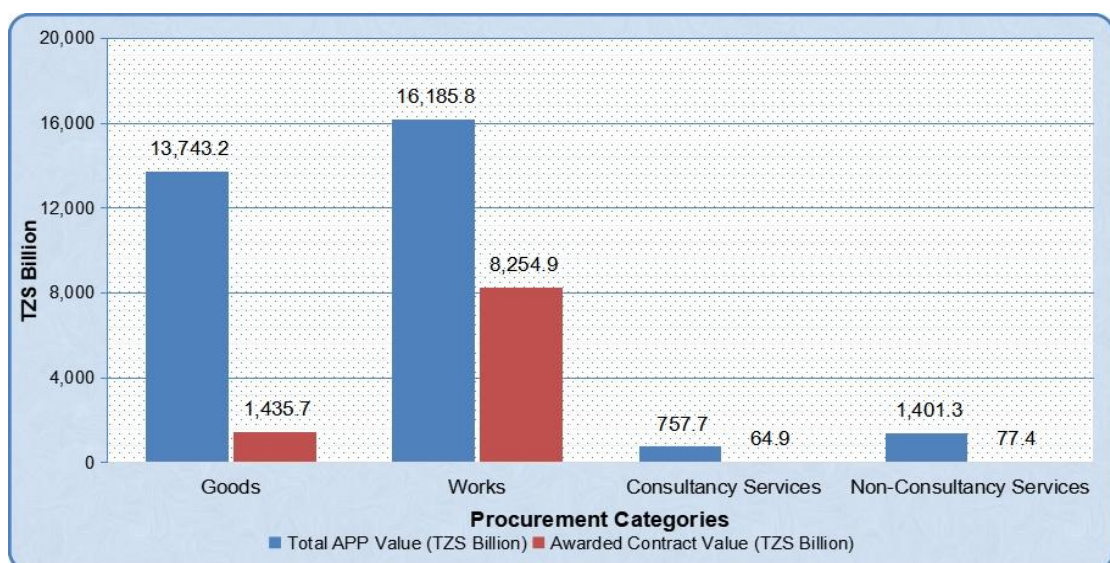
#### 4.2.3 Volume of awarded contracts

The analysis shows that 10,052 procurement contracts from 434 entities were awarded through TANEPS. This represents 54.05 percent of registered entities in the system and 65.07 percent of entities which submitted their APPs through the system. The total value of awarded contracts was TZS 9.833 trillion. The trend of awarded contracts and its value for FY 2021/22 is shown in **Figure 4-3**.



**Figure 4 - 3: Quarterly trend of number and value of awarded contracts for FY 2021/22**

**a) Analysis of expenditure in procurement against value of planned procurement**  
 During the FY under review, the analysis of expenditure in awarded procurement contracts from 434 entities against 667 entities which submitted APPs indicated that, a total amount of TZS 32.093 trillion was planned for procurement while TZS 9.832 trillion which is equivalent to 30.64 percent of the planned procurements was committed on awarded contracts. Awarded contracts worth TZS 8.255 trillion were committed for works which is equivalent to 4.44 percent of actual amount of works (worth TZS 16.186 trillion) included in APPs. The comparison of approved budget on APPs and expenditure on awarded contracts by procurement category is shown in **Figure 4-4**.

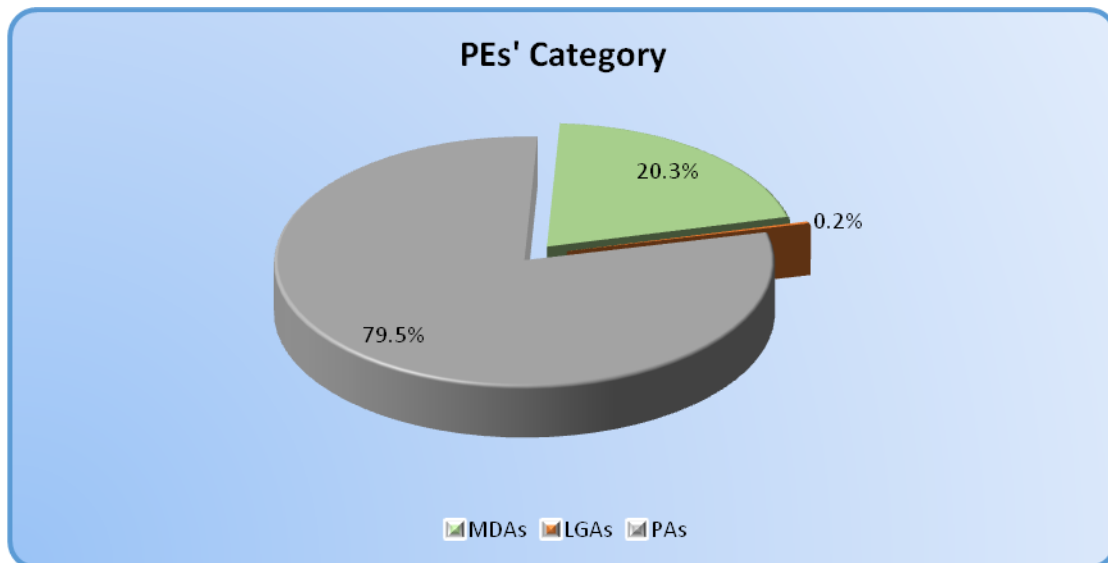


**Figure 4 - 4: Comparison of APPs Value against value of contracts awarded by Procurement category**



**b) Analysis of volume of procurement by PE category**

Analysis of volume of procurement made in terms of PEs categories indicated the Public Authorities (PAs) to lead in overall PEs category with high volume of procurement at TZS 7.814 trillion equivalent to 79.47 percent by value followed by MDAs with TZS 1.995 trillion equivalent to 20.28 percent, and the least being LGAs with TZS 24.50 billion accounting to 0.25 percent by value. **Figure 4-5** shows a comparison of procurement made by PE category.



**Figure 4- 5: Comparison of volume of procurement in terms of PEs category**

**c) PEs with annual volume of awarded contracts of TZS 20 billion or above**

The analysis of awarded procurement contracts shows that 30 out of 203 PEs had annual volume of expenditure of TZS 20 billion or above. This number of entities is equivalent to 14.78 percent of the 203 entities submitted planned procurement of above TZS 20 billion. The volume of procurement for 30 PEs with annual procurement expenditure of above TZS 20 billion had a total value of TZS 8.378 trillion which is 28.84 percent of the total value of TZS 29.067 trillion planned by 203 PEs. Among the PEs with the big volume of annual procurement expenditure is Tanzania Railways Corporation which awarded contracts worth 7.283 trillion (equivalent to 86.94 percent) and Ministry of Education, Science and Technology which awarded contracts worth TZS 75.66 billion (equivalent to 0.9 percent).

**d) Analysis on awarded framework contracts**

During the year, 8,442 out of 18,504 awarded contracts were frameworks contracts awarded through GPSA. The distribution of awarded framework contracts is as shown by **Figure 4-6**.

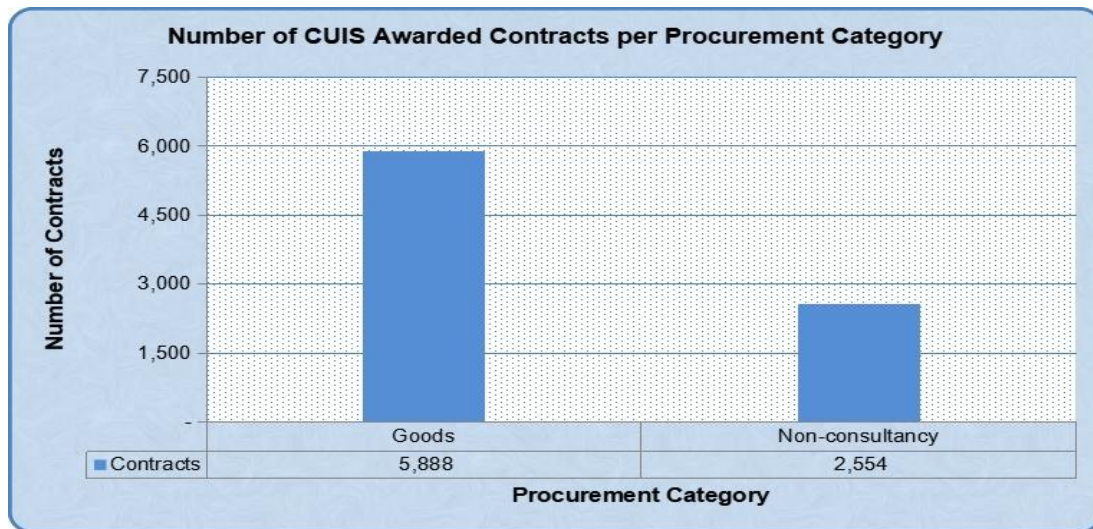


Figure 4 - 6: Awarded framework contracts through GPSA

**e) Analysis of awarded procurement contracts by country of origin**

Out of 10,052 awarded procurement contracts, worth TZS 2.488 trillion equivalent to 25.31 percent were awarded to suppliers, contractors, or service providers of Tanzanian origin, and contracts worth TZS 7.342 trillion equivalent to 74.69 percent were awarded to suppliers, contractors, or service providers from foreign countries. The contractors from Turkey were awarded 2 contracts which accounted for 65.97 percent of awarded contracts. These contracts are: Tender No. PA/154/HQ/2021-22/W/01 Lot 3 and 4 for Design and Build construction of Standard Gauge Railway line from Makutupora-Isaka (533 km) and tender no. PA/154/HQ/2021-22/W/01-Lot 4 (Re-Tendered) for Design and Build Contract for an Electrified Standard Gauge Railway (SGR) Line for Lot 4: Tabora to Isaka (130 Kilometre Main Line and 35 Kilometres of Sidings/Passing Loops).

Analysis of the awarded procurement contracts categorized by the country of origin is as shown on **Table 4-4** below;

**Table 4- 4: Procurement contract awards per country of origin**

Awarded Procurement Contracts (TZS billion)				
S/N	Country of Origin	Number of Contracts Awarded	Value of Contracts Awarded	% Value of Contracts awarded
1	Turkey	2	6,486.85	65.97
2	Tanzania	9,992	2,488.48	25.31
3	Republic of Korea	3	733.76	7.46
4	Germany	3	44.81	0.46
5	France	2	24.18	0.46
6	China	5	15.49	0.16
7	United Kingdom	5	8.44	0.09



Awarded Procurement Contracts (TZS billion)				
S/N	Country of Origin	Number of Contracts Awarded	Value of Contracts Awarded	% Value of Contracts awarded
8	Kenya	10	8.07	0.08
9	South Africa	2	6.71	0.07
10	United Arab Emirates	2	3.82	0.04
11	United States	2	3.67	0.04
12	Canada	1	2.54	0.03
13	Egypt	1	1.38	0.01
14	Denmark	2	1.17	0.01
15	Netherlands	1	0.997	0.01
16	Italy	2	0.890	0.01
17	Switzerland	1	0.399	0.004
18	Croatia	1	0.271	0.003
19	India	3	0.261	0.003
20	Cyprus	2	0.138	0.001
21	Uganda	1	0.108	0.001
22	Swaziland	2	0.041	0.0004
23	Australia	2	0.038	0.0004
24	Hong Kong	1	0.0002	0.000002
25	Mauritius	4	0.0001	0.000001

#### 4.2.4 Technical Guidance to PEs

The Authority issued various technical guidance to PEs including, TBS, PSSSF, TPDC, NSSF, Arusha City Council, ATC, BoT, VPO, TANESCO and MoEST. The technical guidance was provided on issues related to tendering process and contract implementation.

On the procurement process, the technical guidance provided include, engagement of special groups through TANEPS, actions to be taken to the contractors who provided false information, and whether it was possible to use the list of previous pre-qualified contractors to be invited on similar assignment.

On evaluation and awarding of contracts, technical guidance was provided on, waiving some tender requirements, possibility of legalizing the engagement of the consultant who had no contract but was supervising the ongoing works, the use of running contract for the engagement of the supplier, and the possibility of engaging the supplier who met all requirements but observed to have ongoing litigations.

Issues relating to contract implementation were disputes on consultant's payments and possibility of changing performance security prior to the signing of the contract.



#### 4.2.5 Submission of internal audit reports

Pursuant to Section 48 (2) of PPA, the head of internal audit unit of each PE is required to include in his/her quarterly audit report whether the PPA and its PPR have been complied with. During the year under review, 215 reports were received from 124 entities i.e., ministries (10), Agencies (19), Public Authorities (29), independent departments (9), RS (6) and LGAs (51).

The number of entities which submitted their reports increased from 75 to 124 compared to preceding year. However, most of these entities with exceptional of one entity did not submit the reports for all four quarters.

The trend for submission of internal audit reports by the accounting officers of entities indicated low level of compliance. To address these shortfalls the Authority took several initiatives including providing training to internal auditors of LGAs, and forming social groups for internal auditors aiming at providing awareness on the internal auditors' role towards monitoring procurement activities within their entities in compliance with the requirements of Regulation 86(2) of PPR.

### 4.3 Compliance audit on TANePS usage

#### 4.3.1 Audit Scope

The special assessment was conducted on the use of TANePS in 232 entities out of 803 registered entities. The audited entities comprise of 128 MDAs, 26 LGAs, and 78 PAs.

#### 4.3.2 Overall volume of audited procurement

The total number of sampled and audited tenders was 2,156 with a total estimated value of TZS 8.619 trillion. The Volume of audited procurement in terms of procurement category is as indicated in **Table 4-5**.

**Table 4 - 5: The volume of audited procurements in terms of procurement Category**

Category	Number	Contract Value (TZS)	Percentage by value	Percentage by number
Works	698	7,337,642,031,693.36	85.13	32.37
Consultancy services	84	56,025,050,605.89	0.65	3.90
Non-Consultancy services	305	81,883,774,357.99	0.95	14.15
Goods	1,069	1,143,503,095,752.11	13.27	49.58
<b>Total</b>	<b>2,156</b>	<b>8,619,053,952,409.35</b>	<b>100.00</b>	<b>100.00</b>



Further, the analysis revealed that, out of all audited tenders; the total estimated value of TZS 6.588 trillion equivalent to 76.44 percent in terms of value were for six PEs namely; TRC, TANROADS HQ, MSD, REA, Ministry of Water and ETDCO.

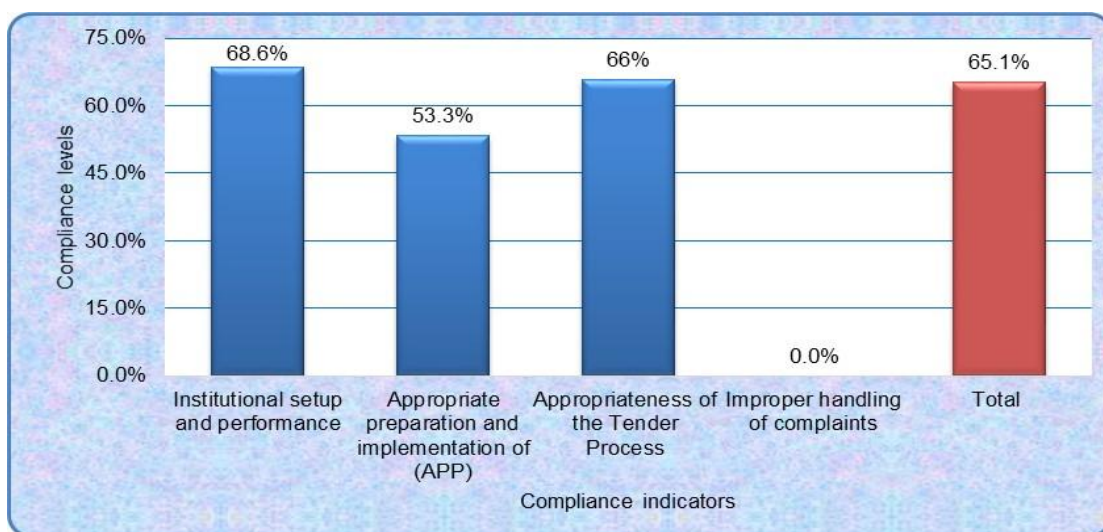
#### 4.3.3 The overall compliance level

Based on the compliance indicators, the overall compliance of 232 audited entities out of 803 registered entities was assessed to be 65.13 percent. This implies that, compliance on the use of TANEPS in undertaking tender processes was fair. However, there are significant weaknesses which the audited entities need to take immediate action for improvement.

Further, analysis of the compliance results revealed that, 62 entities or 26.72 percent of all audited entities had poor compliance levels with scores below 60.00 percent, 146 entities or 62.93 percent of all audited entities had fair compliance levels ranging between 60.00 and 79.99 percent, and 24 entities or 10.34 percent of all audited entities had satisfactory compliance levels with scores of 80.00 percent and above. List of audited entities with the respective compliance scores is shown in **Annex 4-3**.

#### (a) Compliance levels in terms of four grouped indicators

The analysis of the overall scores for the four compliance indicators revealed that, compliance level for the two indicators was fair (between 60 – 79 percent) while on one indicator was poor (below 60 percent). The assessment further revealed that, out of 232 audited entities, one PE was penalized for mishandling bidder's complaints. The overall average compliance level of four (4) indicators is **shown in Figure 4-7**.

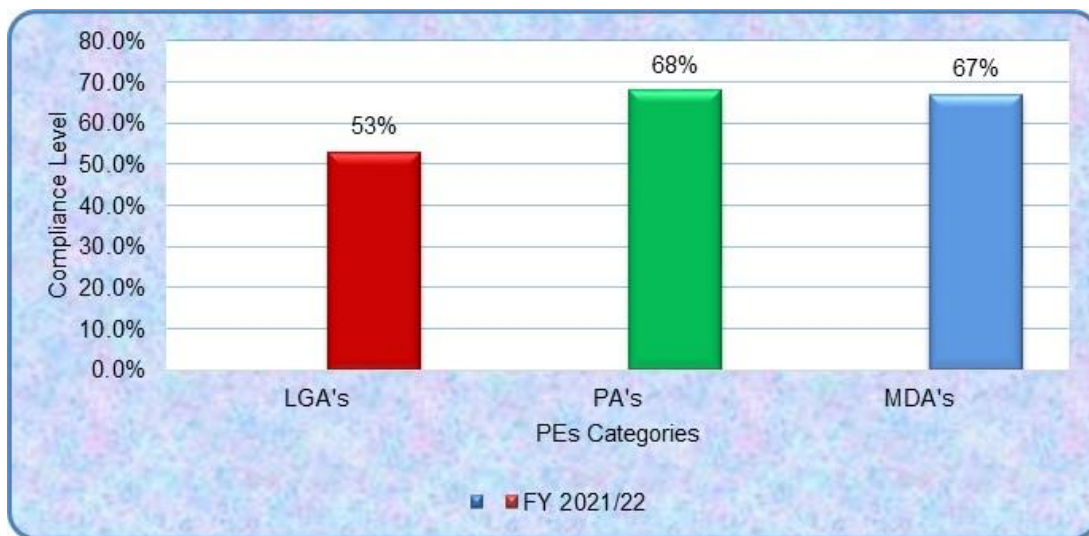


**Figure 4 - 7:** Average Compliance Level for the four Performance Indicators



### (b) Compliance levels in terms of PE category

The analysis made in terms of the PE category shows that entry with poor performance were 18 LGAs, 12 PAs and 32 MDAs. Furthermore, entities with fair compliance level are eight LGAs, 57 PAs, and 81 MDAs, while entities with satisfactory compliance levels are; nine PAs and 15 MDAs. The overall levels of compliance for LGAs, MDAs, and PAs are shown in **Figure 4-8**.



**Figure 4 - 8: Overall level of compliance for LGAs, MDAs, and PAs**

### (c) Entities with poor performance

Compliance audit results show that 62 audited entities scored poor (below 60.00 percent). List of entities with poor compliance levels is shown in **Annex 4-4**.

#### 4.3.4 Observed issues

During the audit the following key issues were observed:

##### (a) *Some PEs did not fully use TANePS in their procurement processes*

According to the compliance audit, the 43 PEs had 2,137 planned tenders but only 146 tenders equivalent to 6.83 percent of the planned tenders were processed through TANePS. Furthermore, the audit revealed that contract awards with an estimated value of TZS 432.06 billion from 22 entities were not published in TANePS. List of PEs which did not process tenders in TANePS or processed only few tenders is as shown in **Annex 4-5**. Likewise, the summary of PEs which did not publish contract awards in TANePS is shown in **Annex 4-6**.



**(b) *Inadequate implementation of APP***

The audit results revealed that, out of 21,189 planned tenders by the 232 audited entities, only 10,540 tenders which is equivalent to 49.74 percent of total planned tenders were implemented.

**(c) *Some Tenders not processed as per planned time indicated in their APPs***

The audit was done to determine the actual time spent for each tender against the time frame indicated in their APPs. The assessment was based on the date of tender invitation, submission/opening, and approval of evaluation report by the tender board. On invitation dates of tenders, 146 entities used 1 to 120 days beyond the planned dates to invite 603 tenders, 98 entities used 121 to 240 days beyond the planned dates to invite 207 tenders and 36 entities used 241 to 360 days beyond the planned dates to invite 47 tenders. On submission/opening dates, 130 entities used 1 to 120 days beyond the planned dates for bidders to submit 485 tenders, 84 entities used 121 to 240 days beyond the planned dates for bidders to submit 184 tenders and 33 entities used 241 to 360 days beyond the planned dates for bidders to submit 46 tenders.

Considering the delays observed on the tender invitations and openings, most of the audited entities did not adhere with the planned time for approval of tender evaluation reports, notices of intention to award, vetting/ratification of contracts, and contract awards notifications.

**(d) *Tender documents not adequately prepared***

The audit revealed that, 74 entities which are equivalent to 31.90 percent of the audited entities (232) prepared tender documents with anomalies. The anomalies were observed in 260 tenders with an estimated value of TZS 6,270.45 billion. Anomalies in the preparation of tender documents led to failure by bidders to submit responsive bids, complicated the evaluation process, and may result in project cost overruns. The major observed anomalies included: standard tender documents were not used, tender data sheets were not customized properly, tender documents were incomplete, failure to indicate application of margin and exclusive preference for eligible tenders, and technical requirements were not clearly stated.

**(e) *Tenders without complying with thresholds for methods of procurement***

The audit revealed that, out of the 232 audited entities, six entities implemented nine tenders with an estimated value of TZS 43.595 billion without complying with the threshold of the



procurement methods ***stipulated in the Seventh Schedule of PPR***. The analysis indicated that, out of 9 assessed tenders, 4 tenders were implemented through National Competitive Tendering and 5 tenders were implemented through National Shopping but exceeded the thresholds.

**(f) *Tenders using different methods of procurement from those indicated in APPs***

The assessment revealed that, out of the 232 audited entities, 75 entities which is equivalent to 32.33 percent implemented 195 tenders worth TZS 5,528 billion using different methods of procurement compared to those indicated in their APPs; while there were no updates to the APPs.

**(g) *Tenders opened beyond deadline for bid submission***

The assessment revealed that, 236 tenders with an estimated value of TZS 188.24 billion implemented by 77 entities were opened beyond the date and time of the deadline for submission/opening stipulated in TANEPS.

**(h) *Evaluation criteria stated in the tender documents but not created in TANEPS***

The audit revealed that in 87 tenders with an estimated value of TZS 124.98 from 29 entities which is equivalent to 12.50 percent of 232 audited entities, some of the evaluation criteria for the implemented tenders were stated in the tender documents but were not created in TANEPS as the basis for evaluation of bids. In this regard, the tender evaluation exercises which were conducted in the system (TANEPS) did not consider some of the criteria indicated in the bid documents.

**(i) *Tenders not properly evaluated***

The analysis made on the tender evaluations revealed that tender evaluation exercises were not properly conducted in 13 entities for tenders with estimated value of TZS 240.95 billion. The commonly observed shortcomings were: detailed analysis/examination of the bills of quantities (BoQ) and financial capability submitted by bidders were not done.

**(j) *Tender evaluation not conducted through TANEPS***

It was revealed that tender evaluation exercises with respect to 56 audited tenders with an estimated value of TZS 79.93 billion were conducted outside TANEPS by 14 entities.



**(k) Evaluation reports not uploaded in TANePS**

The assessment revealed that the tender evaluation reports for 689 tenders with a total estimated value of TZS 817.41 billion from 137 entities out of 232 audited entities were not uploaded in TANePS after the completion of the tender evaluation exercise.

**(l) Tender board minutes not uploaded in TANePS**

The assessment revealed that the minutes of the tender board meetings/circular resolutions that approved the award of contracts for 1,185 tenders with a total estimated value of TZS 6,733.20 billion from 203 entities out of 232 audited entities were not uploaded in TANePS.

**(m) Summaries of tender board decisions on the approval of the tender evaluation reports not uploaded and forwarded to the accounting officers**

The assessment revealed that summaries of tender board's decisions on the approval of the 967 tender evaluation reports with a total estimated value of TZS 6,636.85 billion from 161 entities out of 232 audited entities were not uploaded in TANePS and forwarded to the accounting officers.

**(n) Contract awards not published in TANePS**

The assessment revealed that 1,225 tender awards worth TZS 7,450.46 billion from 174 entities out of 232 audited entities were not published in TANePS.

**(o) Contract awards published in TANePS beyond the bid validity period**

The assessment revealed that publication of contracts award for 584 tenders in TANePS with a total estimated value of TZS 720.75 billion from 100 entities out of 232 audited entities were done beyond the bid validity period.

**4.4 Value for Money Audit Results for 44 audited entities**

**4.4.1 Audit scope**

Value for money audits were carried out in 44 entities out of 803 registered entities were audited, these include 32 MDAs, 11 PAs and One LGA, due to financial constraints and limited human resources. All audited entities were among 232 entities which had been subjected to special compliance audit conducted through TANePS during the reporting period.

Values for money audits for 44 entities were conducted on 291 procurement contracts worth TZS 1.545 trillion. Details of audited contracts are summarized in **Table 4-6**.



**Table 4 - 6: Audited contracts by category**

Project category	Number of projects	Value (TZS in millions)	Percentage	
			Number	Value
Building works	45	235,056.08	15.46	15.22
Road/Bridge works	30	157,150.67	10.31	10.17
Electrical works	8	285,091.62	2.75	18.45
Civil works	13	250,799.99	4.47	16.23
Electro-mechanical works	1	46,318.00	0.34	3.00
Mechanical works	4	8,204.34	1.37	0.53
Water Supply/ Irrigation & waste water	6	84,615.54	2.06	5.48
Goods	124	321,206.77	42.61	20.79
Consultancy Services	30	150,643.17	10.31	9.75
Non-Consultancy services	30	9,804.08	10.31	0.63
<b>Total</b>	<b>291</b>	<b>1,544,890.27</b>	<b>100.00</b>	<b>100.00</b>

#### 4.4.2 Overall value for money performance

The overall value for money results of 44 entities for the audited contracts was assessed to be 83.61 percent which is satisfactory performance. The score had decreased by 1.03 percent compared to the last year's performance which was 84.64 percent for 54 audited entities.

Out of all audited contracts, 234 contracts or 80.41 percent had satisfactory performance and 57 contracts or 19.59 percent attained fair performance. The details of value for money scores for all audited entities are shown in **Annex 4-7**.

#### 4.4.3 Contracts with poor performance

The analysis indicated that, none of the audited projects had overall poor performance. However, the analysis indicated that, a total of 22 contracts implemented by eleven entities namely; Ministry of Home Affairs, Ministry of Foreign Affairs & East Africa Cooperation, MSD, TANAPA Western Zone, TPDC, TCB, Ministry of Health, BOT, TPA and TRA had poor performance with scores below 49 percent in either of the five performance indicators. The value of contracts with poor performance in some indicators is TZS 17.66 billion or 1.1 percent of total audited contracts.

The analysis results indicated that, 4 contracts had poor performance on planning, design and tender documentation, 9 contracts on procurement process, 6 contracts on contract implementation, 2 contracts on quality and quantity of works, goods & services and 5 contracts on project completion and closure. Three (3) contracts out of 22 contracts implemented by TPA, Ministry of Foreign Affairs and MSD had poor performance in two performance indicators while 20 contracts had poor performance in only one of the



performance indicators. The list and number of contracts with poor performance in either of the performance indicators is as shown in **Annex 4-8**

#### 4.4.4 Performance Indicator compared with preceding year

The audit results for the year under review indicated improvement in performance in the indicators on procurement process where the score was 84.03 percent compared to preceding year's score of 82.40 percent. The results for the year under review indicates slight decrease in performance in the indicators on planning, designing and tender documentation, contract implementation and administration, quality and quantity of executed works and contract completion and closure where the scores for the last year are 87.97 percent, 80.69 percent, 89.57 percent and 81.18 percent compared to the year under review scores of 86.72 percent, 79.41 percent, 86.35 percent and 80.35 percent respectively.

#### 4.4.5 Overall Performance by Indicator

The outcome of the value for money audit indicated the average performance levels of the five performance (Value for Money) indicators as shown in Figure 4- 9.



**Figure 4 - 9: Overall Value for Money results for individual indicators**

#### 4.4.6 Comparison in terms of PE categories

The assessment revealed that, on planning, design and tender documentation, performances were satisfactory at PA's (87.00 percent), LGA's (89.30 percent) and MDAs (86.60 percent). One PA and 6 MDAs had fair performance on this indicator. Analysis also indicated that, 4 contracts or 1.4 percent of all audited contracts were assessed to have poor performance while 50 contracts or 17.2 percent of all audited contracts had fair performance.



The analysis of audit results on the procurement process indicated that, the overall performance was MDAs (83.6 percent), LGAs (80.4 percent) and Pas (85.7). Entities assessed to have fair performance were TCB, RUWASA HQ, MSD, Ministry of Home Affairs, Ministry of Health, Ministry of Foreign Affairs & East Africa Cooperation and Ministry of Art, Culture and Sport had fair performance. The analysis also indicated that, 9 contracts or 3.1 percent of all audited contracts had poor performance while 48 contracts or 16.5 percent of all audited contracts had fair performance.

On contract implementation, the overall performance was satisfactory as LGAs (99.3 percent), MDAs (78.8 percent) and Pas (79.5 percent). The performance of 3 PAs under this indicator namely, TANAPA Western Zone, BOT and TCB and 12 MDAs were assessed have fair performance with scores of between 59 and 74 percent. The assessment was not conducted on 14 contracts since were still on initial implementation stage. Further analysis of 277 audited contracts (2 of them still on progress) revealed that, 6 contracts or 2.2 percent had poor performance while 93 contracts or 33.6 percent of audited contracts (40 of them still on progress) had fair performance.

On the quality and quantity of executed works and delivered goods or services assessment revealed LGAs (100 percent), MDAs (85.4 percent) and Pas (87.8 percent). However, the analysis indicated that, one PA namely NHC and 5 MDAs had fair performance on this indicator with score ranging between 60 and 74 percent. The assessment was not conducted on 29 contracts since were still on initial implementation stage. The analysis result on 269 audited contracts, 2 contracts or 0.8 percent of them had poor performance while 45 contracts or 17.2 percent had fair performance.

On contract completion and closure, the performance revealed satisfactory as indicated; MDAs (81.0 percent), LGA (98.3 percent) and PAs (77.2 percent). Further analysis on entities performance revealed that, 3 PAs and 7 MDAs namely ATCL, BOT, ETDCO, MoEST, NCAA, TRA and OTR had fair performance on this indicator with score ranging between 62 and 74 percent. The assessment was not made on 119 contracts since were still on progress. However, the analysis on audited 172 completed contracts indicated that, 5 contracts or 2.9 percent of them had poor performance whereas, 54 contracts or 31.4 percent had fair performance.

The performance signifies that, most of the contract objectives were likely to be achieved and significant weaknesses need to be addressed for the contracts to realize Value for



Money. Therefore, respective entities were directed to make important improvement in order to enhance Value for Money.

#### 4.4.7 Some PEs did not process their tenders through TANEPS

The audit revealed that 74 tenders equivalent to 25.43 percent of 291 audited tenders implemented by 20 PEs were conducted outside TANEPS. Details of tenders implemented outside TANEPS which includes tender description, name of contractor, supplier, consultant or service provider and reasons are contained in **Annex 4-9**.

#### 4.4.8 Implementation of previous audit recommendations

During the year under review, auditors made follow up in 19 audited entities on implementation of previous audit recommendations. The remaining 25 entities are those which were not audited in the previous year and therefore there were no previous audit recommendations in these entities.

Out of 565 audit recommendations issued to the 19 audited entities, 399 recommendations equivalent to 70.62 percent were fully implemented, 125 recommendations equivalent to 22.12 percent were partially implemented and 41 recommendations equivalent to 7.26 percent were not implemented at all. Two PEs namely; the TCB and the Ministry of Information, Communication and Information Technology had not implemented more than 30 percent of the provided recommendations and therefore accounting officers of the two PEs will be required to show cause why disciplinary actions should not be recommended to their competent authorities.

#### 4.4.9 Advance payments paid without advance payment security

The audit revealed that, a total of TZS 12.60 billion being advance payments made by six PEs in seven projects were made without having advance payment securities contrary to the contract's provisions. PEs which made advance payments without having advance payment securities were: Ministry of Foreign Affairs and East Africa Cooperation, Ministry of Arts, Culture and Sports, Ministry of Health, Ministry of Livestock and Fisheries (Livestock Section), NBS and ATCL.

#### 4.4.10 Contracts implemented without performance securities

The audit revealed that 29 contracts worth TZS 86.47 billion equivalent to 9.97 percent by number of the audited projects implemented by 10 PEs had no performance securities contrary to the contract's provisions. PEs which did not take actions against contractors, suppliers or service providers who failed to submit performance securities were: Ministry of



Foreign Affairs and East Africa Cooperation, TCB, ETDCO, TANROADS HQ, MSD, TPA, TANAPA HQ, Bukoba MC, BOT and Ministry of Health.

#### 4.4.11 Performance securities expired before completion of contract implementation

The audit revealed that 29 contracts worth TZS 179.69 billion implemented by 11 PEs had performance securities which expired before completion of projects and the securities were not extended to cover the extended contract duration and the defects liability period. Entities which failed to ensure that performance securities are extended to cover the contract implementation period are, Judiciary of Tanzania, Ministry of Culture, Arts and Sports, Ministry of Livestock and Fisheries (Livestock Section), REA, RUWASA HQ, TPDC, TARURA HQ, TANAPA HQ, TANROADS Kigoma, TANAPA Western Zone and TEMESA.

#### 4.4.12 Advance payment and performance securities not verified by PEs

The audit results revealed that 36 contracts worth TZS 195.35 billion implemented by 15 PEs were at risk due to failure by PEs to verify the authenticity of the submitted securities as required by Clause 8.9 of the Guidelines for Securities in Public Procurement issued by the Authority. PEs which failed to verify the authenticity of submitted securities are, Ministry of Foreign Affairs and East Africa Cooperation, Judiciary of Tanzania, ETDCO, Ministry of Home Affairs, Ministry of Health, Ministry of Livestock and Fisheries (Livestock Section), RUWASA HQ, TAA, TANROADS Kigoma, Ministry of Information Communication and Information Technology, ATCL, TCRA, TPA, MSD and TANROADS HQ.

### **4.5 Performance audit of 46 PEs which implemented projects using Covid-19 Funds**

#### 4.5.1 Audit scope

In September, 2021 the IMF approved US\$ 567.25 million (about TZS 1.3 trillion) as emergency financial assistance under the Rapid Credit Facility and Rapid Financing Instrument to support the United Republic of Tanzania's efforts in responding to the Covid-19 pandemic by addressing the urgent health, humanitarian, and economic effects of the pandemic. To complement the country's efforts of ensuring the financial resources are efficiently spent, PPRA conducted performance audits to 46 selected procuring entities to establish whether implementation of projects financed by Covid-19 funds complied with laws, applicable policies, procedures, as well as guidelines issued by the Authority and whether value for money on implemented projects is obtained. The audited entities included 25 MDAs, 15 LGAs and 6 PAs.



#### 4.5.2 Volume of audited procurements

A total of 1,013 projects/contracts worth TZS 431.68 billion were planned and implemented by the 46 audited entities during the FY 2021/2022 using Covid-19 Funds. Out of the planned 1,013 projects, the audit covered 302 projects worth TZS 204.3 billion which is equivalent to 29.81 percent and 47.33 percent by number and value respectively of the audited projects. Furthermore, the value of the audited projects/contracts is equivalent to 18.9 percent of the amount of Covid-19 funds distributed to Tanzania Mainland. The distribution of volume of audited procurement per sector is shown in **Table 4- 7**.

**Table 4 - 7: The distribution of volume of audited procurement per sector**

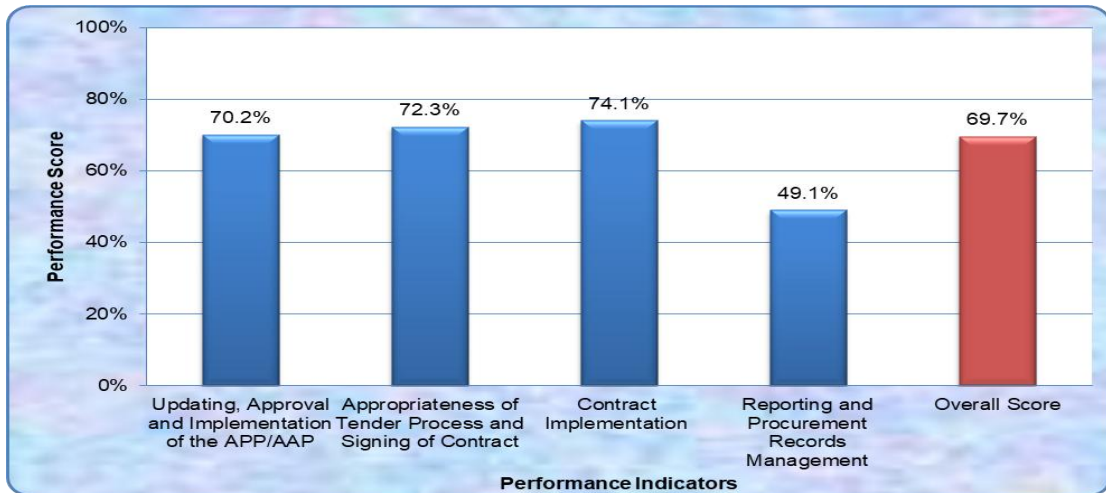
Projects	Number	Value (TZS)	Percentage by Number	Percentage by Value
Water Projects	54	87,164,880,907.83	17.88	42.66
Education Projects	168	21,297,717,167.85	55.63	10.42
Health Projects	40	50,979,558,948.45	13.25	24.95
Tourism projects	40	44,860,881,943.74	13.25	21.96
<b>Total</b>	<b>302</b>	<b>204,303,038,967.87</b>	<b>100.00</b>	<b>100.00</b>

#### 4.5.3 Audits Results

The audit results of revealed that, most of the entities that implemented projects in the water sector performed well except for few which were required to address weaknesses observed. In the Education sector; the audit revealed that, secondary and primary schools need capacity building to improve their performances in projects implementation. This is due to the weaknesses observed in most of the audited school projects. In the Health and Tourism Sectors; the performance was also not appealing and the audited entities were directed to implement recommendations provided in their audit reports to improve the performance. The highlights of specific audit results are as shown hereunder

##### **(a) The overall average performance**

The overall average performance score of 46 audited entities for projects financed by Covid-19 funds was assessed to be 69.7 percent, which is fair performance. The performances for the four grouped indicators were as indicated in **Figure 4-10**.



**Figure 4 - 10: Performance scores per each indicator**

Three performance areas namely; updating, approval and implementation of the APP/AAP, Appropriateness of tender process and signing of contract, and Contract implementation performed fairly (scored between 50–74 percent) and the remaining one indicator namely; Reporting and procurement records management performed poorly (i.e. below 50 percent).

**(b) Audited entities performed either fairly or satisfactorily**

Performance results revealed that, 16 Entities or 34.8 percent of all audited entities had satisfactory performance with scores above 74; and 29 entities or 63.1 percent of all audited entities had fair performance with scores ranging between 50 and 74 percent implying that most of the audited procurement processes were in compliance with the provisions of the PPA, Regulations, Guidelines and Contracts requirements. However, few observed weaknesses were required to be addressed by implementing recommendations provided in the individual audit reports.

**(c) PEs with poor performance**

Out of 46 audited PEs, only Geita DC was observed to have poor performance with an overall score of 41.5 percent. Geita DC performed poorly on three indicators namely; Updating, Approval and Implementation of the Annual Procurement Plan (APP) and Activity Action Plan (AAP); Contract Implementation; and Reporting and Procurement Record Management. Geita DC only performed fairly on one indicator namely; Appropriateness of Tender Process and signing of contract.



**(d) Projects were assessed to have either satisfactory or fair performance**

The audit revealed that, out of the audited 302 projects worth TZS 204.30 billion, one hundred and one (101) projects worth TZS 140.14 billion were assessed to have satisfactory performance; 170 projects worth TZS 60.98 billion were assessed to have fair performance.

**(e) Projects assessed with poor performance**

The audit revealed that, out of 302 audited projects/contracts, 31 projects/contracts (10.33 percent) worth TZS 3.18 billion, (1.56 percent) were observed to have poor performance (scored below 50 percent). Projects observed to have poor performance were in nine entities namely: Geita DC, Bahi DC, Rombo DC, Sumbawanga DC, Kwimba DC, Ilemela MC, Ushetu DC, Morogoro MC and Kilosa DC. The audited projects with poor performance were in the education and health Sectors only whereby 22 projects were from the Education Sector and 9 projects from the Health Sector. Out of the 31 projects with poor performance, 26 Projects worth TZS 2,955,605,617 are in the category of works, and 5 Projects/contracts worth TZS 221,882,950 are in the category of goods.

**(f) Overall Performance results in terms of Sectors**

The overall performance score for the tenders/contracts in the water sector is satisfactory while in the Health as well as tourism Sector, the performance is fair. However, audited tenders/ contracts in the education sector were assessed to have poor performance. The performance score for each sector is as indicated in **Figure 4-11**.



**Figure 4 - 11:** Performance Results for each Sector



**(g) Tenders not processed within TANePS**

The assessment on the use of TANePS was done and the audit revealed that, 27 tenders with a total value of TZS 15.42 billion were processed outside TANePS by seven entities namely, MoEST, Singida DC, Rombo DC, Kwimba DC, AUWSA, TFS and Mkalama DC.

**(h) Contracts implementation delayed without justifications**

An assessment was made on various projects/contracts to determine whether projects or contracts were implemented within the contract duration, works programme, or delivery schedule. The assessment revealed that, out of 46 audited entities, eight (8) entities were observed to have delayed the completion of projects or contracts namely; DUWASA, Arusha City Council, RUWASA HQ, Sumbawanga DC, VETA Morogoro, Sengerema DC, Kilosa DC and Rombo DC. The audit revealed that the completions of 24 projects worth TZS 9,630,021,685.15 were delayed. The delayed projects included 18 projects worth TZS 2,039,029,886.27 in the Education sector and six projects worth TZS 7,590,991,798.88 in the Water sector.

**(i) Delays in Water Projects due to VAT Exemption process**

It was revealed that the delays in getting VAT exemptions contributed to the delays in implementing some of the Water projects. In order to confirm the observation, the Authority requested information on the applications for VAT exemptions from the Ministry of Water. The analysis of the submitted information of 99 contracts with a total value of TZS 53,178 billion indicated that TRA issued Exemption Certificates for 28 contracts with a total value of TZS 39.79 billion within 30 days of their submission by the Permanent Secretary of the Ministry of Water. Exemption Certificates for 69 contracts with a total value of TZS 13.31 billion were issued between 30 and 60, and Exemption Certificates for two contracts with a total value of TZS 76.6 million were issued beyond 60 days.

**(j) Contracts implemented without Performance Securities**

In some contracts, contractors, suppliers or service providers were required to submit performance securities but the same were not submitted and the respective entities did not take actions against the defaulting contractors, suppliers or service providers. Failure to obtain the performance securities posed risks on the part of audited entities in case of non-performance by the contractors, suppliers or service providers. The audit revealed that, 12 contracts worth TZS 8.14 billion implemented by nine entities had no



performance securities. Entities which failed to take actions against contractors, suppliers or service providers who failed to submit performance securities were Singida DC, RUWASA Mwanza, AUWSA, RUWASA HQ, NCAA, GEUWASA, SUWASA, SUWSSA and RUWASA Morogoro.

**(j) Contracts implemented without advance payment securities**

Some of the audited entities issued advance payment to contractors, suppliers or service providers without submission of advance payment securities. Payment of advances without securities is a risk on the part of audited entity in case the paid amount is not recovered. Six entities namely; TIE, TANAPA, Singida DC, MWAUWASA, Rombo DC and GEUWASA paid TZS 677,097,913.00 without having advance payment securities or the submitted advance payment securities expired before the recovery of the amount paid as advance.

**(k) Tenders processed outside TANePS**

The assessment revealed that 27 tenders equivalent to 8.94 percent of the audited tenders for projects implemented using COVID-19 funds were also processed outside TANePS.

**4.6 Assessment of Corruption Red flags**

The assessment of corruption symptoms (red flags) was carried out in special compliance audits conducted through TANePS in 232 entities, performance audits in 44 entities and performance audits in 46 entities which implemented projects funded under COVID – 19 funds. In the special compliance audit conducted through TANePS, the assessment covered two main phases' namely pre-bid phase and evaluation and award phase whereas in performance audits the assessment covered three main phases namely; pre-bid phase, evaluation and award phase and contract management phase.

**4.6.1 Corruption Red flags observed in compliance audits of 232 entities**

The assessment of corruption symptoms for the procurement audits conducted in TANePS covered 1,916 tenders having an estimated value of TZS 3.358 trillion. Out of the total reviewed tenders, 22 tenders from 12 entities having an estimated value of TZS 2.238billion were observed to have corruption symptoms at evaluation and award stages.

Further assessment revealed that, out of twenty two (22) tenders revealed to have corruption symptoms, 14 tenders with an estimated value of 15.320 billion were from Infrastructure Sector (Roads and Airports) being 63.64 percent by number; 4 tenders with the estimated value of TZS. 2.38 billion were from Water Sector being 18.18 percent by number; 2 tenders



with the estimated value of TZS. 0.175 billion were from Oil and Gas Sector being 9.09 percent by number; 1 tender with estimated value of TZS 0.94 billion was from Education Sector being 4.55 percent by number; and 1 contract with the estimated value of TZS. 0.031 billion was from Livestock and Fisheries Sector being 4.55 percent by number.

The 12 entities with corruption red flags were: The Ministry of Education, Science and Technology; AUWSA; TANROADS - Kigoma; TANROADS - Rukwa; TPDC; Mtwara Urban Water Supply and Sanitation Authority; TANROADS- Kagera; TANROADS- Morogoro; Korogwe Urban Water Supply and Sanitation Authority; Tanzania Fisheries Research Institute; Rural Water Supply and Sanitation Agency (Mbeya); and Tanzania Airports Authority. List of contracts /projects with high red flags assessed through TANEPS audit as contained in **Annex 4-10**.

#### 4.6.2 Corruption Red flags observed in performance audits of 44 entities

The assessment of corruption symptoms for the performance audits covered 283 contracts/projects having a total value of TZS 4.61 trillion implemented by 44 entities. Out of the total reviewed contracts, corruptions symptoms were observed in six (6) tenders/contracts with a total value of TZS 66.06 billion and were implemented by three entities namely; TCB, REA, and TANAPA (HQ).

On the basis of the assessment made, five (5) projects /contracts having a total value of TZS 65.26 billion from two entities were observed to have corruption symptoms at tendering, evaluation and award phase and one (1) project/contract having the value of TZS 0.8 billion was observed to have corruption symptoms at contract management phase. Generally, the corruption symptoms were predominantly observed at bidding, evaluation and award phase.

The key observed corruption symptoms at the bidding, evaluation and award phase were: Contracts were awarded to tenderers who did not meet some requirements during the post qualification exercise; and contracts were awarded to tenderers who did not participate in the respective tendering process. The observed corruption symptoms at contract management phase were undertaking payments for non-executed works. A List of contracts /projects with high red flags assessed through performance (Value for Money) audit is provided in **Annex 4-11**.

#### 4.6.3 Corruption Red flags observed in performance audits of 46 entities which implemented Covid-19 funded projects

Assessment of corruption red flags was carried out in 302 audited tenders/contracts and the assessment revealed that, a total of 20 tenders/ contracts implemented by 15 entities all



having a total value of TZS 38,843,289,089 were observed to have corruption red flags in either of the three phases. A total of 8 tenders/contracts worth TZS 31,482,998,130 were observed to have corruption red flags at the bidding, evaluation and award phase and 11 tenders worth TZS 6,587,862,177.58 were observed to have corruption red flags at contract management phase. One contract worth TZS 772,428,781.00 was observed to have corruption red flags in the process of delivering of the supplied goods by the procuring entity.

The observed corruption red flags included; Inviting bidders to participate in the tender without having the tender board approval, awarding contracts to non-responsive bidders, disqualifying bidders with erroneous evaluation criteria, inadequate negotiation which resulted into signing of contracts having higher prices compared with the market rates, advance payments made to contractors/ suppliers without the submission of advance payment securities, partial delivery of goods, executing works contracts below the required specifications, engagement of service providers without deploying the procurement process, and failure to submit performance securities by the contractors/ suppliers in compliance with the requirements of the contracts.

The 15 entities with corruption red flags were; MWAUWASA, Mkalama DC, Bahi DC, MUWSA, Rombo DC, Sengerema DC, Singida DC, RUWASA Mwanza (Sengerema), AUWSA, PO-RALG, Geita DC, MSD, RUWASA HQ, NCAA, and RUWASA Arusha. Details of corruption red flags outcomes for audited projects implemented using Covid-19 funds are as shown in **Annex 4-12**.

#### **4.7 Recommendations**

##### **4.7.1 Recommendations on routine monitoring**

- (a) The Authority submitted to the Paymaster General the list of PEs which did not comply with his directive of using TANEPS for his action. The Authority will make follow up to 136 PEs which did not upload in TANEPS their APPs for FY 2021/2022 to see how the entities had implemented the directives issued to them by the Paymaster General;
- (b) For PEs which implemented their tenders outside TANEPS or did not at all process their tenders in TANEPS or did not process tenders through TANEPS to contract award stage, the Authority will continue reminding procuring entities to use TANEPS in their procurement processes failure of which disciplinary actions will be recommended to their competent authorities;



(c) The Authority will continue building the capacity of internal auditors on procurement procedures and contracts management;

(d) The Authority will follow up with the Internal Auditor General the inclusion in GARI-ITS of the requirements for internal auditors to submit audit reports on procurement matters and to train PPRA staff on the system.

#### 4.7.2 Recommendations on compliance audits

On the basis of compliance audit findings of 232 entities, the following were recommended:

(a) For 11 PEs with poor performance in 22 contracts in either of the performance indicators, the accounting officers to submit to the Authority an action plan on how the entity is going to address the weaknesses observed for future improvement of procurement process. Also, the accounting officers should organize tailor-made training specifically on those areas with poor performance.

(b) For the audited entities which were assessed to have fair performance (scores between 60 percent to 79 percent) accounting officers to prepare and submit to the Authority action plans to address the weaknesses observed for future improvement;

(c) For all entities identified to have knowledge gap on PPA, PPR, and the use of TANePS, accounting officers to ensure that, their staff are trained on PPA and TANePS; and

(d) All audited entities to be directed to implement specific recommendations in the audit reports and to ensure that notable weaknesses are not repeated in the future.

#### 4.7.3 Recommendations on Value for Money Value

Based on the Value for Money audit findings, the following are recommendations on the appropriate actions to be taken:

a) For 11 PEs with poor performance in 22 contracts in either of the performance indicators, the accounting officers to submit to the Authority an action plan on how the entity is going to address the weaknesses observed for future improvement of procurement process. Also, the accounting officers should organize tailor-made training specifically on those areas with poor performance;



- b) For PEs where 57 contracts were assessed to have fair performance, the accounting officers to submit to the Authority an action plan on how the entity is going to address the weaknesses observed for future improvement for value for money to be achieved;
- c) The AOs of all audited entities to conduct tailor-made training specifically on the area of contract implementation and administration and contract completion and closure in order to address the observed weaknesses;
- d) Accounting officers of six PEs which paid TZS 12,606,161,953.49 without having advance payment securities to show cause why disciplinary actions should not be taken against them;
- e) Accounting officers of PEs which implemented contracts without having performance securities or failed to verify the authenticity of the submitted performance securities or failed to extend the validity of performance securities after lapse of the initial validity period to show cause why disciplinary actions should not be taken against them;
- f) Accounting officers of four PEs namely; Ministry of Health, TANAPA, ATCL and TANROADS - HQ to ensure that the overpaid amount of TZS 45,942,000 paid to contractors and consultants is recovered and evidence of recovery submitted to PPRA;
- g) The Accounting officers of five PEs with projects observed to be of poor quality to submit explanations and evidence to the Authority on how the observed weaknesses or defects have been rectified;
- h) The Accounting officers of two PEs which have not implemented the previous audit recommendations by 30 percent and above to show cause why disciplinary actions should not be recommended to their competent authorities; and
- i) Accounting officers of 16 PEs which had not fully implemented the given audit recommendations, to be directed to implement the audit recommendations and submit implementation report to PPRA before 31<sup>st</sup> December, 2022.

#### 4.7.4 Recommendations for Investigations/special audits and Performance audits conducted to projects implemented using COVID 19 Funds

Specific recommendations issued with respect to Investigations/special audits and performance audits conducted to projects implemented using COVID 19 funds had already being approved by the Board and communicated to respective PEs for implementation.



#### 4.7.5 Recommendations on the results of corruption red flags assessment

(a) For 12 entities audited through TANePS under compliance audits and three entities audited under Value for Money audits, the audit reports to be submitted to PCCB for further actions; and

(b) For 15 audited entities with projects implemented using COVID 19 funds, the aggregated audit reports had already been submitted to PCCB for their actions.



## CHAPTER FIVE

### SPECIAL AUDITS AND INVESTIGATIONS

#### 5.1 Introduction

This Chapter contains information on special audits and investigations carried out by the Authority during the FY 2021/22 in line with Section 10 of the PPA.

#### 5.2 Audit Scope

The special audits/ investigations were conducted at the PO-RALG (one tender with three contracts); AUWSA (two contracts), NM-AIST (16 contracts and six LPOs), RAS - Kagera (two contracts), KASHWASA (20 contracts), Sengerema DC (seven contracts and 337 LPOs), TARURA Mbeya (22 contracts); and TARURA Morogoro (17 contracts). Also, special audits/ investigations were conducted at NZUWASA (three contracts and 167 LPOs); SUA (three contracts and 72 LPOs); and Ministry of Education (one tender with three contracts).

#### 5.3 Losses and Savings

The special audit/ investigation revealed that, the Government suffered losses of TZS 38.99 million emanated from failure to impose liquidated damages on delayed deliveries. However, respective PEs were instructed to recover the mentioned amount accordingly. Furthermore, the Government saved a total of TZS 13.87 billion whereby TZS13.83 billion were from the intervention made by the Authority for the contracts which were to be awarded to bidders with higher prices while those with lower prices were disqualified unfairly, TZS 9.57 million from the exaggerated quantities of materials to be procured, TZS 11.83 million were from equipment included in the contract which were not necessary for works execution, TZS 6.18 million from overpayments for delivered goods, and TZS 12.63 million from double taxation to the delivered goods.

#### 5.4 Major Specific observations

##### **(a) President's Office, Regional Administration and Local Government**

The Authority carried out a special audit at PO-RALG upon being requested by the ministry's Permanent Secretary. The audit purpose was to determine whether PO-RALG complied with the requirements of PPA on undertaking the procurement process for Tender No. ME/022/2021-2022/HQ/G/22 for Supplying, Installation, Commissioning and Maintenance of Medical Equipment for Health Facilities (ICU Equipment, EMD Equipment and Digital X-Rays Machines) in Tanzania Mainland Lot I – III.



The audit revealed several weaknesses such as: unfair disqualification of bidders; inappropriate evaluation of bids to favour some bidders; The investigation also revealed inconsistent decisions for the awards of contracts; inadequate market survey attributed to inadequate price estimates; and failure by PMU to implement Tender Board's directives for undertaking due diligence to the lowest evaluated bidders for all lots prior to contract signing.

Basing on the observed weaknesses, the following recommendations were issued: Bids for all the three lots to be re-evaluated for consistent award recommendations; the tender re-evaluation team, PMU and Tender Board to ensure attainment of Value for Money; both estimates and specifications in Lot III to be re-assessed into realistic and meet the requirements of the Ministry; and post-qualification and negation to be conducted before issuance of letters of awards.

Upon receipt of the Authority's special audit report with recommendations for implementations, the Ministry's implemented the recommendations by re-evaluating the tenders as advised but after getting recommendations from the tender evaluation committee and tender board's approval, decided to cancel the tender process and re-advertised the same. The outcome of the re-advertised tender has indicated that, the Ministry saved a total of TZS 7.098 billion.

***(b) Arusha Urban Water Supply & Sanitation Authority***

The Authority conducted a special audit at AUWSA covering two contracts namely: Contract for Construction of a new sewer line from Kisongo (A to Z) Textile Ltd to Olasiti area and Contract for supply of PVC pipes for the construction of a sewer line at contracts sum of TZS 599,377,000 and TZS 646,593,691.49 VAT inclusive respectively. The objective of the audit was to determine whether the procurement and contracting for the two contracts complied with the requirements of Cap 410 and whether value for money will be achieved.

Weaknesses observed on the tender for construction of the new sewer line include: unrealistic project cost estimates; essential condition for A to Z to construct treatment plant for minimizing the industrial chemicals was not yet fulfilled; not deployed proper procurement process for the engagement of the skilled labour including failure to invite tender, failure to submit bid by the service provider, tender evaluation was not done, and no approval for the award of contract hence signed a voidable contract; and non-adherence to contractual requirements such that: various reports were not prepared during



project implementation, payments were made without certification and slow progress on works execution.

Weaknesses observed on the tender for supply of uPVC pipes for construction of the new sewer line included: Tender Board neither approved the bidding document nor the two proposed bidders; the contract was not adequately prepared as it was observed to have several shortcomings including failure to provide a delivery schedule in the signed contract and performance security was not recognized in the signed contract; notice of intention to award the contract was issued after the issuance of the letter of acceptance and placement of order to the supplier; inspection team was not appointed by the Accounting Officer; and delayed payments to the supplier due to the shortage of the internally generated funds which could support the implementation of this project.

Basing on the weaknesses observed, specific recommendations issued include: deploying qualified experts to supervise the remaining works and complete in time; the Ministry of Water and AUWSA to agree on the reputable source of financing the project; A to Z Textile Limited should fulfil the pre-requisite conditions for the construction of onsite effluent treatment plant before discharging the wastewater to the new constructed sewer line; disciplinary action against the Head of Procurement Management Unit for failure to coordinate and discharge the procurement functions properly; and restructuring of the PMU. Other recommendations issued were: BoQ's to be prepared properly; relevant procurement process be deployed; draft contracts to be vetted by the appropriate authorities; tender and contract documents to be prepared properly; AUWSA to observe Contract requirements; and payments to be made timely upon certification.

Despite terminating the tender for engagement of the skilled labour, AUWSA has not submitted feedback/response to the Authority on the status of implementations of the respective recommendations contrary to the requirements in Reg. 92 of the Public Procurement Regulations of 2013 (as amended).

***(c) Nelson Mandela Institutes-African Institutions of Science and Technology***

In compliance with ADF grant to the EAC under a multinational protocol of agreement, the NMI-AIST engaged the Authority to carry out a special audit for the procurement of the project requirements undertaken for financial years 2017/2018 to 2021/2022 covering twenty-two (22) transactions whereby 16 were contracts and 6 were LPOs with a total value of TZS 354,304,014.70 VAT Exclusive and USD 458,355.44 VAT Exclusive. The objective was to determine whether procurement and contracting were in accordance with



the provisions of PPA, and that procurements carried out achieved the expected Value for money.

The audit revealed several weaknesses which include: Lack of necessary approval on the revised procurement plan; failure to aggregate the requirements of similar nature into one package; approval and confirmation of funds for the procurement requirements was granted by a person other than the accounting officer without delegation in writing; inappropriate use of single source procurement method; pre-maturely opening of submitted quotations; tender evaluation committees appointed by other person than the accounting officer; un-approved evaluation reports by the tender board; notice of rejection of bids not obtaining prior approval of tender board; some decisions were made by the tender board without attaining the required quorum; awarding contracts after the expiry of the bid validity period; delayed delivery of goods beyond the time stipulated in the signed contracts or issued LPOs; inadequate management of quality control issues; and inadequate management of cost control issues.

On the basis of the audit observations, recommendations were issued in order to address the weaknesses observed and the institute was directed to submit an implementation action plan and a report on the implementation of the provided recommendations. However, until the time for finalizing this report, neither the action plan nor the implementation report was submitted to the Authority in compliance with Reg. 92 of the Public Procurement Regulations of 2013 (as amended).

**(d) Regional Administrative Secretary – Kagera**

The special audit was conducted after the Authority received the request from the Regional Administrative Secretary of Kagera following the allegations that the signed contracts did not consider value for money with regards to prices of construction materials. The audit covered two contracts for the supply of construction materials for rehabilitation of the Bukoba District Commissioner's office having the total contract price of TZS 233,307,497.80 and the contract for the local *fundi* for undertaking the construction works for the rehabilitation having the contract price of TZS 47,410,000.00.

With regard to the contract for supply of building materials, the audit revealed several weaknesses including: some items in the tender document were not adequately described to enable the bidders to prepare responsive bids; some important requirements for the parking area and walk ways were not included in the list prepared by the technical team; the procurement list for building materials included some materials which were not



required for the project; the user department was not involved on the identification of requirements prior to the commencement of rehabilitation works; and some of the user departments' requirements were not accommodated in the design. Other weaknesses observed were: the bidding document was not properly prepared; some items in the bidding document were duplicated hence increased the quantities and the costs to the tune of TZS 9,574,500.00; the tender evaluation was not properly done; lack of confidentiality of the price estimates due to the observed similarities between the price estimates and quoted rates to one of the submitted bids; failure to conduct negotiation for some items with high prices occasioning loss of TZS 22,024,585; and not witnessing the contract; inappropriate storage of some of the delivered construction materials; inappropriate preparation of the schedule of requirements; and interference by District Commissioner on project implementation.

Weaknesses revealed on the tender for engaging the local fundi for undertaking the rehabilitation works included: tender evaluation exercise was not properly carried out; lack of confidentiality of the price estimates due to the observed similarities between the price estimates and quoted rates to one of the local fundi's submitted bid; the contract document was not adequately prepared and the contract was not witnessed on the side of the client.

On the basis of the audit observations, recommendations were issued in order to address the weaknesses observed and the entity was directed to submit an implementation action plan and a report on the implementation of the provided recommendations. The Office of RAS Kagera on 15<sup>th</sup> August, 2022, through letter with Ref. No. FA.149/213/01"K"/12, submitted to the Authority a report on the implementation of the recommendations/directives provided. 95 percent of the recommendations were fully implemented and the remaining recommendations are in the process of being implemented.

**(e) Kahama Urban Water Supply and Sanitation Authority (KUWASA)**

The special audit at KUWASA was carried out with a purpose of determining whether the procurement and contracting processes were in accordance with the provisions of Cap 410 and whether procurements carried out achieved value for money. The audit covered twenty (20) tenders worth TZS 5,130,235,839.11 implemented in the FY 2020/21 and 2021/22.

Several weaknesses were revealed including: five tenders worth TZS. 87,611,475.00 were implemented outside TANEPS; contract awards were not published in TANEPS; delays in communicating the establishment of tender board to the Authority; quarterly procurement



reports were not submitted to the Authority; implementing tenders while not in APP; tender requirements not properly aggregated; initiating tenders without involving user departments; tender board approving quotation documents prior to confirmation of availability of funds; inappropriate tender documents were used; the use of non-competitive procurement methods without sufficient justifications; eligibility and technical requirements created in TANEPS were not aligned with those stated in the tender documents; tender evaluation process was not properly coordinated; negotiation plans not approved by the tender board; four tenders awarded out of bid validity periods; six contracts were not vetted by the Legal officer; inappropriate advance payment security for contract No. AE/064/2020/2021/G/03; only 45.7 percent of the APP was implemented despite disbursement of 96 percent of the total approved budget for procurement; and 30 percent of the annual procurement volume for special groups was not set aside without justifiable reasons. Other observed weaknesses were: failure to submit the performance security in favour of contract No. AE/064/2020/2021/G/28; some contracts had no progress and/or inspection and test reports/certificates; non-appointment of supervisors for non-consultancy contracts; non-appointment of goods inspection and acceptance committees; and partial/delayed payment to suppliers and service providers.

On the basis of the audit observations, recommendations were issued in order to address the weaknesses observed and KUWASA was directed to submit an implementation action plan and a report on the implementation of the provided recommendations. KUWASA through letter with Ref. No. AB/76/133/01A/100 dated 29<sup>th</sup> April, 2022 responded to all issues addressed in the report. On the basis of the response provided, the entity highlighted several measures to be undertaken to address the observed weaknesses.

**(f) Sengerema District Council**

Following information from a whistleblower regarding violation of the procurement law in some of the implemented tenders by the council, the Authority decided to conduct a special audit. All procurements carried out in the financial year 2020/21 and 2021/22 were audited worth TZS 2,123,565,341.32.

Weaknesses revealed included: all procurements for the FY 2020/21 and 2021/22 were transacted out of TANEPS; the Authority was not notified of the established tender board; un-qualified and understaffed PMU and IAU; PMU staff and tender board members not trained on PPA; APP for the financial year 2020/21 was not uploaded in TANEPS while in the financial year 2021/22 it was not prepared; some of the implemented tenders for the financial year 2020/21 were not in the APP; the entity did not set aside 30% of the annual



procurement volume for special groups; some procurement processes commenced without approval by AO; the use of inappropriate tender documents; bids evaluation/price analysis were not properly done; some contracts were awarded without tender board's approval; bidders were not notified on contract awards; and LPOs were prepared/issued after delivery of goods/services.

Other weaknesses were: lack of work/service/goods delivery program/schedule; delayed payments to contractors/service providers; contracts were not negotiated; project managers or supervisor/technical personnel were not appointed; inspection and acceptance reports were not prepared; payments to suppliers were not attached with goods inspection and acceptance reports; delayed payments to suppliers, contractors and service providers; and progress reports were not prepared.

On the basis of the observed weaknesses, recommendations were issued in order to address the weaknesses observed and the council was directed to submit an implementation action plan and a report on the implementation of the provided recommendations. However, the Authority is yet to receive any response from Sengerema District Council regarding the audit observations and recommendations thereof.

***(g) Tanzania Rural and Urban Roads Agency Mbeya Region***

The audit was conducted following information from a whistle blower regarding violation of the procurement law. The audit covered 22 tenders implemented in the FY 2019/2020, 2020/2021, and 2021/2022 worth TZS 6,191,620,934. The purpose of this audit was to determine whether the procurement and contracting processes were in accordance with PPA also to determine whether procurements carried out achieved value for money.

Weaknesses observed included: six (6) tenders were not transacted in TANEPS; the comments issued by the legal officer and tender board were not incorporated in tender No. AE/092/2021-22/MBY/W/29; inadequate preparation of tender document including failure to indicate in the tender data sheet whether post qualification will be conducted; failure to customize the SCC to provide the number of days for the contract to become effective; tender evaluation committees were not properly appointed; no detailed evaluation reports were prepared and uploaded in the system for all tenders implemented in the FY 2020/21 and 2021/22; negotiation plans were not approved by the tender board; negotiation minutes were not prepared in all negotiated tenders; issued letters of intention to award were incorrect giving bidders seven (7) days to submit their complaints instead of seven (7) working days as required; non-compliance to Health and safety, labour laws, and



HIV/AIDS policies; performance securities bearing shorter validity period; and non-submission of the required minimum insurance covers.

Other weaknesses observed were: delayed payments to the contractors; unreasonable contract's time extension; failure to compile reports of final inspection, site handover minutes and snags list; and failure to have an inventory of contractor's materials and equipment at site upon termination of the contract.

On the basis of the audit observations, recommendations were issued in order to address the weaknesses observed and TARURA - Mbeya was directed to submit an implementation action plan and the report on the implementation of the provided recommendations. However, the entity has not responded to the audit observations and recommendations thereof.

***(h) Tanzania Rural and Urban Roads Agency Morogoro Region***

The audit was conducted following information from a whistle blower regarding violation of the procurement law. A total of 17 tenders worth TZS 4,414,688,274 implemented in the FY 2019/2020, 2020/2021, and 2021/2022 were audited. The purpose of this audit was to determine whether the procurement and contracting processes were in accordance with the provisions of Cap 410 also to determine whether procurements carried out achieved value for money.

The audit revealed several weaknesses which were: six (6) tenders were not transacted in TANEPS; BoQs for 13 tenders were not adequately prepared; failure to customize tender data sheet and special conditions of contract (SCC) for 13 contracts; some tenders were not evaluated by considering the criteria stated in the tender document; minutes of negotiations conducted to five tenders were not prepared; issued letters of intention to award were incorrect giving bidders seven (7) days to submit their complaints instead of seven (7) working days as required; the prepared contract documents for the 13 implemented tenders were inaccurate and incomplete; comments provided by the Legal Officer were not incorporated into the five signed contracts; ten contracts were signed prior to the submission of the performance security; failure to observe health and safety issues; 14 contractors submitted performance securities bearing shorter validity period and six contractors did not submit the required minimum insurance covers; improperly prepared payment certificates and delayed payments to contractors; failure to prepare site handover minutes and snags list; and sites clean-up and restoration was not adequately done.



On the basis of the audit observations, recommendations were issued in order to address the weaknesses observed and TARURA - Morogoro was directed to submit an implementation action plan and the report on the implementation of the provided recommendations. However, the entity has not responded to the audit observations and recommendations thereof.

**(i) Nzega Urban Water Supply and Sanitation Authority**

The audit was conducted after receiving a complaint from M/s Plancon (T) Limited of being unfairly treated in the tender process of Tender No. AE/103/2021-2022/W/01 for the construction of sludge disposal facility. The audit covered three tenders worth TZS 1,623,329,042.00 which were implemented by NZUWASA in the FY 2021/2022 and the procurements which were carried out through minor value covering 167 LPOs with a total value of TZS 977,644,963.95. The purpose of this audit was to determine whether the procurement and contracting processes were in accordance with the provisions of PPA and to determine whether procurements carried out achieved value for money.

The weaknesses observed included: Sixteen tenders were transacted outside TANEPS for the procurements carried out in the FY 2021/22; APP for FY 2020/21 was prepared outside TANEPS; 223 minor value procurements implemented in the FY 2020/21 were not in the APP; the tender board not properly composed; the HPMU did not have the appropriate academic qualifications; Internal Audit Unit has not been established hence audits on compliance with PPA are not done; tender board members and PMU staff were not trained on PPA; NZUWASA did not set aside 30% of the annual procurement volume for special groups; inappropriate tender documents were used to invite bidders; tender documents were inadequately prepared; failure to communicate the correction of errors which were made during tender evaluation stage; detailed evaluation report was not prepared and uploaded in TANEPS on tender No. AE/103/2021-2022/W/01; the evaluation committee created doubt on the validity of the submitted business license uploaded by M/s Plancon (T) Ltd but was not verified to determine its authenticity from the issuing authority; the records and minutes for negotiation were not adequately captured on tender No. AE/103/2021-2022/W/01; and the notice of intention to award the contract was issued prior to the completion of procurement process.

Other observed weaknesses were: unsuccessful bidders were not notified on tender results; two contracts were not vetted by the legal officer; there was overpayment of TZS 900,000.00 to M/s Salama Modern Security; payment certificates were not attached with service delivery reports on two contracts; and LPOs for 105 transactions worth TZS



744,395,045.94 did not have terms and conditions including the duration for delivering goods, remedies for delayed deliveries and payment terms and modes; and inadequate management of procurement records.

On the basis of the audit observations, recommendations were issued in order to address the weaknesses observed and water authority was directed to submit an implementation action plan and the report on the implementation of the provided recommendations. NZUWASA through letter with Ref. No. NZUWASA/VOL.1/2022/04 dated 29<sup>th</sup> April, 2022 responded to all issues addressed in the report and outlined several measures to be undertaken for rectifying the observed weaknesses.

**(j) Sokoine University of Agriculture**

Following a request by SUA, the Authority conducted a special audit on all procurements carried out by SACIDS-ACE and ACE IRPM & BTM for financial years 2020/2021 and 2021/2022. The audit covered 3 contracts and 72 LPOs worth TZS 2,433,922,476.89 and USD 45,403.02. The purpose of this audit was to determine whether procedures, processes and documentations for procurement and contracting of goods, works and consultancy services procured were in accordance with the provisions of PPA.

The weaknesses observed included: 64 LPOs were not transacted in TANePS during FYs 2020/21 and 2021/22; contract award notices for three implemented tenders were not published in TANePS; inadequate preparation of tender documents for the three implemented tenders; delays in signing contract No. PA/012/2020-2021/HQ/CS/11; failure to prepare progress reports for the three implemented contracts; detailed tender evaluation reports were not uploaded in TANePS; bidders were not given adequate time to prepare and submit their bids on tender No. PA/012/2021-2022/HQ/W/19; bidders did not submit performance securities and insurance covers (premium) contrary to contracts provisions.

Furthermore it was revealed that: quality assurance plans for construction materials and executed works were not prepared; there were delays in obtaining building permit for the construction of two storey building for ACE IRPM & BTM; Single Source procurement method was used without sufficient justifications; the recommendations for the award of contract for tender No. PA/012/2021-2022/HQ/CS/08 was made to the bidder whose documents were drawn prior to the tender advertisement; approval of the tender board for some of the procurements carried out through Minor Value did not reach the required quorum; approval of eight transactions was done after the delivery of goods; and payments for 12 transactions were delayed between 32 to 144 days.



On the basis of the audit observations, recommendations were issued in order to address the weaknesses observed and SUA was directed to submit an implementation action plan and the report on the implementation of the provided recommendations. However, the Authority is yet to receive any response from Sokoine University of Agriculture regarding the observed weaknesses.

**(k) Ministry of Education, Science and Technology**

Upon the request by the Permanent Secretary Ministry of Education, Science and Technology, the Authority conducted special audit on contract No ME-024/2021-2022/HQ/G/34 for Supply of 300,000 tablets for undertaking the population and human settlement census of 2022. The audit covered three contracts with 6 Lots namely: Contract for supply of 100,000 tablets entered between the Ministry and JV Evolve Co. Ltd and PLV Digital Investment Limited for Lot 1 and 3 at a contract sum of TZS 45.58 billion; Contract for supply of 50,000 tablets entered between the Ministry and JV Dynatech Solution Limited & Power and Network Backup for Lot 5 at a contract sum of TZS 22.77 billion and the Contract for supply of 150,000 tablets entered between the Ministry and M/s Shenzhen Bentom Technology Company Limited for Lot 2,4 and 6 at a contract sum of TZS 55.5 billion. The purpose of this audit was to determine whether the procurement and contracting processes were in accordance with the provisions of PPA and to determine whether procurements carried out achieved value for money.

The weaknesses observed included: Technical specifications submitted by the user (NBS) were not adequately prepared; splitting into six lots for avoiding the risks for non-delivery of goods due to the limited time was due to inadequate planning of the procurement by the user department (NBS); detailed survey of the price for the procured tables was not adequately conducted; some of the substantial requirements stated in the tender document were unjustifiably waived by the tender board; the tender evaluation report was concluded prior to the confirmation of arithmetic errors; one of the bidders participated in the tender did not meet one of the tender evaluation criteria and was considered for further steps of tender evaluation; and tender board did not take into account recommendations of PMU, PPRA and the office of the Attorney General regarding the award of contract to M/s Shenzhen Benton Technology Company Limited.

Other observed weaknesses were: the existence of contradictive clauses on two contracts entered between the Ministry and JV Dynatech Solution Limited and Power Network-Backup and M/s JV Evolve Company Limited and PLV Digital Investment Limited; the



Ministry signed contracts with M/s JV Dynatech Solution Limited and Power Network-Backup and M/s JV Evolve Company Limited and PLV Digital Investment Limited prior to the submission of the performance securities; the power backup requirement which was omitted during tendering stage was included in the contracts for M/s JV Dynatech Solution Limited and Power Network- Backup and M/s JV Evolve Company Limited and PLV Digital Investment Limited; the performance security was omitted in the signed contract with M/s Shenzhen Benton Technology Company Limited; delays in submission of performance securities for the two contacts entered between the Ministry and M/s JV Dynatech Solution Limited and Power Network- Backup and M/s JV Evolve Company Limited and PLV Digital Investment Limited; the requirement for imposing liquidated damages on delayed deliveries was omitted in the contract which was signed between the Ministry and M/s Shenzhen Benton Technology Company Limited; warrant certificates were not submitted by all three suppliers awarded the contracts for the supply of tablets; and delays in completion of the contracts within the intended time.



## **CHAPTER SIX**

### **CHALLENGES AND RECOMMENDATION**

Despite the numerated achievements, the Authority faced some challenges both sectoral and internal as summarized in the preceding sub-section.

#### **6.1 Sector related challenges and recommendation**

The Authority, while exercising its oversight function encountered several challenges which categorized into main nine groups as outlined hereunder

##### **6.1.1 Unacceptable managerial practices**

This resulted into misuse of public resources and non-compliance with code of ethics and conduct for public officers and tenderers engaging in public procurement. This challenge will be addressed by recommending to the competent Authority actions to be taken as Section 20 of PPA.

##### **6.1.2 Inadequate transparency**

Some PEs are reluctant to use TANePS in submitting their APPs, processing their tenders and awarding contracts. Hence, this led to unfair and inequitable competition among bidders. To address this challenge, the Authority initiated BPR which once implemented, will enhance controls that will compel PEs to use the e-procurement system in the entire procurement cycle.

##### **6.1.3 Non-compliance with PPA**

During the period under review, the Authority observed various non-compliance issues including reluctance of some PEs to submit mandatory reports, failure by some bidders to meet their contractual obligations and reluctance of some PEs to embrace e-procurement system. The challenge will be addressed by collaborating with the Internal Auditor General (IAG), ensure Internal auditors submits their related reports through GARI-ITS as well as enhancing controls in the electronic procurement system that will facilitate access of information required in routine monitoring. Further, the Authority will continue reminding PEs to institute provisions which are in the contracts in order to ensure bidders comply with contractual terms and conditions. Similarly, the Authority will enhance controls in the system and the electronic procurement system that will compel all PEs to use the system in their procurement processes.

##### **6.1.4 Lack of accountability**

Some entities are reluctant to implement procurement audit recommendations, leaving their procurement processes vulnerable to abuse by unscrupulous public officers and



bidders. This challenge will be dealt by recommend to the competent Authority actions to be taken as Section 20 of PPA.

#### **6.1.5 Inadequate management of contracts**

Some PEs fail to manage and supervise procurement contracts leading to unnecessary losses. To address this challenge, the Authority will build capacity to procurement practitioners in contract management and also collaborate with PCCB and other relevant Organs for deterrence of fraudulent practices.

#### **6.1.6 Inadequate legal framework**

The Authority observed inapplicability of PPA to govern public procurement in diplomatic missions abroad and at lower level of local government authorities, due to existing gaps in the public procurement law. To address this challenge, the Authority has proposed to the Government amendment in PPA.

#### **6.1.7 Limited time frame for submission of APER**

The Authority is required by PPA to submit APER to the minister responsible for finance and planning, within three months after end of each FY. This makes it difficult for the Authority to complete procurement audit and include them in APER as the period is too short. To address this challenge, the Authority has proposed review of PPA to increase submission period to six months.

### **6.2 Internal Challenges and Recommendation**

Two challenges were essentially internal as explained in the subsequent subsections.

#### **6.2.1 Limited Office Space**

During the period under review, the Authority faced a challenge of limited office space that led to non-conducive working environment. In addressing this challenge, the Authority has started construction of the HQ building in Dodoma as well as relocating its Coastal zonal office in Dar es Salaam to a more conducive and convenient place.

#### **6.2.2 Shortage of financial resources**

During the year under review, the Authority did not have adequate financial resources which led to inability to exercise its mandate sufficiently. To address this challenge, the Authority will continue to implement its Resource Mobilization Strategy.

**Annex 3 - 1: Procurement Implementation Tools**

S/N	PROCUREMENT IMPLEMENTATION TOOL	STATUS
1	Guideline for Securities	Developed
2	Standard Invitation for Minor Value	
3	Nyaraka Sanifu ya Ukusanyaji Mapato	
4	Kotesheni ya Ununuzi wa Vifaa	
5	Kotesheni ya Huduma zisizo za Kitaalamu	
6	Kotesheni za Kandarasi za Ujenzi	
7	Kotesheni za Makundi Maalum	
8	Disposal of Public Assets by Tender	Reviewed
9	Leasing of Public Assets	
10	Standard Prequalification Document for Goods	
11	Standard Prequalification Document for Works	
12	STD for Health Sector Goods	
13	STD for Non-Consultancy Services	
14	STD for Supply and Installation – Information System	
15	STD for Supply and Installation – Plant and Equipment	
16	STD for Design and Build	
17	Standard Request for Proposal for lump sum Contract	
18	STD for Small works	
19	STD for General goods	
20	STD for Medium and Large works	
21	Standard Request for Proposal for time-based Contract	



**Annex 3 - 2: Reviewed applications for retrospective approval**

<b>1 APPLICANT</b>		<b>TARURA Dodoma</b>
<b>DETAILS FOR ETROSPECTIVE APPLICATION</b>		
Details of applications	Application for retrospective approval of emergency procurement from Tarura, Dodoma Region; (i) Emergency works for construction of retaining wall at Jinjo solid drift in Chemba District Council, Tarura, Dodoma Region (ii) Emergence works for repair of box culvert along Swagaswaga road in Kondoa Town Council, Tarura, Dodoma Region. (iii) Emergence works for major repair of solid drift along Tandala-Jangalo-Itolwa in Chemba District Council, Tarura, Dodoma region.	
Date of submission to PMG	23/03/2018	
Date forwarded to PPRA for advice	03/05/2018	
Contract Value	TZS. 102,208,217 VAT Inclusive	
Recommendation/Advise by PPRA to PMG	PMG advised to grant approval for retrospective application vide a letter with Ref. No. EA.8/59/16/A/23 dated 30 <sup>th</sup> March, 2022	
Action taken by PMG	PMG vide a letter dated 22 <sup>nd</sup> April, 2022 with Ref No. FB.488/634/01/II/05 granted approval on the application for retrospective approval	
<b>2 APPLICANT</b>		<b>TARURA-Morogoro</b>
<b>DETAILS FOR ETROSPECTIVE APPLICATION</b>		
Details of applications	Emergency Works Carried Out Along Madulu – Mfulu Road At Chainages 1+200-3+000 In Kilosa District	
Date of submission to PMG	30/04/2018	
Date forwarded to PPRA for advice	10/5/2018	
Contract Value	TZS. 132,236,700 VAT Inclusive	
Recommendation/Advise by PPRA to PMG	Vide a letter dated 16 <sup>th</sup> November, 2021 with Ref No. EA.8/59/11/105 PMG was advised to grant approval	
Action taken by PMG	PMG vide a letter dated 22 <sup>nd</sup> December, 2021 with Ref No. FB.488/634/01/12/04 granted a approval on the application	
<b>APPLICANT</b>		<b>TANROADS – KATAVI-MPANDA DC</b>
<b>3 DETAILS FOR ETROSPECTIVE APPLICATION</b>		
Details of applications	Approval For Addendum No.1 to Contract No.AE/001/2019-20/Ktv/W/12; Emergency Works On Kibaoni Bridge along Sitalike-Kibaoni-Mamba-Kasansa Regional Road In Mpanda District Council	
Date of submission to PMG	13/02/2020	
Date forwarded to PPRA for advice	02/03/2020	
Contract Value	TZS. 302,895,000.00 VAT Exclusive	
Recommendation/Advise by PPRA to PMG	Letter dated 01 <sup>st</sup> November, 2021 with Ref No. EA. 8/11/03/A/15 where the PMG was advised that the application was wrongly brought to him since it does not suffice for emergency procurement	
Action taken by PMG	-	



APPLICANT		TANROADS – KATAVI-MPANDA DC
<b>4</b>	<b>DETAILS FOR ETROSPECTIVE APPLICATION</b>	
	Details of applications	Emergency Works At Mirumba (Kitumba) Bridge Along Katete-Kibaoni Paved Road In Mpanda District Council
	Date of submission to PMG	13/02/2020
	Date forwarded to PPRA for advice	27/02/2020
	Contract Value	TZS 495,019,500.00 VAT exclusive
	Recommendation/Advise by PPRA to PMG	Vide a letter dated 16 <sup>th</sup> November, 2021 with Ref No. EA.8/116/03/A/17 PMG was advised to grant approval
	Action taken by PMG	PMG vide a letter dated 22 <sup>nd</sup> December, 2021 with Ref. No. FA.15/547/02/04 granted approval on the application
5		TARURA-MBEYA-MBEYA DC
<b>5</b>	<b>DETAILS FOR ETROSPECTIVE APPLICATION</b>	
	Details of applications	Emergency Works Along Kawatire-Iwanza-Ikukwa Roads In Mbeya District Council
	Date of submission to PMG	19/11/2019
	Date forwarded to PPRA for advice	28/11/2019
	Contract Value	TZS 193,611,450.00 VAT Exclusive
	Recommendation/Advise by PPRA to PMG	Vide a letter dated 19 <sup>th</sup> August 2021 with Ref No. EA.8/59/14/34 PMG was advised to grant approval
	Action taken by PMG	PMG vide a letter dated 9 <sup>th</sup> September, 2021 with Ref No. CAE.45/152/01/TF/77 granted approval on the application
6		TARURA-MBEYA-MBEYA CITY COUNCIL
<b>6</b>	<b>DETAILS FOR ETROSPECTIVE APPLICATION</b>	
	Details of applications	Emergency Works On Iyunga-Kalobe Roads, Tembela-Mwasanga Roads And Mwasanga-Nzovwe-Iyela Roads In Mbeya City Council
	Date of submission to PMG	19/11/2019
	Date forwarded to PPRA for advice	29/12/2019
	Contract Value	TZS 63,620,000.00 VAT exclusive
	Recommendation/Advise by PPRA to PMG	Vide a letter with Ref. No. EA. 8/59/14/50 dated 30 <sup>th</sup> March, 2022 PMG was advised not to grant retrospective approval
	Action taken by PMG	PMG vide a letter dated 12 <sup>th</sup> May, 2022 with Ref No. FB.344/457/01/02 did not grant approval on the application
7		TARURA-TABORA-TABORA MC
<b>7</b>	<b>DETAILS FOR ETROSPECTIVE APPLICATION</b>	
	Details of applications	Application for retrospective approval for emergency works along Igombe-Mwibiti bridge in Tabora Municipal Council, Tarura Tabora region.
	Date of submission to PMG	23/4/2020
	Date forwarded to PPRA for advice	29/4/2020
	Contract Value	TZS 48,046,000.00 VAT Exclusive
	Recommendation/Advise by PPRA to PMG	Vide a letter dated 28 <sup>th</sup> October, 2021 with Ref No. EA.8/59/17/17 PMG was advised to grant approval



	Action taken by PMG	PMG vide a letter dated 22 <sup>nd</sup> December, 2021 with Ref No. FB.451/543/01/04 granted approval on the application
<b>8</b>	<b>APPLICANT</b>	<b>TAMISEMI MOROGORO</b>
	<b>DETAILS FOR ETROSPECTIVE APPLICATION</b>	
	Details of applications ( <i>indicate contract names</i> )	Application for retrospective approval of emergency maintenance works in TAMISEMI;
	Date of submission to PMG	-
	Date forwarded to PPRA for advice	-
	Contract Value	
	Remarks	Pending.
<b>9</b>	<b>APPLICANT</b>	<b>RAS-RUVUMA</b>
	<b>DETAILS FOR ETROSPECTIVE APPLICATION</b>	
	Details of applications	Emergency procurement for 450-set of PPE for COVID 19 in Ruvuma.
	Date of submission to PMG	30.4.2020
	Date forwarded to PPRA for advice	22.7.2020
	Contract Value	TZS 22,500,000.00
	Remarks	Pending
<b>10</b>	<b>APPLICANT</b>	<b>TARURA-LINDI-RUANGWA TC</b>
	<b>DETAILS FOR ETROSPECTIVE APPLICATION</b>	
	Details of applications	Emergency timber bridge construction along Matyatya road in Ruangwa Town.
	Date of submission to PMG	3/3/2020
	Date forwarded to PPRA for advice	5/3/2020
	Contract Value	TZS. 48,990,000. VAT exclusive
	Recommendation/Advise by PPRA to PMG	Vide a letter dated 28 <sup>th</sup> October, 2021 with Ref No. 8/59/26/55 PMG was advised to grant approval
	Action taken by PMG	PMG granted approval of the emergency procurement vide a letter dated 22 <sup>nd</sup> December, 2021 with Ref No. FA.488/634/01/10/04
<b>11</b>	<b>APPLICANT</b>	<b>DAR ES SALAAM CITY COUNCIL</b>
	<b>DETAILS FOR ETROSPECTIVE APPLICATION</b>	
	Details of applications	Emergency procurement for the Supply of Hydraulic Excavator in Dar es Salaam City Council
	Date of submission to PMG	
	Date forwarded to PPRA for advice	29/5/2020
	Contract Value	TZS 349,862,240.00 VAT Inclusive
	Recommendation/Advise by PPRA to PMG	Vide a letter with Ref. No. EA. 25/158/18/B/14 dated 06 <sup>th</sup> April, 2022, PMG was advised not to grant retrospective approval
	Action taken by PMG	PMG vide a letter dated 12 <sup>th</sup> May, 2022 with Ref No. FA.139/457/01/04 did not grant approval on the application



12	<b>APPLICANT</b>	<b>NATIONAL FOOD RESERVE AGENCY DODOMA</b>
	<b>DETAILS FOR ETROSPECTIVE APPLICATION</b>	
	Details of applications	Emergence procurement of 400,000 pieces of gunny bags.
	Date of submission to PMG	3/8/2020
	Date forwarded to PPRA for advice	19/8/2020
	Contract Value	TZS 960,000,000.00 VAT inclusive
	Recommendation/Advise by PPRA to PMG	Vide a letter with Ref. No. EA. 8/116/46/45 dated 06 <sup>th</sup> April, 2022, PMG was advised not to grant retrospective approval
	Action taken by PMG	PMG vide a letter dated 23 <sup>rd</sup> May, 2022 with Ref No. FA.15/451/01/04 did not grant approval on the application
13	<b>APPLICANT</b>	<b>TANROADS MOROGORO</b>
	<b>DETAILS FOR ETROSPECTIVE APPLICATION</b>	
	Details of applications	Emergence construction of Berega I diversion bridge including its approaches roads along Morogoro-Dodoma paved trunk
	Date of submission to PMG	24 <sup>th</sup> July, 2020
	Date forwarded to PPRA for advice	13 <sup>th</sup> August, 2020
	Contract Value	TZS 1,888,155,140.00 VAT Exclusive
	Recommendation/Advise by PPRA to PMG	Vide a letter with Ref. No. EA. 8/116/18/A/9 dated 06 <sup>th</sup> April, 2022 PMG was advised to grant approval of the retrospective application
	Action taken by PMG	PMG vide a letter dated 12 <sup>th</sup> May, 2022 with Ref No. FA 485/547/01/04 granted approval of the application
14	<b>APPLICANT</b>	<b>TARURA-ARUSHA-MERU DC</b>
	<b>DETAILS FOR ETROSPECTIVE APPLICATION</b>	
	Details of applications	Application For Retrospective Approval For Emergency Maintenance Works Along Sangisi-Ndoombo Road In Meru District Council
	Date of submission to PMG	25 <sup>th</sup> February 2020
	Date forwarded to PPRA for advice	04 <sup>th</sup> March 2020
	Contract Value	TZS 49,895,000.00 VAT exclusive
	Recommendation/Advise by PPRA to PMG	Vide a letter with Ref. No. EA. 8/59/21/19 dated 30 <sup>th</sup> March, 2022 PMG was advised to grant approval for the retrospective application
	Action taken by PMG	PMG vide a letter dated 28 <sup>th</sup> April, 2022 with Ref No. FA.488/634/01/16/04 granted approval on the application
15	<b>APPLICANT</b>	<b>TARURA MOROGORO – KILOMBERO DC</b>
	<b>DETAILS FOR ETROSPECTIVE APPLICATION</b>	
	Details of applications	Application for retrospective approval for emergency procurement for maintenance of Mfuji Timber (60) along Taweta – Tanganyika road in Kilombero District Council
	Date of submission to PMG	13 <sup>th</sup> January, 2021
	Date forwarded to PPRA for advice	18 <sup>th</sup> January, 2021
	Contract Value	TZS 53,300,000.00 VAT exclusive
	Recommendation/Advise by PPRA to PMG	Vide a letter with Ref. No. EA.8/59/11/121 dated 30 <sup>th</sup> March, 2022 PMG was advised to grant approval
	Action taken by PMG	



<b>16</b>	<b>APPLICANT</b>	<b>TARURA MOROGORO – KILOMBERO MUNICIPAL</b>
	<b>DETAILS FOR ETROSPECTIVE APPLICATION</b>	
	Details of applications	Application for retrospective approval for emergency procurement for maintenance of Kikundi River along Mgonahazeru road in Kilombero Municipal Council
	Date of submission to PMG	13 <sup>th</sup> January, 2021
	Date forwarded to PPRA for advice	18 <sup>th</sup> January, 2021
	Contract Value	TZS 246,000,000.00 VAT exclusive
	Recommendation/Advise by PPRA to PMG	
	Action taken by PMG	PMG vide a letter dated 12 <sup>th</sup> May, 2022 with Ref No. FA.361/451/01/04 granted approval on the application
<b>17</b>	<b>APPLICANT</b>	<b>TARURA MOROGORO - MUNICIPAL COUNCIL</b>
	<b>DETAILS FOR ETROSPECTIVE APPLICATION</b>	
	Details of applications	Application for retrospective approval for emergency procurement for Maintenance of Madaraka and Makongoro road in Morogoro Municipal Council.
	Date of submission to PMG	13 <sup>th</sup> January, 2021
	Date forwarded to PPRA for advice	18 <sup>th</sup> January, 2021
	Contract Value	TZS 470,200,000.00 VAT exclusive
	Recommendation/Advise by PPRA to PMG	
	Action taken by PMG	Vide a letter with Ref No. FB.361/457/01/04 dated 12 <sup>th</sup> May, 2022 PMG approved the emergency procurement
<b>18</b>	<b>APPLICANT</b>	<b>TARURA SHINYANGA – KAHAMA TOWN COUNCIL</b>
	<b>DETAILS FOR ETROSPECTIVE APPLICATION</b>	
	Details of applications	Application For Retrospective Approval For Emergence procurement for maintenance of Zongomela Industrial Area in Kahama Town Council.
	Date of submission to PMG	13 <sup>th</sup> January, 2021
	Date forwarded to PPRA for advice	18 <sup>th</sup> January, 2021
	Contract Value	TZS 138,734,000.00 VAT exclusive
	Recommendation/Advise by PPRA to PMG	
	Action taken by PMG	PMG vide a letter dated 12 <sup>th</sup> May, 2022 with Ref No. FB.451/510/01/04 did not grant approval on the application
<b>19</b>	<b>APPLICANT</b>	<b>TARURA MOROGORO COUNCIL (MEIMOSI ROAD)</b>
	<b>DETAILS FOR ETROSPECTIVE APPLICATION</b>	
	Details of applications	Application for retrospective approval for emergency procurement for repair works of Meimosi bridge along Meimosi Road in Morogoro Council.
	Date of submission to PMG	17 <sup>th</sup> December, 2020
	Date forwarded to PPRA for advice	7 <sup>th</sup> January, 2021



	Contract Value	TZS 335,893,100.00 VAT exclusive
	Recommendation/Advise by PPRa to PMG	
	Action taken by PMG	Vide a letter with Ref No. FA.361/457/01/04 dated 12 <sup>th</sup> May, 2022 PMG approved the emergency procurement
<b>20</b>	<b>APPLICANT</b>	<b>TARURA MWANZA (UKEREWE DC)</b>
	<b>DETAILS FOR ETROSPECTIVE APPLICATION</b>	
	Details of applications	Application for retrospective approval for emergency procurement for maintenance of Stone Mansory box culvet at Kahama along Muhala - Bwasa – Muriti road and Mhande along Halwego - Mhande road in Ukerewe District Council.
	Date of submission to PMG	22 <sup>nd</sup> January, 2021
	Date forwarded to PPRa for advice	5 <sup>th</sup> February, 2021
	Contract Value	TZS 149,431,670.00 VAT Exclusive
	Recommendation/Advise by PPRa to PMG	
	Action taken by PMG	PMG vide a letter dated 23 <sup>rd</sup> May, 2022 with Ref No. FA.366/457/01/04 did not grant approval on the application
<b>21</b>	<b>APPLICANT</b>	<b>WIZARA YA AFYA, MAENDELEO YA JAMII, JINSIA, WAZEE NA WATOTO</b>
	<b>DETAILS FOR ETROSPECTIVE APPLICATION</b>	
	Details of applications	Kibali cha uhalalisho wa dharura kwa ajili ya ununuzi wa vifaa vya mradi wa covid-19 (Global fund Covid 19 response mechanism)
	Date of submission to PMG	22/12/2020
	Date forwarded to PPRa for advice	05/02/2021
	Remarks	Pending
<b>22</b>	<b>APPLICANT</b>	<b>NATIONAL IDENTIFICATION AUTHORITY</b>
	<b>DETAILS FOR ETROSPECTIVE APPLICATION</b>	
	Details of applications	Applications for emergency procurement for maintenance of UPS system at NIDA centre Kibaha.
	Date of submission to PMG	15 <sup>th</sup> June, 2021
	Date forwarded to PPRa for advice	2 <sup>nd</sup> September, 2021
	Contract Value	TZS 18,526,000.00 VAT inclusive
	Recommendation/Advise by PPRa to PMG	Vide a letter with Ref. No. EA.8/25/116/08/B/10 dated 30 <sup>th</sup> March, 2022 was advised not to grant approval
	Action taken by PMG	
<b>23</b>	<b>APPLICANT</b>	<b>TANROADS RUKWA</b>
	<b>DETAILS FOR ETROSPECTIVE APPLICATION</b>	
	Details of applications	Application for emergency procurement for works for bridges major repair of Kola C and Kafukola C Box Culverts along Mtowisa- Ilemba Regional Road
	Date of submission to PMG	20 <sup>th</sup> April, 2021
	Date forwarded to PPRa for advice	29 <sup>th</sup> November, 2021



	Contract Value	TZS 386,059,000.00 VAT exclusive
	Remarks	Pending
<b>24</b>	<b>APPLICANT</b>	<b>TANROADS RUKWA</b>
	<b>DETAILS FOR ETROSPECTIVE APPLICATION</b>	
	Details of applications	Application for emergency procurement for works on damaged drainage structures and washed out roads embankment along Kasansa-Kilyamatundu Regional Road (Kasansa-Muze section)
	Date of submission to PMG	13 <sup>th</sup> January, 2021
	Date forwarded to PPRA for advice	25 <sup>th</sup> November, 2021
	Contract Value	TZS 1,146,435,000.00 VAT exclusive
	Remarks	Pending
<b>25</b>	<b>APPLICANT</b>	<b>TANROADS TABORA</b>
	<b>DETAILS FOR ETROSPECTIVE APPLICATION</b>	
	Details of applications ( <i>indicate contract names</i> )	Emergency maintenance works along Singida/Tabora Border – Uchama (Malendi – Nzega section 1.5KM) paved trunk road
	Date of submission to PMG	04 <sup>th</sup> March, 2021
	Date forwarded to PPRA for advice	20 <sup>th</sup> January, 2022
	Contract Value	TZS 1,998,705,910 VAT exclusive
	Remarks	Pending
<b>26</b>	<b>APPLICANT</b>	<b>Tarura-Morogoro-Kilosa DC</b>
	<b>DETAILS FOR ETROSPECTIVE APPLICATION</b>	
	Details of applications	Emergency Works Carried Out Along Madulu – Mfulu Road At Chainages 1+200-3+000 In Kilosa District
	Date of submission to PMG	30/04/2018
	Date forwarded to PPRA for advice	10/5/2018
	Contract Value	TZS 132,236,700.00 VAT inclusive
	Recommendation/Advise by PPRA to PMG	Vide a letter dated 16 <sup>th</sup> November, 2021 with Ref No. EA.8/59/11/105 PMG advised to grant approval
	Action taken by PMG	PMG vide a letter dated 22 <sup>nd</sup> December, 2021 with Ref No. FB.488/634/01/12/04 granted approval on the application
<b>27</b>	<b>APPLICANT</b>	<b>TARURA SIMIYU</b>
	<b>DETAILS FOR ETROSPECTIVE APPLICATION</b>	
	Details of applications	Application for retrospective approval of emergency procurement from Tarura, Simiyu region; (a) Emergency works for the construction of masonry box culvert three cells along Dutwa-Mwamondi road in Bariadi District Council, Tarura, Simiyu Region (b) Emergence works for construction of solid drift along Majahida Bunamhala road (9.04KM) in Bariadi Town Council, Tarura, Simiyu Region.
	Date of submission to PMG	29/4/2020
	Date forwarded to PPRA for advice	5 <sup>th</sup> May, 2020
	Contract Value	TZS. 57,306,000 VAT exclusive



	Recommendation/Advise by PPRA to PMG	Vide a letter with Ref.No.EA.8/59/03/9 dated 1 <sup>st</sup> July, 2021 PMG was advised to grant approval for the retrospective application
<b>28</b>		
	<b>APPLICANT</b>	<b>TARURA SHINYANGA</b>
	<b>DETAILS FOR ETROSPECTIVE APPLICATION</b>	
	Details of applications	Application for retrospective approval for emergency works along Uyogo-Ulowa-Ihata road in Ushetu District Council, Tarura Shinyanga region
	Date of submission to PMG	27/4/2020
	Date forwarded to PPRA for advice	29/4/2020
	Contract Value	TZS 77,844,400 VAT Exclusive
	Recommendation/Advise by PPRA to PMG	Vide a letter with Ref. No. EA.8/59/04/30 dated 1 <sup>st</sup> July, 2021 PMG was advised to grant retrospective approval on the said application
	Action taken by PMG	PMG granted approval on the application via a letter dated 3 <sup>rd</sup> August, 2021 with Ref No. FA.451/510/01/03
<b>29</b>		
	<b>APPLICANT</b>	<b>TARURA-MOROGORO-MVOMERO DC</b>
	<b>DETAILS FOR ETROSPECTIVE APPLICATION</b>	
	Details of applications	Application for retrospective approval for emergency works along Kaunda road in Mvomero District Council, Tarura Morogoro region
	Date of submission to PMG	29/4/2020
	Date forwarded to PPRA for advice	17/06/2020
	Contract Value	TZS 23,705,000.00 VAT exclusive
	Recommendation/Advise by PPRA to PMG	Vide a letter with Ref.No.EA.8/59/11/78 dated 1 <sup>st</sup> July, 2021 PMG was advised to grant approval of the retrospective application
	Action taken by PMG	PMG approved the application via a letter dated 3 <sup>rd</sup> August, 2021 with Ref No. FA.361/451/01/03
<b>30</b>		
	<b>APPLICANT</b>	<b>TARURA-MOROGORO-MVOMERO DC</b>
	<b>DETAILS FOR ETROSPECTIVE APPLICATION</b>	
	Details of applications	Application for retrospective approval of emergency construction of Mjonga suspended foot bridge in Mvomero District Council, Tarura Morogoro region
	Date of submission to PMG	15/6/2020
	Date forwarded to PPRA for advice	17/6/2020
	Contract Value	TZS 37,966,000.00 VAT exclusive
	Recommendation/Advise by PPRA to PMG	Vide a letter with Ref.No.EA8/59/11/77 dated 1 <sup>st</sup> July, 2021 PMG was advised to grant approval of the retrospective application
	Action taken by PMG	PMG approved the application via a letter dated 3 <sup>rd</sup> August, 2021 with Ref No. FA.361/451/01/03
<b>31</b>		
	<b>APPLICANT</b>	<b>TARURA-RUKWA-SUMBAWANGA DC</b>
	<b>DETAILS FOR ETROSPECTIVE APPLICATION</b>	
	Details of applications	Application for retrospective approval for emergency works carried out at Chitete-Lula-Myunga roads in Sumbawanga District Council, Tarura Rukwa region.
	Date of submission to PMG	17/01/2020
	Date forwarded to PPRA for	1/7/2020



	advice	
	Contract Value	TZS 59,879,550.00 VAT exclusive
	Recommendation/Advise by PPRA to PMG	Vide a letter with Ref.No.EA.8/59/05/28 dated 1 <sup>st</sup> July, 2021 PMG was advised to grant approval of the retrospective application
<b>32</b>		
	<b>APPLICANT</b>	<b>TARURA-NJOMBE-MAKAMBAKO TC</b>
	<b>DETAILS FOR ETROSPECTIVE APPLICATION</b>	
	Details of applications	Application for retrospective approval for emergency works along Deo Sanga-A One Lodge (Goligota Bridge) in Makambako Town Council, Tarura Njombe region
	Date of submission to PMG	2/6/2020
	Date forwarded to PPRA for advice	24/6/2020
	Contract Value	TZS 27,213,916.05 VAT Exclusive
	Recommendation/Advise by PPRA to PMG	Vide a letter with Ref.No.EA.8/59/27/41 dated 1 <sup>st</sup> July, 2021 PMG was advised to grant approval of the retrospective application
	Action taken by PMG	PMG approved the application via a letter dated 3 <sup>rd</sup> August, 2021 with Ref No. FA.387/451/01/03
<b>33</b>		
	<b>APPLICANT</b>	<b>TARURA-NJOMBE-NJOMBE DC</b>
	<b>DETAILS FOR ETROSPECTIVE APPLICATION</b>	
	Details of applications	Application for retrospective approval for emergency works along Ikuna-Ikonda road in Njombe District Council, Tarura Njombe region
	Date of submission to PMG	2/6/2020
	Date forwarded to PPRA for advice	24/6/2020
	Contract Value	TZS 14,750.000.00 VAT exclusive
	Recommendation/Advise by PPRA to PMG	Vide a letter with Ref.No. EA.8./59/27/42 dated 1 <sup>st</sup> July,2021 PMG was advised to grant approval of the retrospective application



### Annex 3 - 3: Disciplinary Measures from PPAA Decisions

1.	Complainant	Ms Innoxy Trading Company Ltd
	Respondent	Institute of social work
	Appeal case number	Appeal Case No.28 of 2021/ 22
	Date of decision by PPAA	Delivered on 18th May, 2022
	Tender Details	Tender No. AE/005/HQ/FA/2021/2022/NC/05 for Cleaning Services and Gardening
	Subject matter of complaint	That, the Appellant was aggrieved by the Respondent's action as she ought to have been declared as the lowest bidder since the bid amount quoted included VAT. The Appellant stated further that, Tender validity period was not specified in the Tender Document contrary to the Law.
	Decision by PPAA	PPAA allowed the Appeal and nullified the entire Tender process.
	PPRA Recommendations	The decision has been reviewed, the following anomalies were found: the mini competition Quotation Form did not specify the tender validity period contrary to Section 71 of the Public Procurement Act, Cap 410. Therefore, The Authority through a letter with Ref No.179/240/55/60 dated 2nd June, 2022 sent a warning letter to PE (Institute of Social Works)
2.	Complainant	Ms General De Pharmacy
	Respondent	Regional Administrative Secretary Manyara
	Appeal Case Number	Appeal case No.29 of 2021-22
	Date of decision by PPAA	Delivered on 24th May, 2022
	Tender Details	Tender No. No.RAS/021/2021-22/G/14 Lot 1- 4 for Supply of Medicine, Diagnostics, Orthopedics, Medical Supplies and Dental Supplies in Manyara
	Subject matter of complaint	The Appellant in her submission stated that, the evaluation of Tender should be conducted in accordance with the criteria clearly stipulated in the Tender Document.
	Decision by PPAA	PPAA Nullified the entire Tender process
	PPRA Recommendation	The Authority reviewed the Appeal and observed that, the respondent was required to suspend the procurement process upon receipt of the appellant's complaint pursuant to Section 100 of the Public Procurement Act, Cap 410. Therefore, The Authority through a letter with Ref.No. EA.208/255/21/45 dated 9th June, 2022 sent a warning letter to PE (RAS – Manyara Region as well the PE was reminded by the Authority to ensure that, mishandling of procurement process should not be repeated in future procurements otherwise measures will be recommended against them (PE)
3.	Complainant	Ms Vasco Pharmaceutical Company Limited
	Respondent	Regional Administrative Secretary Manyara
	Appeal Case Number	Appeal case No.30 of 2021-22
	Date of decision by PPAA	Delivered on 25th May, 2022
	Tender Details	Tender No.RAS/021/2021-22/G/14 Lot 1- 4 for Supply of Medicine, Diagnostics, Orthopedics, Medical Supplies and Dental Supplies in Manyara Region
	Subject matter of complaint	That, the Appellant's Application for review were handled by unauthorised person instead of the Accounting Officer. That, the Tendering process was not conducted in accordance of the law. That, the Respondent erred in law for disqualifying the Appellant based on the criterion which was not specified in the Tender Document.
	Decision by PPAA	PPAA nullified the entire Tender process
	PPRA Recommendation	Decision was reviewed and it was observed that, the Tendering process was not conducted in accordance of the law. Therefore, The Authority through a letter with Ref. No. EA.208/255/21/45 dated 9th June, 2022 sent a warning letter to (RAS – Manyara Region) as well the PE was reminded by the Authority to ensure that, mishandling of procurement process should not be repeated in future procurements otherwise measures will be recommended against them (PE).

**Annex 4 - 1: The list of PEs registered in TANEPS but did not submit APPs****A. Local Government Authorities**

S/N	Organization Name
1	Bariadi District Council
2	Buchosa District Council
3	Buhigwe District Council
4	Bunda District Council
5	Busokelo District Council
6	Butiama District Council
7	Chato District Council
8	Chemba District Council
9	Gairo District Council
10	Handeni District Council
11	Handeni Town Council
12	Iramba District Council
13	Kahama Town Council
14	Kaliua District Council
15	Kasulu District Council
16	Kasulu Town Council
17	Kibiti District Council
18	Kibondo District Council
19	Kilolo District Council
20	Kiteto District Council
21	Kondoa Town Council
22	Korogwe District Council
23	Liwale District Council
24	Ludewa District Council
25	Lushoto District Council
26	Madaba District Council,
27	Mafinga Town Council
28	Masasi District Council
29	Maswa District Council
30	Mbarali District Council
31	Mbulu District Council
32	Mbulu Town Council
33	Meatu District Council
34	Mkinga District Council
35	Momba District Council
36	Msalala District Council
37	Newala District Council
38	Njombe District Council
39	Rorya District Council
40	Ruangwa District Council
41	Rungwe District Council

S/N	Organization Name
42	Sengerema District Council
43	Simanjiro District Council
44	Urambo District Council
45	Tanganyika District Council
46	Singida District Council
47	Ushetu District Council
48	Tabora District Council
49	Chamwino District Council
50	Itilima District Council
51	Kilwa District Council
52	Mtama District Council
53	Nachingwea District Council
54	Nsimbo District Council
55	Uvinza District Council



## B. Other Entities

S/N	Organization Name
1	Judiciary of Tanzania - HC ARDHI
2	Judiciary of Tanzania - HC BUKOBA
3	Judiciary of Tanzania - HC DODOMA
4	Judiciary of Tanzania - HC KAZI
5	Judiciary of Tanzania - HC KINONDONI
6	Judiciary of Tanzania - HC MBEYA
7	Judiciary of Tanzania - HC MUSOMA
8	Judiciary of Tanzania - HC SONGEA
9	Judiciary of Tanzania - HC SUMBAWANGA
10	Judiciary of Tanzania - HC TABORA
11	Judiciary of Tanzania - HC TEMEKE
12	Judiciary of Tanzania - RM MANYARA
13	Judiciary of Tanzania - RM MOROGORO
14	Judiciary of Tanzania - RM NJOMBE
15	Judiciary of Tanzania - UHUJUMU UCHUMI
16	Maswa Water Supply and Sanitation Authority
17	Makambako Urban Water Supply and Sanitation Authority
18	Manyoni Urban Water Supply and Sanitation Authority
19	Kigoma Urban Water Supply and Sewerage Authority
20	Chalinze Water Supply and Sanitation Authority
21	Bunda Urban Water Supply and Sanitation Authority
22	Biharamulo Town Water Supply And Sanitation Authority
23	Uyole Community Development Training Institute
24	Rungemba Community Development Training Institute
25	Ruaha Community Development Training Institute
26	Monduli Community Development Training Institute
27	Mlale Community Development Training Institute
28	Misungwi Community Development Technical Training Institute
29	Mabughai Community Development Technical Training Institute
30	TANRAIL Investments Limited
31	Tanzania Private Sector Foundation
32	Pasiansi Wildlife Training Institute
33	President's Office Public Service Remuneration Board
34	Prevention and Combating of Corruption Bureau
35	Mirembe Mental Health Hospital (Mirembe)
36	Mara Regional Referral Hospital



S/N	Organization Name
37	Coast Regional Referral Hospital (Tumbi)
38	Katavi Regional Referral Hospital
39	Ruvuma Regional Referral Hospital
40	Songea Regional Referral Hospital
41	Institute of Accountancy Arusha - Babati
42	Institute of Accountancy Arusha - Dar es Salaam
43	Institute of Marine Sciences
44	Institute of Tax Administration
45	Copyright Society of Tanzania
46	Drilling and Dam Construction Agency
47	Ardhi Institute Morogoro
48	Mineral Resources Institute
49	Lake Rukwa Basin Water Board
50	Mzinga Corporation
51	National Service Head Quarter
52	Ministry of Home Affairs - Fire and Rescue Force
53	Ministry of Home Affairs - Tanzania Police Force
54	Ministry of Home Affairs - Tanzania Prison Service
55	Cereals and other Produce Board - Arusha
56	Cereals and other Produce Board - Dodoma
57	Cereals and other Produce Board - Mwanza
58	Karatu Urban Water Supply and Sanitation Authority
59	National Arts Council
60	National Housing Building Research Agency
61	National Housing Cooperation - Arusha
62	National Housing Cooperation - odoma
63	National Housing Cooperation - Ilala
64	National Housing Cooperation - Kilimanjaro
65	National Housing Cooperation - Kinondoni
66	National Housing Cooperation - Lindi
67	National Housing Cooperation - Metropolitan
68	National Housing Cooperation - Morogoro
69	National Housing Cooperation - Mwanza
70	National Housing Cooperation - Tanga
71	National Housing Cooperation - Temeke
72	National Housing Cooperation - Upanga
73	Tanzania Peoples Defence Forces
74	Tanzania Wildlife Management Authority - Central Zone



<b>S/N</b>	<b>Organization Name</b>
75	Tanzania Wildlife Management Authority - Lake Zone
76	Tanzania Wildlife Management Authority - Southern Eastern Zone
77	Tanzania Wildlife Management Authority - Southern Highlands Zone
78	Tanzania Wildlife Management Authority - Western Zone
79	T-PESA Company Limited
80	Buhare Community Development Training Institute
81	Judiciary of Tanzania – HC Dar es Salaam Zone



**Annex 4 - 2: PEs with planned Procurement above TZS 20 billion**

S/No.	NAME OF PE	ESTIMATED VALUE TZS
1.	Tanzania Electric Supply Company	5,763,928,184,920.17
2.	Tanzania National Roads Agency - HQ	3,904,581,050,000.00
3.	Ministry of Water	1,588,187,281,587.96
4.	Dar es Salaam Water Supply and Sanitation Authority	1,274,243,285,740.00
5.	Rural Energy Agency	1,136,373,749,663.80
6.	Rural Water Supply and Sanitation and Agency - HQ	763,185,890,181.10
7.	Medical Stores Department	719,746,682,897.29
8.	Tanzania Railways Corporation	713,775,948,885.00
9.	Ministry of Health	693,652,817,558.24
10.	Electrical Transmission Distribution Construction and Maintenance Company Limited	658,379,498,318.32
11.	Ministry of Education Science and Technology	412,702,957,886.54
12.	Ministry of Information Communication and Information Technology	398,900,504,811.79
13.	Ministry of Culture Arts and Sports	305,620,859,475.40
14.	Air Tanzania Company Limited	279,742,976,620.54
15.	Tanzania Ports Authority	254,426,805,221.50
16.	Tanzania Rural and Urban Roads Agency - HQ	252,442,404,241.73
17.	President's Office - Regional Administration and Local Government	249,158,160,229.38
18.	National Housing Corporation	244,874,244,639.38
19.	Tanzania Electrical Mechanical and Electronics Services Agency	233,109,387,203.23
20.	Tanzania National Parks	202,025,206,299.93
21.	Judiciary of Tanzania	198,206,023,251.56
22.	Tanzania Buildings Agency	178,600,953,396.14
23.	Ministry of Livestock and Fisheries - Fisheries	162,056,745,686.10
24.	Tanzania Telecommunications Corporation	152,930,056,865.39
25.	Tanzania Petroleum Development Corporation	151,695,248,866.00
26.	Bank of Tanzania	143,759,314,140.33
27.	National Bureau of Statistics	137,450,887,395.50
28.	Tanzania Revenue Authority	133,292,867,520.26
29.	Ministry of Foreign Affairs and East African Cooperation	128,375,193,808.00



S/No.	NAME OF PE	ESTIMATED VALUE TZS
30.	Ministry of Finance and Planning	120,624,031,028.56
31.	Ministry of Home Affairs	114,808,266,863.47
32.	Dar es Salaam City Council	110,639,093,286.10
33.	Prime Minister's Office	108,868,459,689.28
34.	Ngorongoro Conservation Area Authority	106,728,420,192.93
35.	Muhimbili National Hospital	101,953,498,918.10
36.	Tanzania Bureau of Standards	101,764,941,436.00
37.	Tanzania Electric Supply Company - North Zone	101,256,008,870.00
38.	Tanzania Institute of Education	99,625,010,776.34
39.	Morogoro Urban Water Supply and Sanitation Authority	90,015,459,551.00
40.	Tanzania Rural and Urban Road Agency - Dar es Salaam	89,516,711,427.83
41.	Arusha Urban Water Supply and Sanitation Authority	82,353,485,683.35
42.	Tanzania National Roads Agency - Coast	81,581,637,732.13
43.	Tanzania Cotton Board	77,533,427,730.00
44.	Ocean Road Concern Institute	76,852,756,500.00
45.	National Social Security Fund	76,248,906,282.88
46.	e-Government Authority	75,872,076,190.67
47.	State Mining Corporation	75,326,099,604.00
48.	Tanzania National Roads Agency - Dar es Salaam	74,968,162,129.00
49.	Benjamin Mkapa Hospital	73,834,449,162.36



S/No.	NAME OF PE	ESTIMATED VALUE TZS
50.	Tanzania Rural and Urban Road Agency - Dodoma	72,416,024,782.23
51.	Tanzania Rural and Urban Road Agency - Tanga	71,962,169,583.41
52.	Tanzania Electric Supply Company - Dar es Salaam and Coast Zone	70,381,306,702.27
53.	Regional Administrative Secretary - Dar es Salaam	68,218,853,530.00
54.	Tanzania National Roads Agency - Ruvuma	67,863,135,700.00
55.	Tanzania National Roads Agency - Kilimanjaro	67,053,129,000.00
56.	Ministry of Agriculture	65,258,280,003.00
57.	Mkulazi Holding Company Limited	64,610,289,144.24
58.	Tanzania Communications Regulatory Authority	63,952,234,154.22
59.	Mbeya Water Supply and Sanitation Authority	62,988,762,850.00
60.	University of Dar es Salaam	62,479,244,144.75
61.	Ministry of Minerals	62,381,405,858.00
62.	National Institute of Transport	62,162,368,826.34
63.	Tanzania Civil Aviation Authority	61,138,814,637.82
64.	Ministry of Community Development, Gender, Women and Special Groups	58,752,802,793.47
65.	Mbeya Zonal Referral Hospital	58,593,000,000.00
66.	Dar es Salaam Institute of Technology	56,610,177,440.00
67.	Tanzania Electric Supply Company - Central Zone	56,162,985,004.00
68.	Tanzania National Roads Agency - Iringa	54,737,408,400.00
69.	Gas Company Tanzania Limited	



S/No.	NAME OF PE	ESTIMATED VALUE TZS
		54,659,606,216.38
70.	Tanzania Rural and Urban Road Agency - Mara	53,748,745,091.21
71.	Kilimanjaro Christian Medical Centre	53,384,060,751.40
72.	National Institute for Medical Research	53,064,821,555.30
73.	Ministry of Livestock and Fisheries - Livestock	52,520,630,296.45
74.	Rural Water Supply and Sanitation and Agency - Dodoma	52,329,864,934.31
75.	Tanzania Rural and Urban Road Agency - Morogoro	51,825,071,539.93
76.	Ministry of Lands Housing and Human Settlements Development	50,939,888,352.62
77.	Ministry of Constitutional and Legal Affairs	50,425,575,954.00
78.	Tanzania Commercial Bank PLC	50,225,338,235.97
79.	Tanzania National Roads Agency - Kagera	49,728,195,491.00
80.	Kinondoni Municipal Council	49,531,807,066.52
81.	Sumbawanga Municipal Council	49,420,963,033.17
82.	Tanzania Airports Authority	49,175,152,237.23
83.	Tanzania Rural and Urban Road Agency - Tabora	48,340,047,652.44
84.	Tanzania Rural and Urban Road Agency - Mwanza	48,331,645,998.93
85.	Ministry of Energy	48,322,286,033.10
86.	Tanzania Meteorological Authority	46,835,233,334.00
87.	Tanzania Rural and Urban Road Agency - Singida	46,331,740,919.86
88.	Rural Water Supply and Sanitation and Agency - Tabora	46,130,735,697.50



S/No.	NAME OF PE	ESTIMATED VALUE TZS
89.	Tanzania Wildlife Management Authority	45,807,629,031.09
90.	Stamigold Company Limited	45,641,000,000.00
91.	Arusha International Conference Centre	45,310,920,400.00
92.	Tanzania Rural and Urban Road Agency - Kilimanjaro	44,653,176,461.74
93.	Tanzania Rural and Urban Road Agency - Mbeya	44,467,111,334.41
94.	Tanzania National Roads Agency - Singida	44,256,417,840.00
95.	Rural Water Supply and Sanitation and Agency - Mara	44,199,173,148.81
96.	Tanzania National Parks - Western Zone	44,143,180,487.77
97.	Tanzania National Roads Agency - Mwanza	43,912,899,000.00
98.	Public Service Social Security Fund	43,617,032,148.00
99.	Muhimbili University Health and Allied Sciences	43,341,133,381.00
100.	Rural Water Supply and Sanitation and Agency - Simiyu	42,280,146,639.29
101.	Tanzania Rural and Urban Road Agency - Kigoma	42,237,618,508.49
102.	Tanzania Rural and Urban Road Agency - Coast Region	42,025,321,454.00
103.	Tanzania Rural and Urban Road Agency - Kagera	41,997,571,318.88
104.	Ministry of Defence and National Service	41,633,938,204.00
105.	Tanzania National Roads Agency - Morogoro	41,290,733,092.00
106.	Tanzania Rural and Urban Road Agency - Ruvuma	41,271,780,197.54
107.	Ubungu Municipal Council	40,253,092,378.95
108.	Temeke Municipal Council	



S/No.	NAME OF PE	ESTIMATED VALUE TZS
		39,768,191,888.97
109.	Rural Water Supply and Sanitation and Agency - Kigoma	39,251,532,061.24
110.	Tanzania Rural and Urban Road Agency - Lindi	38,909,678,185.00
111.	Dodoma Urban Water Supply and Sanitation Authority	38,464,109,895.72
112.	Kilimanjaro International Leather Industries Company Limited	38,363,485,837.00
113.	National Examinations Council of Tanzania	38,111,693,000.00
114.	Tanzania National Roads Agency - Arusha	36,725,485,740.00
115.	Dar Rapid Transit Agency	36,536,384,096.00
116.	Tanzania National Roads Agency -Tanga	36,086,577,000.00
117.	Tanzania Forest Services Agency	36,054,458,225.00
118.	Tanzania National Roads Agency - Mara	35,229,628,180.00
119.	Rural Water Supply and Sanitation and Agency - Singida	35,137,193,282.35
120.	National Health Insurance Fund	35,101,856,481.72
121.	Universal Communications Service Access Fund	34,794,626,811.00
122.	Tanzania Rural and Urban Road Agency - Njombe	34,634,046,529.00
123.	Tanzania Rural and Urban Road Agency - Mtwara	34,159,903,102.60
124.	Tanzania Agricultural Research Institute	33,802,941,483.00
125.	Tunduru District Council	33,768,219,644.83
126.	Mwanza City Council	33,743,444,181.40
127.	Office of the Solicitor General	33,689,425,070.30



S/No.	NAME OF PE	ESTIMATED VALUE TZS
128.	Arusha Technical College	33,558,441,422.07
129.	Tanzania National Roads Agency - Dodoma	33,542,137,736.00
130.	Tanzania Rural and Urban Road Agency - Arusha	33,466,644,680.00
131.	Babati Urban Water Supply and Sanitation Authority	33,091,964,618.92
132.	National Prosecutions Services	33,029,725,500.00
133.	Rural Water Supply and Sanitation and Agency - Arusha	32,924,126,596.54
134.	Rural Water Supply and Sanitation and Agency - Mbeya	32,775,496,176.69
135.	Rural Water Supply and Sanitation and Agency - Morogoro	32,703,144,311.85
136.	Rural Water Supply and Sanitation and Agency - Kagera	32,677,218,182.91
137.	Tanzania Rural and Urban Road Agency - Simiyu	32,273,842,577.13
138.	Rural Water Supply and Sanitation and Agency - Manyara	32,013,612,261.77
139.	National Irrigation Commission	31,828,300,800.00
140.	Vocational Education and Training Authority - HQ	31,814,473,834.25
141.	Ministry of Works and Transport (Works)	31,535,580,084.00
142.	Rural Water Supply and Sanitation and Agency - Ruvuma	31,530,891,296.55
143.	National Food Reserve Agency	31,332,322,805.11
144.	Tanzania National Roads Agency - Geita	31,267,140,000.00
145.	Jakaya Kikwete Cardiac Institute	30,942,811,316.99
146.	Muhimbili Orthopaedic Institute	30,796,414,572.80
147.	Tanga Urban Water Supply and Sanitation Authority	



S/No.	NAME OF PE	ESTIMATED VALUE TZS
		30,356,994,788.61
148.	Rural Water Supply and Sanitation and Agency - Songwe	30,252,755,358.30
149.	Rural Water Supply and Sanitation and Agency - Geita	29,831,069,256.92
150.	Tanzania Rural and Urban Road Agency - Shinyanga	29,791,073,484.88
151.	University of Dodoma	29,248,661,587.00
152.	National Audit Office	29,241,410,430.00
153.	Tanzania National Roads Agency - Njombe	29,113,883,000.00
154.	Tanzania National Roads Agency - Rukwa	28,542,455,590.54
155.	Rural Water Supply and Sanitation and Agency - Lindi	28,489,779,529.03
156.	Ministry of Natural Resources and Tourism	28,465,592,663.14
157.	Tanzania Standard (Newspapers) Limited	28,267,431,380.00
158.	Rural Water Supply and Sanitation and Agency - Kilimanjaro	28,218,282,307.39
159.	Rural Water Supply and Sanitation and Agency - katavi	28,029,510,253.81
160.	Bukoba Urban Water Supply and Sanitation Authority	27,941,503,177.00
161.	Tanga City Council	27,419,950,392.18
162.	Regional Administrative Secretary - Pwani	27,212,947,598.00
163.	Tanzania National Roads Agency - Tabora	27,171,746,000.00
164.	Institute of Rural Development Planning	26,992,314,215.20
165.	National Insurance Corporation of Tanzania Limited	26,929,705,658.00
166.	Tanzania Rural and Urban Road Agency - Iringa	26,584,895,096.60
167.	Tanzania Rural and Urban Road Agency - Geita	



S/No.	NAME OF PE	ESTIMATED VALUE TZS
		26,320,153,811.69
168.	Tanzania Rural and Urban Road Agency - Songwe	26,092,053,546.29
169.	Tanzania Shipping Agencies Corporation	26,016,552,520.00
170.	Regional Administrative Secretary - Arusha	25,696,844,529.00
171.	Rural Water Supply and Sanitation and Agency - Mwanza	25,633,541,344.19
172.	Rural Water Supply and Sanitation and Agency - Mtwara	25,617,272,580.30
173.	Tanzania Ports Authority - Dar es Salaam	24,594,780,000.00
174.	Ilemela Municipal Council	24,515,585,735.10
175.	Mwanza Urban Water Supply and Sanitation Authority	24,397,191,681.43
176.	Office of the National Assembly	24,336,075,436.00
177.	Same District Council	24,301,246,867.78
178.	Tanzania Social Action Fund	24,277,942,777.82
179.	Mzumbe University	24,183,013,197.28
180.	Marine Services Company Limited	24,105,283,930.75
181.	Songea Municipal Council	23,892,395,668.00
182.	Tanzania National Roads Agency - Simiyu	23,754,713,730.97
183.	Tanzania National Parks - Eastern Zone	23,576,357,666.00
184.	Mtwara Urban Water Supply and Sanitation Authority	23,262,785,694.00
185.	National Development Corporation	23,035,704,117.88
186.	Mbeya University of Science and Technology	22,949,909,566.00



S/No.	NAME OF PE	ESTIMATED VALUE TZS
187.	Tanga Regional Referral Hospital (Bombo)	22,844,551,701.12
188.	Tanzania National Roads Agency - Katavi	22,741,712,418.00
189.	Ngorongoro District Council	22,615,888,746.13
190.	Tanzania Institute of Accountancy	22,187,476,135.22
191.	Geita District Council	22,042,965,073.35
192.	Government Chemist Laboratory Authority	21,904,946,425.00
193.	Government Procurement Services Agency - HQ	21,568,662,616.00
194.	Tanzania Electric Supply Company - South West Zone	21,167,374,606.20
195.	Arusha City Council	21,099,106,636.64
196.	Tanzania National Parks - Southern Zone	20,990,198,133.24
197.	Accountant General Department	20,985,192,458.00
198.	Rural Water Supply and Sanitation and Agency - Shinyanga	20,959,698,741.09
199.	College African Wildlife Management (Mweka)	20,409,935,449.00
200.	Vice President's Office	20,374,835,719.00
201.	Njombe Urban Water Supply and Sanitation Authority	20,197,524,588.20
202.	Tanzania National Parks - Northern Zone	20,054,167,644.15
203.	Agricultural Seed Agency	20,008,878,012.30
	Total	29,067,381,419,074.00



**Annex 4 - 3: List of audited entities with the respective compliance scores**

Indicators							
Description			Institutional performance	Appropriate implementation of (APP)	Appropriateness of the Tender Process	Improper handling of complaints	Overall Scores
	Name of PE	MAX Score	20.0%	10.0%	70.0%	0.0%	100%
1	Lindi MC	LGA	9.2%	5.3%	18.3%	0.0%	33%
2	Sumbawanga DC	LGA	7.0%	1.0%	29.7%	0.0%	38%
3	Prime Minister's Office -Policy Parliament and Coordination	ME	11.2%	3.2%	26.9%	0.0%	41%
4	Geologica Survey of Tanzania	AE	9.4%	3.7%	29.4%	0.0%	43%
5	Dar es Salaam Development corporation (DDC)	PA	9.2%	3.2%	30.2%	0.0%	43%
6	UWASA Shinyanga	AE	8.8%	3.2%	31.3%	0.0%	43%
7	RUWASA Arusha	AE	11.0%	5.3%	27.2%	0.0%	44%
8	Bukoba Municipal Council	LGA	13.7%	4.6%	25.5%	0.0%	44%
9	RAS Kilimanjaro	RAS	11.0%	3.4%	29.7%	0.0%	44%
10	Mzumbe University	PA	11.6%	2.7%	30.0%	0.0%	44%
11	Tanzania Standard Newspaper LTD (TSN)	PA	10.1%	2.4%	32.3%	0.0%	45%
12	RUWASA Songwe	AE	14.0%	3.6%	28.7%	0.0%	46%
13	Nzega TC	LGA	9.0%	7.7%	29.9%	0.0%	47%
14	Ministry of Home Affairs	ME	11.0%	4.8%	31.0%	0.0%	47%
15	Mafia District Council	LGA	11.3%	4.0%	31.8%	0.0%	47%
16	Kilimanjaro International Leather Industries Company Limited	PA	10.2%	2.8%	34.5%	0.0%	48%
17	Songea DC	LGA	12.3%	9.1%	26.2%	0.0%	48%
18	RAS Rukwa	RAS	8.8%	6.3%	32.7%	0.0%	48%
19	Tanzania Government Flight Agency (TGFA)	AE	10.7%	8.1%	29.1%	0.0%	48%
20	Malinyi District Council	LGA	7.7%	7.6%	33.0%	0.0%	48%
21	Bukombe DC	LGA	15.0%	2.2%	31.5%	0.0%	49%
22	Hanang District Council	LGA	10.6%	2.2%	36.4%	0.0%	49%
23	National Prosecution Services (NPS)	IE	13.5%	3.5%	32.2%	0.0%	49%
24	RAS Lindi	RAS	11.6%	7.1%	30.5%	0.0%	49%



Indicators							
Description			Institutional performance	Appropriate implementation of (APP)	Appropriateness of the Tender Process	Improper handling of complaints	Overall Scores
	Name of PE	MAX Score	20.0%	10.0%	70.0%	0.0%	100%
25	Ilemela MC	LGA	12.0%	6.0%	31.4%	0.0%	49%
26	RAS Kagera	RAS	10.7%	4.2%	34.5%	0.0%	49%
27	Temeke MC	LGA	11.4%	3.4%	34.6%	0.0%	49%
28	Mlimba District Council	LGA	10.3%	8.0%	31.5%	0.0%	50%
29	Tanzania Forestry Research Institute (TAFORI)	PA	9.9%	8.5%	31.5%	0.0%	50%
30	Medical Store Department (MSD)	IE	13.2%	2.8%	33.9%	0.0%	50%
31	Kilosa DC	LGA	10.0%	8.3%	31.7%	0.0%	50%
32	Manyoni District Council	LGA	11.0%	7.3%	32.6%	0.0%	51%
33	RAS Ruvuma	RAS	12.4%	3.6%	35.4%	0.0%	51%
34	TANROADS Dar es salaam	AE	8.8%	4.1%	39.0%	0.0%	52%
35	RAS Geita	RAS	10.0%	7.4%	35.7%	0.0%	53%
36	Dar es Salaam City Council	LGA	9.4%	4.1%	39.6%	0.0%	53%
37	Dar es Salaam Water and Sewerage Authority	PA	12.8%	1.4%	39.2%	0.0%	53%
38	Ministry of Agriculture	ME	9.0%	4.8%	39.7%	0.0%	54%
39	Ministry of Natural Resources and Tourism	ME	14.0%	3.6%	36.0%	0.0%	54%
40	Road Fund	IE	11.0%	3.4%	39.3%	0.0%	54%
41	Ministry of Industry	ME	10.2%	2.8%	40.9%	0.0%	54%
42	Judiciary of Tanzania	IE	12.8%	5.6%	35.9%	0.0%	54%
43	RAS Kigoma	RAS	9.9%	7.6%	37.0%	0.0%	55%
44	National College of Tourism	PA	7.0%	6.4%	41.3%	0.0%	55%
45	Marine Services Company Limited	PA	12.0%	7.8%	35.0%	0.0%	55%
46	UWASA Mtwara	AE	13.1%	2.7%	39.3%	0.0%	55%
47	Karatu DC	LGA	10.0%	3.6%	41.7%	0.0%	55%
48	Morogoro DC	LGA	11.2%	7.9%	36.4%	0.0%	56%
49	Kinondoni MC	LGA	13.5%	4.9%	37.3%	0.0%	56%
50	National Bureau of Statistics	PA	10.9%	5.3%	39.5%	0.0%	56%
51	TARURA Kilimanjaro	AE	11.0%	4.5%	40.6%	0.0%	56%



Indicators							
Description			Institutional performance	Appropriate implementation of (APP)	Appropriateness of the Tender Process	Improper handling of complaints	Overall Scores
	Name of PE	MAX Score	20.0%	10.0%	70.0%	0.0%	100%
52	UWASA Dodoma	AE	12.2%	4.3%	39.9%	0.0%	56%
53	Fishers Education and Training Agency	AE	11.6%	3.4%	42.1%	0.0%	57%
54	RUWASA Singida	AE	14.1%	2.1%	40.9%	0.0%	57%
55	Ministry of Lands Housing and Human Settlements Development	ME	11.5%	1.0%	44.7%	0.0%	57%
56	TANROADS KILIMANJARO	AE	13.7%	5.5%	38.1%	0.0%	57%
57	Tanzania National Parks - Western Zone	PA	12.7%	9.4%	35.7%	0.0%	58%
58	Sokoine University of Agriculture (SUA)	PA	12.9%	2.3%	42.7%	0.0%	58%
59	RAS Tanga	RAS	14.6%	6.1%	37.8%	0.0%	59%
60	Tanzania Ports Authority	AE	10.8%	6.7%	41.1%	0.0%	59%
61	Tanzania Industrial Research Development (TIRDO)	PA	13.8%	5.7%	39.7%	0.0%	59%
62	TANROADS Mara	AE	11.0%	8.7%	39.7%	0.0%	59%
63	Tanga City Council	LGA	13.0%	7.3%	39.3%	0.0%	60%
64	TANESCO HQ	PA	15.1%	3.1%	41.7%	0.0%	60%
65	Kilimanjaro Christian Medical Centre	PA	14.2%	4.2%	41.5%	0.0%	60%
66	Tanzania Shipping Agency Corporation (TASAC)	AE	14.4%	3.8%	41.8%	0.0%	60%
67	Agricultural Seed Agency	AE	14.6%	4.2%	41.2%	0.0%	60%
68	Tanzania Electrical Mechanical and Electronics Services Agency (TEMESA)	AE	11.7%	3.2%	45.1%	0.0%	60%
69	Tanzania Veterinary Laboratory Agency	AE	9.9%	6.1%	44.1%	0.0%	60%
70	Tanzania Broadcasting corporation (TBC)	PA	11.8%	4.6%	43.8%	0.0%	60%
71	Tanzania Building Agency (TBA)	AE	13.0%	3.8%	43.4%	0.0%	60%
72	UWASA Bukoba	AE	11.4%	4.1%	45.0%	0.0%	61%
73	RUWASA Simiyu	AE	13.4%	6.7%	40.4%	0.0%	61%
74	TARURA Simiyu	AE	13.0%	4.4%	43.1%	0.0%	61%
75	Rural Energy Agency [REA]	AE	14.4%	5.3%	41.1%	0.0%	61%



Indicators							
Description			Institutional performance	Appropriate implementation of (APP)	Appropriateness of the Tender Process	Improper handling of complaints	Overall Scores
	Name of PE	MAX Score	20.0%	10.0%	70.0%	0.0%	100%
76	Ministry of Health	ME	15.2%	7.1%	38.7%	0.0%	61%
77	UWASA Songea	AE	14.5%	7.4%	39.3%	0.0%	61%
78	RAS Tabora	RAS	11.0%	4.2%	46.0%	0.0%	61%
79	TANROADS HQ	AE	12.8%	2.7%	45.7%	0.0%	61%
80	TANROADS Pwani	AE	14.2%	5.3%	41.8%	0.0%	61%
81	RAS Pwani	RAS	11.6%	6.0%	43.8%	0.0%	61%
82	UWASA Korogwe	AE	13.6%	1.2%	47.1%	0.0%	62%
83	Arusha City Council	LGA	13.8%	5.3%	42.8%	0.0%	62%
84	Tanzania Foods and Nutrition Centre (TFNC)	PA	14.8%	6.3%	41.0%	0.0%	62%
85	Jakaya Kikwete cardiac institute	PA	12.0%	4.4%	45.8%	0.0%	62%
86	UWASA Arusha	AE	14.2%	5.1%	43.1%	0.0%	62%
87	Ministry of Livestock and Fisheries - Fisheries	ME	12.0%	3.4%	47.1%	0.0%	63%
88	Community Development Training Institute (CDTI) BUHERA	PA	10.7%	8.0%	44.0%	0.0%	63%
89	Small Industries Development Organization	PA	15.3%	5.3%	42.4%	0.0%	63%
90	Tanzania wildlife management Authority	AE	12.1%	7.3%	43.6%	0.0%	63%
91	Tanzania Nursing and Midwifery Council	PA	13.7%	9.2%	40.2%	0.0%	63%
92	Tanzania Airport Authority	AE	12.5%	5.6%	45.0%	0.0%	63%
93	RUWASA Dodoma	AE	13.0%	6.4%	44.0%	0.0%	63%
94	Bank of Tanzania	PA	13.4%	4.6%	45.6%	0.0%	64%
95	TANESCO Dar es salaam and Coast Zone	PA	13.3%	3.1%	47.2%	0.0%	64%
96	Tanzania Railways Corporation	PA	13.0%	6.9%	43.7%	0.0%	64%
97	Ubungu Plaza	PA	10.0%	7.0%	46.7%	0.0%	64%
98	UWASA Morogoro	AE	11.7%	2.3%	49.7%	0.0%	64%



Indicators							
Description			Institutional performance	Appropriate implementation of (APP)	Appropriateness of the Tender Process	Improper handling of complaints	Overall Scores
	Name of PE	MAX Score	20.0%	10.0%	70.0%	0.0%	100%
99	Tanzania Bureau of Standards	PA	15.3%	4.6%	43.8%	0.0%	64%
100	TANAPA HQ	PA	14.7%	3.1%	46.1%	0.0%	64%
101	RUWASA Lindi	AE	13.6%	7.9%	42.5%	0.0%	64%
102	Kibaha District Council	LGA	13.6%	8.1%	42.3%	0.0%	64%
103	UWASA - Musoma	AE	16.2%	0.7%	47.4%	0.0%	64%
104	National Institute of Transport	PA	14.3%	5.0%	45.1%	0.0%	64%
105	Ardhi University	PA	12.5%	7.6%	44.4%	0.0%	65%
106	RAS Simiyu	RAS	14.3%	3.1%	47.1%	0.0%	65%
107	Muhimbili University of Health and Allied Sciences	PA	14.3%	4.5%	45.9%	0.0%	65%
108	State Mining Corporation (STAMICO)	PA	15.4%	1.7%	47.7%	0.0%	65%
109	Ministry of Information Communication and Information Technology	ME	13.6%	7.0%	44.2%	0.0%	65%
110	PMO - Labour Youth Employment and Persons With Disability	ME	10.8%	8.0%	46.1%	0.0%	65%
111	Ministry of Defence and National Service	ME	14.7%	2.6%	47.7%	0.0%	65%
112	Ministry of finance and Planning	ME	14.4%	5.4%	45.2%	0.0%	65%
113	RUWASA Tabora	AE	15.2%	4.1%	45.7%	0.0%	65%
114	Open University of Tanzania	PA	13.3%	5.8%	46.0%	0.0%	65%
115	Tanzania Agricultural Research Institute (TARI)	IE	14.4%	5.8%	45.0%	0.0%	65%
116	e- Government Authority	AE	14.8%	4.5%	46.1%	0.0%	65%
117	Tanzania Civil Aviation Authority (TCAA)	AE	15.7%	7.1%	42.6%	0.0%	65%
118	Tanzania Investment Bank	PA	11.2%	5.1%	49.1%	0.0%	65%
119	Serengeti DC	LGA	11.3%	7.9%	46.4%	0.0%	66%
120	Public Service Social Security Fund	PA	12.6%	6.3%	46.7%	0.0%	66%
121	RUWASA Ruvuma	AE	14.5%	3.6%	47.6%	0.0%	66%



Indicators							
Description			Institutional performance	Appropriate implementation of (APP)	Appropriateness of the Tender Process	Improper handling of complaints	Overall Scores
	Name of PE	MAX Score	20.0%	10.0%	70.0%	0.0%	100%
122	Pharmacy Council of Tanzania	PA	15.1%	6.3%	44.7%	0.0%	66%
123	Longido DC	LGA	15.0%	7.7%	43.4%	0.0%	66%
124	RUWASA HQ	AE	16.2%	2.1%	47.9%	0.0%	66%
125	TANESCO Central Zone	PA	13.8%	4.5%	48.1%	0.0%	66%
126	Mbeya City Council	LGA	11.8%	7.7%	46.9%	0.0%	66%
127	Electrical Transmission Distribution Construction and Maintenance Company Limited	PA	15.6%	4.0%	47.1%	0.0%	67%
128	TARURA Mtwara	AE	14.7%	4.7%	47.4%	0.0%	67%
129	Mwanza City Council	LGA	13.0%	7.5%	46.5%	0.0%	67%
130	National Audit office	IE	14.4%	5.7%	47.0%	0.0%	67%
131	PO-RALG	ME	16.7%	4.6%	45.8%	0.0%	67%
132	Ministry of Mineral	ME	15.4%	3.9%	48.0%	0.0%	67%
133	The law school of Tanzania	PA	12.4%	3.7%	51.4%	0.0%	68%
134	National Identification Authority	AE	13.6%	5.5%	48.5%	0.0%	68%
135	National Environment Management Council	PA	14.6%	5.7%	47.5%	0.0%	68%
136	Ulanga District Council	LGA	14.6%	6.8%	46.4%	0.0%	68%
137	Tanzania Cotton Board	PA	15.7%	6.2%	46.0%	0.0%	68%
138	Local Government Training Institute	PA	15.1%	4.5%	48.4%	0.0%	68%
139	National Electoral Commission	PA	13.0%	3.0%	52.0%	0.0%	68%
140	Ministry of Constitution and legal affairs	ME	13.8%	5.3%	48.9%	0.0%	68%
141	Procurement and Supplies Professionals and Technicians Board	PA	14.9%	8.0%	45.8%	0.0%	69%
142	Dar Es Salaam Marine Institute (DMI)	PA	16.2%	6.0%	46.6%	0.0%	69%
143	TANROADS Arusha	AE	13.8%	5.5%	49.9%	0.0%	69%
144	RUWASA Tanga	AE	12.0%	6.3%	51.5%	0.0%	70%
145	TANROADS Kigoma	AE	14.1%	6.1%	49.6%	0.0%	70%
146	National Health Insurance Fund (NHIF)	PA	14.4%	6.0%	49.5%	0.0%	70%



Indicators							
Description			Institutional performance	Appropriate implementation of (APP)	Appropriateness of the Tender Process	Improper handling of complaints	Overall Scores
	Name of PE	MAX Score	20.0%	10.0%	70.0%	0.0%	100%
147	Dar es Salaam Institute of Technology (DIT)	PA	14.3%	6.5%	49.2%	0.0%	70%
148	Muhimbili National Hospital (MUHAS)	PA	15.9%	2.4%	54.2%	- 2.5%	70%
149	RAS Mtwara	RAS	15.7%	6.1%	48.8%	0.0%	71%
150	RUWASA Mbeya	AE	16.1%	4.7%	49.8%	0.0%	71%
151	President's Office Public service Management and Good Government	ME	18.0%	6.8%	45.9%	0.0%	71%
152	Tanzania Public Services College	PA	11.8%	5.9%	53.1%	0.0%	71%
153	UWASA Iringa	AE	15.4%	4.8%	50.6%	0.0%	71%
154	Contractors Registration Board	PA	16.6%	0.5%	53.7%	0.0%	71%
155	Energy and Water Utilities Regulatory Authority	PA	13.6%	6.2%	51.1%	0.0%	71%
156	RAS Shinyanga	RAS	16.0%	6.2%	48.7%	0.0%	71%
157	Ministry of Energy	ME	16.0%	4.4%	50.8%	0.0%	71%
158	Tanzania Institute of Education	PA	14.2%	2.6%	54.7%	0.0%	72%
159	Ministry of water	ME	16.3%	7.3%	47.9%	0.0%	72%
160	Tanzania Tobacco Board (TTB)	PA	15.4%	7.2%	49.2%	0.0%	72%
161	RUWASA Kagera	AE	15.4%	4.5%	52.4%	0.0%	72%
162	Office of Solicitor General	IE	17.9%	7.8%	46.8%	0.0%	73%
163	Registration Insolvency and Trusteeship Agency (RITA)	AE	12.0%	3.3%	57.2%	0.0%	73%
164	Tanzania Medicines and Medical Devices Authority	PA	17.8%	7.0%	48.2%	0.0%	73%
165	Self-Microfinance Fund	PA	14.3%	6.6%	52.1%	0.0%	73%
166	TANROADS Ruvuma	AE	14.0%	8.0%	51.1%	0.0%	73%
167	Arusha Technical College (ATC)	PA	12.6%	4.5%	56.2%	0.0%	73%
168	TANROADS Mwanza	AE	13.3%	6.9%	53.2%	0.0%	73%
169	TARURA Kagera	AE	13.2%	4.9%	55.3%	0.0%	73%
170	TANROADS Lindi	AE	15.0%	5.0%	53.5%	0.0%	74%



Indicators							
Description			Institutional performance	Appropriate implementation of (APP)	Appropriateness of the Tender Process	Improper handling of complaints	Overall Scores
	Name of PE	MAX Score	20.0%	10.0%	70.0%	0.0%	100%
171	National Social Security Fund (NSSF)	PA	16.4%	5.6%	51.5%	0.0%	74%
172	UWASA Babati	AE	13.8%	4.2%	55.7%	0.0%	74%
173	GAS Tanzania Limited	PA	16.4%	3.8%	53.8%	0.0%	74%
174	Commission for Mediation and Arbitration	IE	17.7%	7.4%	48.9%	0.0%	74%
175	TARURA Mwanza	AE	14.4%	7.3%	52.3%	0.0%	74%
176	Workers Compensation Fund	IE	16.6%	4.8%	53.1%	0.0%	75%
177	TANROADS Singida	AE	16.0%	4.8%	53.8%	0.0%	75%
178	Ngorongoro Conservation Area Authority	PA	15.8%	2.9%	56.0%	0.0%	75%
179	Air Tanzania Company Ltd	PA	16.4%	4.9%	53.6%	0.0%	75%
180	RAS - Dar es salaam	RAS	16.2%	3.7%	55.1%	0.0%	75%
181	Universal Communication Services Access Fund (UCAF)	IE	16.2%	3.4%	55.4%	0.0%	75%
182	National Ranching Company Limited	PA	15.1%	4.7%	55.6%	0.0%	75%
183	Ministry of Livestock	ME	14.9%	4.0%	56.5%	0.0%	75%
184	TANROADS Kagera	AE	12.8%	5.6%	57.2%	0.0%	76%
185	Kahama Shinyanga Water Supply and Sanitation Authority	AE	16.6%	4.1%	55.0%	0.0%	76%
186	UTT AMIS	PA	14.5%	5.0%	56.4%	0.0%	76%
187	Tanzania Petroleum Development Corporation	PA	16.2%	4.4%	55.8%	0.0%	76%
188	TARURA Singida	AE	12.7%	5.4%	58.5%	0.0%	77%
189	Land Transport Regulatory Authority	PA	13.4%	5.6%	58.0%	0.0%	77%
190	Ministry of Education	ME	16.4%	3.7%	56.9%	0.0%	77%
191	TARURA Lindi	AE	14.9%	8.8%	53.3%	0.0%	77%
192	Ministry of Information Culture Arts and Sports	ME	13.9%	8.8%	54.7%	0.0%	77%
193	Tanzania Fisheries Research Institute	PA	14.7%	10.0%	52.8%	0.0%	78%
194	Cooperative Audit and Supervision	IE	17.5%	7.6%	52.4%	0.0%	78%



Indicators							
Description			Institutional performance	Appropriate implementation of (APP)	Appropriateness of the Tender Process	Improper handling of complaints	Overall Scores
	Name of PE	MAX Score	20.0%	10.0%	70.0%	0.0%	100%
	Corporation						
195	TARURA Tanga	AE	13.4%	8.0%	56.5%	0.0%	78%
196	TANROADS Simiyu	AE	17.0%	6.1%	54.9%	0.0%	78%
197	Institute of Accountant Arusha [IAA]	PA	16.7%	4.4%	57.0%	0.0%	78%
198	College of African Wildlife Management (MWEKA)	PA	14.9%	4.6%	58.8%	0.0%	78%
199	Ocean Road Cancer Institute	PA	17.8%	5.5%	55.2%	0.0%	79%
200	Engineers Registration Board	PA	17.0%	4.1%	57.4%	0.0%	79%
201	Tanzania National Roads Agency - Rukwa	PA	15.4%	8.1%	55.1%	0.0%	79%
202	Office of the National Assembly	IE	18.6%	5.5%	54.5%	0.0%	79%
203	TANROADS Tanga	AE	15.4%	6.1%	57.2%	0.0%	79%
204	National Housing Corporation	PA	17.0%	2.9%	58.8%	0.0%	79%
205	TARURA Mbeya	AE	16.2%	4.3%	58.5%	0.0%	79%
206	TANROADS Katavi	AE	16.0%	6.6%	56.6%	0.0%	79%
207	TARURA HQ	AE	18.2%	4.6%	56.4%	0.0%	79%
208	Tanzania Education Authority	AE	17.1%	3.4%	58.8%	0.0%	79%
209	Tanzania Communication Regulatory Authority (TCRA)	AE	15.7%	7.5%	56.4%	0.0%	80%
210	University of Dar es salaam	PA	15.3%	6.7%	57.7%	0.0%	80%
211	TARURA Tabora	AE	15.3%	7.3%	57.1%	0.0%	80%
212	Export Processing Zones Authority	PA	14.9%	6.0%	58.8%	0.0%	80%
213	RUWASA Morogoro	AE	15.4%	6.1%	58.3%	0.0%	80%
214	Petroleum bulk procurement Agency	AE	13.6%	8.8%	57.5%	0.0%	80%
215	Gaming Board of Tanzania	PA	17.5%	4.5%	58.2%	0.0%	80%
216	VETA HQ	PA	14.8%	3.7%	62.3%	0.0%	81%
217	UWASA Geita	AE	16.4%	7.9%	56.7%	0.0%	81%
218	Tanzania Commercial Bank PLC (TCB)	PA	15.8%	6.3%	60.5%	0.0%	83%
219	National Development Corporation	PA	17.7%	5.5%	60.0%	0.0%	83%
220	Fair Competition Commission	PA	17.6%	7.3%	58.9%	0.0%	84%



Indicators							
Description			Institutional performance	Appropriate implementation of (APP)	Appropriateness of the Tender Process	Improper handling of complaints	Overall Scores
	Name of PE	MAX Score	20.0%	10.0%	70.0%	0.0%	100%
221	Tanzania Forest Fund (TFF)	PA	17.4%	8.5%	58.5%	0.0%	84%
222	TARURA Ruvuma	AE	17.0%	7.2%	60.4%	0.0%	85%
223	TARURA Morogoro	AE	15.3%	6.7%	63.0%	0.0%	85%
224	TARURA Kigoma	AE	16.0%	4.0%	66.6%	0.0%	87%
225	Tanzania Social Action Fund (TASAF)	IE	18.0%	7.3%	61.4%	0.0%	87%
226	TANROADS Morogoro	AE	17.0%	7.3%	64.5%	0.0%	89%
227	Institute of social works	PA	18.1%	8.7%	62.3%	0.0%	89%
228	TARURA Dar Es Salaam	AE	17.2%	9.9%	62.1%	0.0%	89%
229	TANROADS Mtwara	AE	18.6%	9.2%	61.4%	0.0%	89%
230	TARURA Pwani	AE	18.6%	6.9%	63.9%	0.0%	89%
231	TARURA Dodoma	AE	18.6%	7.1%	64.1%	0.0%	90%
232	TARURA Mara	AE	18.0%	9.3%	70.0%	0.0%	97%



#### Annex 4 - 4: List of entities with poor compliance levels

Indicators							
Description			Institutional performance	Appropriate implementation of (APP)	Appropriateness of the Tender Process	Improper handling of complaints	Overall Scores
	Name of PE	MAX Score	20.0%	10.0%	70.0%	0.0%	100%
1	Lindi Municipal Council	LGA	9.2%	5.3%	18.3%	0.0%	33%
2	Sumbawanga District Council	LGA	7.0%	1.0%	29.7%	0.0%	38%
3	Prime Minister's Office -Policy Parliament and Coordination	ME	11.2%	3.2%	26.9%	0.0%	41%
4	Geological Survey of Tanzania	AE	9.4%	3.7%	29.4%	0.0%	43%
5	Dar es Salaam Development corporation (DDC)	PA	9.2%	3.2%	30.2%	0.0%	43%
6	UWASA Shinyanga	AE	8.8%	3.2%	31.3%	0.0%	43%
7	RUWASA Arusha	AE	11.0%	5.3%	27.2%	0.0%	44%
8	Bukoba Municipal Council	LGA	13.7%	4.6%	25.5%	0.0%	44%
9	RAS Kilimanjaro	RAS	11.0%	3.4%	29.7%	0.0%	44%
10	Mzumbe University	PA	11.6%	2.7%	30.0%	0.0%	44%
11	Tanzania Standard Newspaper LTD (TSN)	PA	10.1%	2.4%	32.3%	0.0%	45%
12	RUWASA Songwe	AE	14.0%	3.6%	28.7%	0.0%	46%
13	Nzega Town council	LGA	9.0%	7.7%	29.9%	0.0%	47%
14	Ministry of Home Affairs	ME	11.0%	4.8%	31.0%	0.0%	47%
15	Mafia District Council	LGA	11.3%	4.0%	31.8%	0.0%	47%
16	Kilimanjaro International Leather Industries Company Limited	PA	10.2%	2.8%	34.5%	0.0%	48%
17	Songea District Council	LGA	12.3%	9.1%	26.2%	0.0%	48%
18	RAS Rukwa	RAS	8.8%	6.3%	32.7%	0.0%	48%
19	Tanzania Government Flight Agency (TGFA)	AE	10.7%	8.1%	29.1%	0.0%	48%
20	Malinyi District Council	LGA	7.7%	7.6%	33.0%	0.0%	48%
21	Bukombe District Council	LGA	15.0%	2.2%	31.5%	0.0%	49%
22	Hanang District Council	LGA	10.6%	2.2%	36.4%	0.0%	49%
23	National Prosecution Services (NPS)	IE	13.5%	3.5%	32.2%	0.0%	49%
24	RAS Lindi	RAS	11.6%	7.1%	30.5%	0.0%	49%
25	Ilemela Municipal Council	LGA	12.0%	6.0%	31.4%	0.0%	49%



Indicators							
Description			Institutional performance	Appropriate implementation of (APP)	Appropriateness of the Tender Process	Improper handling of complaints	Overall Scores
	Name of PE	MAX Score	20.0%	10.0%	70.0%	0.0%	100%
26	RAS Kagera	RAS	10.7%	4.2%	34.5%	0.0%	49%
27	Temeke Municipal Council	LGA	11.4%	3.4%	34.6%	0.0%	49%
28	Mlimba District Council	LGA	10.3%	8.0%	31.5%	0.0%	50%
29	Tanzania Forestry Research Institute (TAFORI)	PA	9.9%	8.5%	31.5%	0.0%	50%
30	Medical Store Department (MSD)	IE	13.2%	2.8%	33.9%	0.0%	50%
31	Kilosa District Council	LGA	10.0%	8.3%	31.7%	0.0%	50%
32	Manyoni District Council	LGA	11.0%	7.3%	32.6%	0.0%	51%
33	RAS Ruvuma	RAS	12.4%	3.6%	35.4%	0.0%	51%
34	TANROADS Dar es salaam	AE	8.8%	4.1%	39.0%	0.0%	52%
35	RAS Geita	RAS	10.0%	7.4%	35.7%	0.0%	53%
36	Dar es Salaam City Council	LGA	9.4%	4.1%	39.6%	0.0%	53%
37	Dar es Salaam Water and Sewerage Authority	PA	12.8%	1.4%	39.2%	0.0%	53%
38	Ministry of Agriculture	ME	9.0%	4.8%	39.7%	0.0%	54%
39	Ministry of Natural Resources and Tourism	ME	14.0%	3.6%	36.0%	0.0%	54%
40	Road Fund Board	IE	11.0%	3.4%	39.3%	0.0%	54%
41	Ministry of Industry	ME	10.2%	2.8%	40.9%	0.0%	54%
42	Judiciary of Tanzania	IE	12.8%	5.6%	35.9%	0.0%	54%
43	RAS Kigoma	RAS	9.9%	7.6%	37.0%	0.0%	55%
44	National College of Tourism	PA	7.0%	6.4%	41.3%	0.0%	55%
45	Marine Services Company Limited	PA	12.0%	7.8%	35.0%	0.0%	55%
46	UWASA Mtwara	AE	13.1%	2.7%	39.3%	0.0%	55%
47	Karatu District Council	LGA	10.0%	3.6%	41.7%	0.0%	55%
48	Morogoro District Council	LGA	11.2%	7.9%	36.4%	0.0%	56%
49	Kinondoni Municipal Council	LGA	13.5%	4.9%	37.3%	0.0%	56%
50	National Bureau of Statistics	PA	10.9%	5.3%	39.5%	0.0%	56%
51	TARURA Kilimanjaro	AE	11.0%	4.5%	40.6%	0.0%	56%
52	UWASA Dodoma	AE	12.2%	4.3%	39.9%	0.0%	56%



Indicators							
Description			Institutional performance	Appropriate implementation of (APP)	Appropriateness of the Tender Process	Improper handling of complaints	Overall Scores
	Name of PE	MAX Score	20.0%	10.0%	70.0%	0.0%	100%
53	Fishers Education and Training Agency	AE	11.6%	3.4%	42.1%	0.0%	57%
54	RUWASA Singida	AE	14.1%	2.1%	40.9%	0.0%	57%
55	Ministry of Lands Housing and Human Settlements Development	ME	11.5%	1.0%	44.7%	0.0%	57%
56	TANROADS KILIMANJARO	AE	13.7%	5.5%	38.1%	0.0%	57%
57	Tanzania National Parks - Western Zone	PA	12.7%	9.4%	35.7%	0.0%	58%
58	Sokoine University of Agriculture (SUA)	PA	12.9%	2.3%	42.7%	0.0%	58%
59	RAS Tanga	RAS	14.6%	6.1%	37.8%	0.0%	59%
60	Tanzania Ports Authority	AE	10.8%	6.7%	41.1%	0.0%	59%
61	Tanzania Industrial Research Development (TIRDO)	PA	13.8%	5.7%	39.7%	0.0%	59%
62	TANROADS Mara	AE	11.0%	8.7%	39.7%	0.0%	59%



**Annex 4 - 5: List of PEs which did not process tenders in TANePS or processed only few tenders**

S/No.	Name of PE	Number of Planned Tenders in APP	Value of Planned Tenders in APP	Tenders Processed In TANePS In FY 2021/2022
1	Bukombe District Council	52	16,736,816,417.00	5
2	Ukerewe District Council	67	3,290,725,718.84	0
3	Baraza la Kiswahili la Taifa	15	242,440,000.00	3
4	Marine Services Company Limited	87	24,105,283,930.75	12
5	Office of Registrar of Political Parties	20	2,448,634,650.00	5
6	Shinyanga District Council	46	10,092,853,340.60	5
7	Tanzania Library Services Board	31	9,161,994,849.00	3
8	Dar es Salaam Development Corporation (DDC)	26	4,263,807,810.00	10
9	Makete District Council	29	4,602,182,528.00	2
10	Karagwe District Council	93	14,026,623,442.00	3
11	Mafinga Water Supply and Sanitation Authority	26	6,970,945,000.00	4
12	Rufiji Basin Water Board	25	6,057,762,500.00	5
13	Procurement and Supplies Professionals and Technicians Board (PSPTB)	26	1,850,118,000.00	6
14	Makambako Town Council	146	6,692,652,956.00	4
15	Itilima District Council	18	1,153,006,048,705.06	0
16	Tunduru District Council	38	14,420,333,166.83	7
17	Public Procurement Appeals Authority (PPAA)	26	468,939,760.00	5
18	Mlimba District Council	38	9,009,755,044.93	6
19	Tea Board of Tanzania (TBT)	9	526,995,000.00	4
20	Itigi District Council	39	8,379,534,617.43	3
21	National Construction Council (NCC)	27	836,035,000.00	1
22	Wanging'ombe District Council	121	10,491,686,924.13	0
23	Kigoma Ujiji Municipal Council	46	5,388,276,143.35	6
24	Mpimbwe District Council	27	4,284,427,985.42	3
25	National Ranching Company Limited	29	2,075,079,094	5
26	Newala Town Council	40	2,832,746,483.00	2
27	Uvinza District Council	0		0
28	Makonde Plateau Water Supply and	0		1



S/No.	Name of PE	Number of Planned Tenders in APP	Value of Planned Tenders in APP	Tenders Processed In TANEPS In FY 2021/2022
	Sanitation Authority			
29	Rorya District Council	0		0
30	Bunda Town Council	9	3,188,506,822.00	3
31	Tanzania Cooperative Development Commission (TCDC)	33	5,390,408,262.91	6
32	Chunya District Council	49	8,125,836,709.12	5
33	Nanyumbu District Council	3	187,330,195.88	1
34	Misungwi District Council	135	8,908,316,003.00	3
35	Mbinga District Council	58	12,510,778,997.00	3
36	Namtumbo District Council	88	12,592,946,649.50	6
37	Mbinga Town Council	67	6,517,895,208.64	0
38	Ileje District Council	40	2,437,144,220.00	3
39	Mbozi District Council	38	11,572,237,608.50	1
40	Songwe District Council	120	7,422,319,309.78	0
41	Bukoba District Council	64	9,315,697,501.00	2
42	Mkalama District Council	91	12,197,921,950.14	0
43	Ngorongoro District Council	195	226,158,887,465.13	3
		2,137		146



**Annex 4 - 6: Summary of entities which did not publish contract awards in TANePS**

SN	Entity	Tender numbers	Estimated value
1	Tanzania Railways Corporation (TRC)	19	5,429,450,965,780.00
2	Jakaya Kikwete Cardiac Institute (JKCI)	15	8,850,748,952.60
3	RAS Pwani	14	1,393,562,154.00
4	Rural Water Supply And Sanitation Agency (RUWASA) - Tanga Region	13	6,173,179,926.12
5	Arusha City Council	12	2,602,924,000.00
6	RUWASA-Lindi	12	5,130,030,815.00
7	UWASA-Babati	12	9,319,733,000.00
8	Electrical Transmission and Distribution Construction and Maintenance Company Limited (ETDCO)	11	248,140,583,614.00
9	Kibaha District Council	11	332,461,500.00
10	Tanzania Wildlife Management Authority	11	3,469,925,650.00
11	Bank of Tanzania	10	4,451,019,266.00
12	Dar Es Salaam City Council	10	4,988,768,000.00
13	Dar Es Salaam Marine Institute (DMI)	10	8,983,332,438.00
14	Fisheries Education And Training Agency	10	1,065,000,000.00
15	Lindi Municipal Council	10	2,150,641,213.44
16	Longido District Council	10	4,135,146,350.00
17	Manyoni District Council	10	584,221,016.78
18	Ministry of Energy	10	22,552,045,122.00
19	Ministry of Industry, Trade And Investment	10	809,913,636.36
20	Ministry of Livestock and Fisheries – Livestock	10	3,348,064,504.00
21	Ministry of Natural Resources and Tourism	10	5,364,444,263.07
22	Mzumbe University	10	2,538,250,767.67
23	National Environment Management Council (NEMC)	10	1,785,891,800.00
24	Prime Minister's Office-Policy, Parliament Affairs and Coordination	10	37,796,999,313.00
25	RAS Ruvuma	10	2,552,879,866.00
26	RAS Ruvuma	10	2,552,879,866.00
27	RAS Kilimanjaro	10	6,869,973,373.75
28	RAS-Geita	10	227,550,277.70
29	RAS-Tabora	10	4,553,754,380.00
30	RUWASA - Ruvuma	10	9,925,028,634.31
31	RUWASA Arusha	10	5,369,500,382.35



SN	Entity	Tender numbers	Estimated value
32	RUWASA Songwe	10	5,185,476,359.31
33	RUWASA-Tabora	10	6,631,256,619.43
34	RUWASA-Dodoma	10	3,259,944,593.00
35	TANESCO- Central Zone	10	4,679,165,400.00
36	Tanga City Council	10	9,462,797,298.77
37	TANROADS - Mwanza	10	9,993,037,000.00
38	TANROADS - Singida Region	10	3,150,172,000.00
39	TANROADS Pwani	10	10,919,579,932.63
40	TANROADS Mara	10	8,947,166,500.00
41	TANROADS-DAR ES SALAAM	10	8,848,180,991.00
43	TANROADS-Simiyu	10	10,907,755,400.00
44	Tanzania Airport Authority	10	30,736,093,788.00
45	TARURA - Simiyu	10	5,009,110,000.00
46	TARURA Morogoro	10	2,474,615,550.00
47	TARURA-Kilimanjaro	10	5,708,750,000.00
48	TARURA-Tabora	10	2,737,656,430.00
49	Tanzania Social Action Fund (TASAF)	10	1,632,744,705.44
50	The Open University of Tanzania	10	1,774,693,824.00
51	UWASA Iringa	10	2,633,781,301.00
52	UWASA-Songea	10	1,347,488,570.00
53	DUWASA	9	4,320,833,230.13
54	Kilimanjaro International Leather Industries Company Limited	9	2,941,192,402.00
55	Ministry of Agriculture	9	7,927,174,360.00
56	Ministry of Information Communication And Information Technology	9	37,038,718,017.05
57	UWASA Mtwara	9	1,805,160,000.00
58	UWASA - Musoma	9	1,928,141,093.00
59	RAS-Kigoma	9	4,064,909,157.00
60	Road Fund Board	9	1,836,230,200.00
61	Songea DC	9	1,117,811,990.00
62	TANROADS-Lindi	9	6,577,180,000.00
63	Tanzania National Roads Agency - HQ	9	192,779,091,000.00
64	TARURA Kagera	9	4,419,000,000.00
65	Kinondoni Municipal Council	8	3,439,089,084.00
66	Land Transport Regulatory Authority	8	1,016,500,000.00
67	Ministry of Constitutional and Legal Affairs	8	23,042,577,219.00



SN	Entity	Tender numbers	Estimated value
68	Morogoro DC	8	2,200,949,327.26
69	MOROWASA	8	7,996,447,985.50
70	National College of Tourism	8	1,202,602,750.80
71	Nzega TC	8	3,607,366,808.31
72	RAS - Rukwa	8	1,668,487,000.00
73	Rural Energy Agency (REA)	8	494,275,200,000.00
74	TARURA-Lindi	8	8,848,030,000.00
75	TARURA-Singida	8	3,171,912,500.00
76	Tanzania Civil Aviation Authority (TCAA)	8	19,765,375,985.31
77	Temeke MC	8	258,643,964.00
78	TEMESA	8	7,573,935,304.00
79	Ubungo Plaza	8	590,151,708.00
80	UTT Asset Management and Investors Services (UTT-AMIS)	8	758,672,382.00
81	Tanzania Building Agency (TBA)	8	4,738,795,770.74
82	Arusha Urban Water Supply and Sanitation Authority	7	5,881,045,143.86
83	Dar Es Salaam Institute of Technology (DIT)	7	1,902,045,000.00
84	DAWASA	7	46,764,000,000.00
85	Judiciary of Tanzania	7	26,640,000,000.00
86	Karatu District Council	7	4,003,160,000.00
87	Marine Services Company Limited	7	247,219,200.00
88	Ministry of Home Affairs	7	1,785,358,511.00
89	National Health Insurance Fund	7	2,534,500,000.00
90	RAS-Kagera	7	5,613,163,118.99
91	Sokoine University of Agriculture	7	3,372,812,000.00
92	TANROADS-Tanga	7	3,583,742,000.00
93	Tanzania Government Flight Agency	7	740,573,245.00
94	TARURA-Mwanza	7	2,989,784,464.00
95	University of Dar es salaam	7	2,075,303,565.99
96	TARURA-Kigoma	7	6,584,238,637.60
97	Agricultural Seed Agency	6	1,383,031,200.30
98	Ardhi University	6	879,551,777.00
99	Institute Of Accountancy Arusha	6	1,999,262,302.00
100	Local Government Training Institute	6	2,082,587,282.00
101	Ministry of Livestock and Fisheries - Fisheries	6	268,371,373,322.00
102	National Social Security Fund (NSSF)	6	7,903,914,802.00
103	RAS Simiyu	6	2,115,506,400.00



SN	Entity	Tender numbers	Estimated value
104	RUWASA-Morogoro	6	2,588,759,765.89
105	State Mining Corporation (STAMICO)	6	6,060,100,000.00
106	Sumbawanga DC	6	1,159,787,800.00
107	TANESCO-HQ	6	19,840,893,148.89
108	TANROADS Kagera	6	1,963,943,357.00
109	Tanzania Medicines and Medical Devices Authority (TMDA)	6	1,897,827,000.00
110	Tanzania Foods and Nutrition Centre	6	318,505,212.00
111	Tanzania Institute of Education	6	13,456,776,729.00
112	Tanzania Investment Bank (TIB)	6	432,600,000.00
113	Tanzania Nursing and Midwifery Council	6	475,972,276.25
114	Tanzania Veterinary Laboratory Agency	6	377,600,000.00
115	The Law School of Tanzania	6	148,376,000.00
116	UWASA Korogwe	6	1,158,616,933.53
117	Tanzania Ports Authority (TPA)	6	669,361,805.22
118	Hanang District Council	5	1,972,567,670.00
119	Ilemela Municipal Council	5	920,164,149.00
120	Ministry of Minerals	5	23,633,852,293.00
121	Ministry of Water	5	44,793,749,900.00
122	Ministry of Finance and Planning	5	2,025,287,809.93
123	Office of the Solicitor General	5	25,786,124,558.00
124	Public Service Social Security Fund	5	3,457,950,400.00
125	Serengeti DC	5	4,105,325,430.58
126	TANAPA - HQ	5	4,666,126,630.00
127	Tanzania Cotton Board	5	40,883,000,000.00
128	TARURA Mtwara	5	2,406,622,500.00
129	Tanzania Standard Newspaper LTD (TSN)	5	2,820,000,000.00
130	Bukoba Urban Water Supply and Sanitation Authority	4	2,267,000,000.00
131	e- Government Authority	4	801,940,000.00
132	Ministry of Education, Science and Technology	4	7,110,475,443.27
133	Mlimba District Council	4	216,049,687.53
134	National Housing Corporation (NHC)	4	27,325,469,063.00
135	National Prosecution Services (NPS)	4	25,462,790,684.88
136	PMO-Labour Youth Employment and Persons with Disability	4	262,918,010.00
137	President office Regional Administration and Local Government (PO RALG)	4	7,605,518,602.60



SN	Entity	Tender numbers	Estimated value
138	RAS – Lindi	4	381,150,000.00
139	RUWASA Singida	4	894,138,900.63
140	RUWASA-Simiyu	4	1,445,149,216.00
141	TANAPA Western Zone	4	464,666,609.75
142	Tanzania Shipping Agency Corporation (TASAC)	4	1,068,317,000.00
143	The National Assembly	4	1,184,104,240.00
144	Tanzania Industrial Research Development (TIRDO)	4	200,980,000.00
145	UWASA-Geita	4	607,959,248.00
146	Vocational Education and Training Authority (VETA) Head Quarter	4	462,925,000.00
147	Dar Rapid Transit Agency	4	769,068,688.50
148	Gaming Board	3	345,251,379.00
149	Gas Supply Company Limited (GASCO)	3	2,603,000,000.00
150	Mafia DC	3	947,000,000.00
151	Malinyi District Council	3	114,147,647.67
152	Muhimbili University of Health and Allied Sciences	3	176,583,583.00
153	Ngorongoro Conservation Area Authority	3	5,585,000,000.00
154	National Institute of Transport	3	1,196,090,000.00
155	RAS-Mtwara	3	1,166,318,500.00
156	Rural Water Supply and Sanitation Agency-Mbeya	3	1,372,500,000.00
157	RUWASA-HQ	3	3,572,966,339.31
158	Tanzania Petroleum Development Corporation (TPDC)	3	66,813,996.00
159	Tanzania Public Services College	3	570,550,000.00
160	Tanzania Tobacco Board	3	12,900,000.00
161	Tanzania Broadcasting Corporation (TBC)	3	256,800,000.00
162	Workers Compensation Fund	3	685,427,920.00
163	Ministry of Health	3	26,346,610,562.92
164	Bukombe DC	2	1,503,000,000.00
165	Contractors Registration Board (CRB)	2	173,000,000.00
166	Dar es Salaam Development Corporation (DDC)	2	1,904,000,000.00
167	Engineers Registration Board	2	510,000,000.00
168	Export Processing Zones Authority (EPZA)	2	167,000,000.00
169	Ministry of Information, Culture, Arts and Sports	2	107,682,500.00
170	Ministry of Lands Housing and Human Settlements Development	2	944,800,000.00
171	Medical Store Department (MSD)	2	34,829,268,292.68
172	Mwanza City Council	2	138,864,313.70



SN	Entity	Tender numbers	Estimated value
173	National Electoral Commission	2	446,479,674.92
174	National Development Corporation (NDC)	2	124,000,000.00
175	President's Office Public Service Management and Good Governance	2	2,467,500,000.00
176	RAS-Dar es salaam	2	28,374,286,095.00
177	TARURA - Dodoma	2	2,451,268,000.00
178	Ulanga District Council	2	619,372,449.35
179	Bukoba Municipal Council	1	1,078,390,416.35
180	Institute of Social Works (ISW)	1	133,953,000.00
181	Ministry of Defence and National Services	1	149,550,000.00
182	Muhimbili National Hospital	1	980,000,000.00
183	National Ranching Company Limited	1	32,330,000.00
184	Ocean Road Cancer Institute	1	200,000,000.00
185	Petroleum Bulk Procurement Agency	1	60,000,000.00
186	Small Industries Development Organization	1	1,000,000,000.00
187	TANROADS-Kigoma	1	15,585,774,500.00
188	TANROADS-Rukwa	1	717,138,000.00
189	Tanzania Education Authority (TEA)	1	300,000,000.00
190	Tanzania Fisheries Research Institute	1	2,900,000.00
191	Tanzania Forestry Research Institute (TAFORI)	1	19,140,117.30
192	Tanzania Rural and Urban Roads Agency-HQ	1	21,111,641,499.00
193	National Bureau of Statistics (NBS)	1	13,381,200.00
<b>TOTAL</b>		<b>1250</b>	<b>7,690,432,610,074.21</b>



**Annex 4 - 7: Details of value for money scores for all audited entities**

S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
1	RUWASA HQ	1	Construction of Mjembe Earth fill Embankment dam and Associated Civil Works. Contract No. AE-102/2020-2021/W/18/001	966,187,349.43	Civil	on going	78.0%	63.0%	66.0%	61.0%	on going	67.0%
		2	Construction of Mbuta Earth fill Embankment dam and associated civil works. Contract No.AE-102/2020-2021/W/26/003	788,895,947.61	Civil	on going	78.0%	63.0%	65.0%	69.0%	on going	69.0%
		3	Construction of Kwala Water Supply Project in Pwani Region. Contract No. AE-102/2021-2022/PWN/W/02	1,436,546,510.59	Water Supply	on going	64.0%	70.0%	59.0%	75.0%	on going	67.0%
		4	Construction of Mahenge Water supply project in Pwani region. Contract No.AE-102/2021-2022/PWN/W/25	383,290,130.59	Water Supply	on going	67.0%	69.0%	56.0%	70.0%	on going	65.0%
		5	Construction of water supply infrastructure in Lushoto township (Magamba project) in Tanga region. Contract No.AE-102/2021-2022/TAG/W/67	1,800,919,263.07	Water Supply	on going	65.0%	62.0%	64.0%	on going	on going	64.0%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
2	TARURA DSM	6	Periodic Maintenance of Pugu - Majohe - Mbondole (8km), Njia Panda - Airport (1.5km), Kimanga - TASAF (0.8km) roads in Dar es Salaam City Council. Contract No. AE/092/2021/2022/DSM/W/09	610,089,550.00	Road	on going	86.0%	90.0%	65.0%	89.0%	on going	80.6%
		7	Periodic Maintenance of Midizini (0.2km) and Mbezi Makabe (Rigid pavement) (3.0km) in Ubungo Municipality. Contract No. AE/092/2021/2022/DSM/W/21	588,895,457.50	Road	on going	86.0%	92.0%	88.0%	87.0%	on going	87.7%
		8	Periodic Maintenance of Mbozi and Kurasini road in Temeke Municipality. Contract No. AE/092/2021/2022/DSM/W/28	504,092,185.00	Road	on going	92.0%	94.0%	74.0%	85.0%	on going	83.6%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		9	Spot Improvement and Daarul Sec School road (5.0km), Mwanzomgumu road (3.80km), Vumilia Ukooni - TASAF (6.52km), Vumilia ukooni - Malimbika (6.40km) roads and Construction of Box Culvert along Mwanzomgumu Road in Kigamboni Municipality. Contract No. AE/092/2021/2022/DSM/W/42	310,225,000.00	Road	on going	91.0%	90.0%	71.0%	93.0%	on going	84.8%
		10	Upgrading of Tumbawe Kipande (0.079Km), Rehabilitation of Tumbawe (0.38 Km) and Ethiopia Drive (0.25Km) roads in Kinondoni Municipality. Contract No. AE/092/2021/2022/DSM/W/67	459,288,500.00	Road	on going	71.0%	88.0%	92.0%	92.0%	on going	86.6%
3	TARURA HQ	11	Upgrading of Swaswa-Mpamala-Arusha Road JCT 8.2Km to Bitumen Standard in Dodoma City. Contract No. AE/092/2021/2022/HQ/CR/05	8,620,531,184.80	Road	on going	68.0%	87.0%	95.0%	100.0%	on going	77.0%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		12	Rehabilitation of Mkwajuni Road (7Km) Mbweni in Kinondoni Municipality. Contract No. AE/092/2021/2022/HQ/CR/07	11,229,118,775.25	Road	on going	75.0%	98.0%	88.0%	96.0%	on going	80.0%
		13	Upgrading of Toure Drive (3.5Km) Road to Dual Carriage Way Bitumen Standard in Kinondoni District. Contract No. AE/092/2021/2022/HQ/CR/18	8,521,496,550.00	Road	on going	79.0%	90.0%	81.0%	100.0%	on going	79.0%
		14	Consultancy Service for Construction Supervision of Mwangaza-Kisasa-Medeli Road (10.7Km) and Swaswa-Mpamaa-Arusha Road JCT (8.2Km) to Bitumen Standard in Dodoma City. Contract No. AE/092/2021/2022/HQ/CR/19	805,600,000.00	Consultancy	on going	77.0%	92.0%	75.0%	90.0%	on going	74.1%
		15	Upgrading of Visiga-Zegereni Road (12.5Km) to Bitumen Standard in Kibaha District. Contract No. AE/092/2021-2022/HQ/CR/16	16,406,133,547.60	Road	on going	79.0%	95.0%	81.0%	100.0%	on going	80.0%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
4	TPDC	16	Engineering, Procurement and Construction of Gas Supply to Houses (Kurasini Baracks and Sinza and Kijitonyama). Contract No. PA/031/2019/2020/W/16	1,943,631,422.38	Civil	on going	75.0%	83.0%	80.0%	100.0%	on going	85.7%
		17	Engineering, Procurement and Construction (EPC) of Natural Gas Main Trunkline including MPRS and Odorization Unit from BVS 3 to Mnazi Mmoja. Contract No. PA/031/2020/2021/W/20	6,090,720,652.50	Civil	on going	83.0%	81.0%	on going	on going	on going	82.5%
		18	Engineering, Procurement and Construction (EPC) for Natural Gas distribution project in Dar-es-salaam PA/031/2020/2021/W/25	410,418,162.83	Civil	Completed	58.0%	47.0%	64.0%	92.0%	78.0%	70.9%
		19	Liquified Natural Gas (LNG) Transaction Advisor for Government Negotiation Team (GNT). Contract No. PA/031/2021/2022/C/11 USD 3,487,882.35 (TZS. 8,036,080,934.40)	8,036,080,934.40	Consultancy	on going	79.0%	79.0%	84.0%	75.0%	on going	79.5%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		20	Static and dynamic Modelling of Songo Songo and Mnazi Bay Reservoir. PA/031/2019/2020/C/27	1,049,831,524.97	Consultancy	on going	79.0%	76.0%	84.0%	75.0%	on going	79.5%
		21	Acquisition of Surface Geochemical Data in the Eyasi Wembere. Block PA/031/2020-21/W/16	1,976,505,036.44	Consultancy	on going	88.0%	88.0%	79.0%	75.0%	on going	80.9%
5	REA	22	Proposed Construction of Office Building for Rural Energy Agency to be Built on Plot No. 94 Block AC at Medeli, Dodoma. AE/008/2020-21/HQ/W/35	10,416,601,010.84	Building	on going	92.0%	85.0%	88.0%	85.0%	on going	87.0%
		23	Proposed Rehabilitation of Office Building for Rural Energy Agency to be Built on Plot No. 186165/40 at Upanga – Dar es Salaam. AE/008/2020-21/HQ/W/39	394,853,251.00	Building	on going	96.0%	92.0%	64.0%	on going	on going	79.0%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		24	Construction of Medium and Low Voltage Lines, Installation of Distribution Transformers and Connection of Customers in Un electrified Rural areas in Mainland Tanzania on Turnkey Basis in 24 Regions under Turnkey III Round II – Nzega District in Tabora Region. AE/008/2020-21/HQ/W/31 Lot 35	34,561,165,128.75	Electrical Works	on going	100.0%	88.0%	86.0%	63.0%	on going	82.0%
		25	Construction of Medium and Low Voltage Lines, Installation of Distribution Transformers and Connection of Customers in Un electrified Rural areas in Mainland Tanzania on Turnkey Basis in 24 Regions under Turnkey III Round II – Uyui District in Tabora Region. AE/008/2020-21/HQ/W/31 Lot 36	47,652,094,901.74	Electrical Works	on going	100.0%	88.0%	89.0%	63.0%	on going	83.0%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		26	Construction of Medium and Low Voltage Lines, Installation of Distribution Transformers and Connection of Customers in Un electrified Rural areas in Mainland Tanzania on Turnkey Basis in 24 Regions under Turnkey III Round II – Kibondo, Uvinza, Kigoma Rural, Kakonko, Buhigwe and Kasulu Districts in Kigoma Region. AE/008/2020-21/HQ/W/31 Lot 9	38,586,115,558.49	Electrical Works	on going	100.0%	87.0%	85.0%	63.0%	on going	81.0%
6	NBS	27	Provision of security services at Dodoma and Dar es salaam. AE/052/2021/2022/NC/13	40,200,000.00	Non-Consultancy	on going	100.0%	79.0%	78.0%	100.0%	on going	90.0%
		28	Service of generators at Headquarter Office Dodoma. AE/052/2021/2022/G/10/03	25,134,177.00	Non-Consultancy	Completed	86.0%	92.0%	88.0%	87.0%	100.0%	91.0%
		29	Supply of furniture at Headquarter Office Dodoma. AE/052/2021/2022/G/12	9,912,000.00	Goods	Completed	92.0%	94.0%	74.0%	85.0%	79.0%	85.0%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		30	Service and Maintenance of two Lifts. Contract No. AE/052/2019/2020/NCS/05	10,800,000.00	Non-Consultancy	on going	93.0%	60.0%	67.0%	67.0%	on going	72.0%
		31	Provision of Cleaning and Ground maintenance Services at Takwimu Regional Office-Dar es salaam AE/052/2021-2022/NC/03	13,381,200.00	Non-Consultancy	on going	100.0%	85.0%	100.0%	100.0%	on going	96.0%
		32	Service and Maintenance of Fire Systems (supply of pipes) to Headquarter Office in Dodoma. AE/052/2021/2022/NCS/6	4,842,743.00	Non-Consultancy	Completed	100.0%	83.0%	62.0%	95.0%	100.0%	88.0%
		33	Supply of electrical items at Headquarter Office in Dodoma. AE/052/2021/2022/G/10/01	3,267,856.70	Goods	Completed	100.0%	79.0%	50.0%	92.0%	79.0%	80.0%
		34	Minor Civil Works. AE/052/2020/2021/W/02	71,994,396.00	Civil	Completed	96.0%	74.0%	84.0%	90.0%	72.0%	83.2%
7	MUHIMBILI NATIONAL HOSPITAL	35	Supply of building materials (plumbing) under framework agreement. PA/009/2021-22/HQ/G/52-LOT 1	329,106,100.00	Goods	Completed	67.0%	67.0%	98.0%	100.0%	80.0%	87.5%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		36	Supply of Electrical materials under framework agreement. PA/009/2021-22/HQ/G/52-LOT 2	278,166,820.00	Goods	Completed	75.0%	87.0%	100.0%	95.0%	86.0%	90.8%
		37	Supply of Carpentry and Masonry materials under framework agreement. PA/009/2021-22/HQ/G/52-LOT 3	277,650,400.00	Goods	Completed	100.0%	88.0%	100.0%	95.0%	86.0%	94.7%
		38	Construction of Superstructure for the proposed private wards, VIP rooms (Labour & Equipment). PA/009/2021-22/HQ/G/56-LOT 1	1,362,072,112.00	Goods	Completed	75.0%	82.0%	98.0%	95.0%	86.0%	89.7%
		39	VIP and Private Wards Project, Supply of Timber. PA/009/2021-22/HQ/G/56-LOT 1	109,285,600.00	Goods	Completed	100.0%	90.0%	98.0%	100.0%	86.0%	97.0%
		40	VIP and Private Wards Project, Supply of Marine boards and Nails. PA/009/2021-22/HQ/G/56-LOT 2	138,346,150.00	Goods	Completed	75.0%	92.0%	89.0%	95.0%	86.0%	88.0%
		41	VIP and Private Wards Project, Supply of Premix Concrete. PA/009/2021-22/HQ/G/56-LOT 3	1,015,938,700.00	Goods	Completed	100.0%	92.0%	93.0%	95.0%	86.0%	94.2%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		42	VIP and Private Wards Project, Supply of Reinforcements. PA/009/2021-22/HQ/G/56-LOT 7	1,265,675,031.86	Goods	Completed	88.0%	86.0%	81.0%	100.0%	100.0%	90.5%
8	MINISTRY OF HOME AFFAIRS	43	Proposed Construction of Office Building (WING "A") for Ministry of Home Affairs to be Built at Mtumba, DODOMA ME/014/2021/2022/HQ/W/01	22,303,367,636.92	Building	on going	92.0%	78.0%	95.0%	90.0%	on going	88.8%
		44	Provision of Consultancy Services for Design and Supervision of Office Building (WING "A") for Ministry of Ministry of Home Affairs to be Built at Mtumba, DODOMA.DODOMA. Contract Number: ME/014/2021/2022/HQ/C/01	1,673,502,546.02	Consultancy	on going	36.0%	28.0%	93.0%	90.0%	on going	81.5%
		45	Office Consumables, stationery, Printing and photocopying accessories. Contract Number: ME.014/2021/2022/HQ/G/01	205,110,000.00	Goods	Completed	83.0%	86.0%	70.0%	95.0%	80.0%	82.8%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		46	Motor Vehicle Tyres and Batteries. Contract Number: ME.014/2021/2022/HQ/G/05	62,050,000.00	Goods	Completed	50.0%	67.0%	69.0%	92.0%	70.0%	69.6%
		47	Computer, Fax, Printer, Photocopy Machine, Scanner Machines and Accessories, Printing Materials. Contract Number: ME.014/2021/2022/HQ/G/05	208,811,400.00	Goods	Completed	83.0%	86.0%	70.0%	95.0%	83.0%	83.4%
		48	Furniture and Fittings Contract Number: ME.014/2021/2022/HQ/G/06	117,377,000.00	Goods	Completed	67.0%	57.0%	50.0%	95.0%	67.0%	67.2%
		49	Motor Vehicle Spare Parts Contract Number: ME.014/2021/2022/HQ/G/10	163,778,000.00	Goods	Completed	83%	86%	70%	95%	80%	83%
		50	Food and Refreshments. Contract Number: ME.014/2021/2022/HQ/G/12	238,357,500.00	Goods	Completed	67.0%	33.0%	50.0%	95.0%	75.0%	82.8%
		51	Air Tickets. Contract Number: ME.014/2021/2022/HQ/N C/01	64,300,000.00	Non-Consultancy	Completed	67.0%	36.0%	57.0%	83.0%	83.0%	65,2%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		52	Advertisements and Publications. ME014/2021/2022/HQ/N C/03	38,600,000.00	Non-Consultancy	Completed	70.0%	57.0%	60.0%	67.0%	67.0%	64.2%
9	MINISTRY OF HEALTH	53	Proposed Construction of Office Building for the ministry of health, Community Development, Gender elderly and Children to be built at Mtumba-Dodoma Phase II Contract No. MOHCDGEC/2021-2022/HQ/W/3	23,346,618,260.38	Building	on going	75.0%	71.0%	74.0%	75.0%	on going	74.0%
		54	Proposed Construction of Three storey Maternity Building at Kitete RRH Procurement under Tanzania COVID 19 Social Economic Recovery Plan (TCRP). MOHCDGEC/2021-2022/HQ/W/17	2,699,992,302.60	Building	on going	54.0%	77.0%	48.0%	67.0%	on going	59.0%
		55	Proposed Construction of Health Promotion Centre Procurement under Tanzania COVID 19 Social Economic Recovery Plan (TCRP). Contract No. ME/007/2021-2022/HQ/W/12	2,184,592,221.17	Building	on going	71.0%	77.0%	64.0%	71.0%	on going	69.0%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		56	Provision of Consultancy Services for Designing and Supervision for Construction of Health Promotion Centre. Contract No. ME/007/2021-2022/HQ/C/56	560,000,000.00	Consultancy	on going	65.0%	60.0%	58.0%	58.0%	on going	60.0%
		57	Provision of Consultancy Services for Rehabilitation and Renovation of Mirembe Mental Hospital Procurement under Tanzania COVID 19 Social Economic Recovery Plan (TCRP). Contract No. MOHCDGEC/2021-2022/HQ/C/9	300,000,000.00	Consultancy	on going	73.0%	63.0%	69.0%	58.0%	on going	66.0%
10	MINISTRY OF FOREIGN AFFAIRS AND EAST AFRICA COOPERATION	58	Proposed construction of Office Building (Wing A) for the Ministry of Foreign Affairs and East Africa Cooperation Mtumba Dodoma. ME-013/2021-2022/HQ/W/04	21,940,486,862.12	Building	on going	92.0%	70.0%	89.0%	96.0%	on going	79.0%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		59	Supply of Stationeries and Supply of Office Stationeries and Consumables. LPO00340000PO2200063 & LPO00340000PO2200131	206,868,000.00	Goods	Completed	67.0%	50.0%	58.0%	100.0%	100.0%	76.0%
		60	Supply of Food and Refreshment (Breads). ME-013/2020-2021/HQ/G/17	78,066,912.00	Goods	Completed	50.0%	74.0%	79.0%	100.0%	100.0%	81.0%
		61	Proposed Construction of Chain Link, Storm Water Drainages, Landscaping and Pavement at Ministry of Foreign Affairs Head Quarter Mtumba Dodoma. ME-013/2022-2021/HQ/W/10	259,818,418.00	Civil	Completed	57.0%	38.0%	56.0%	83.0%	40.0%	61.0%
		62	Provision of Cleaning Services. ME.013/2020-2021/HQ/NC/06	99,705,000.00	Non-Consultancy	Completed	71.0%	70.0%	71.0%	50.0%	67.0%	64.0%
		63	Air Travel Ticket	4,608,202,095.00	Non-Consultancy	Completed	86.0%	86.0%	71.1%	75.0%	50.0%	67.0%
		64	Provision of Security services. ME.013/2020-2021/HQ/NC/09 LOT NO. 1	286,560,000.00	Non-Consultancy	Completed	43.0%	12.5%	67.0%	50.0%	67.0%	51.0%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
11	MINISTRY OF ARTS, CULTURE AND SPORTS	65	Proposed construction of Office Building (Wing "A") for Ministry of Culture, Arts and Sports to be built at Mtumba-Dodoma. ME/025/2021/2022/HQ/W/06	24,499,368,903.98	Building	on going	92.0%	81.0%	77.0%	80.0%	on going	83.0%
		66	Proposed Rehabilitation of African liberation Heritage (Ukombozi Building) in Dar es salaam. ME/025/2017/2018/W/05	1,255,200,220.00	Building	on going	79.0%	56.0%	93.0%	90.0%	on going	80.0%
		67	Provision of Consultancy services for design and preparation of working drawings, tender documents and supervision of centre of Excellency/academy at the college of sports development-Malya Mwanza Region. ME/025/2021/2022/HQ/C/04	598,883,912.20	Consultancy	on going	88.0%	81.0%	59.0%	75.0%	on going	76.0%



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		68	Provision of Consultancy services for design and preparation of working drawings, tender documents for Proposed sports and recreational centers to be built in Dodoma, Geita and Dar es Salaam. ME/025/2021/2022/HQ/C/03	1,462,897,676.00	Consultancy	on going	88.0%	81.0%	62.0%	75.0%	on going	77.0%
		69	Proposed Construction of Hostel building at Malya College of Sports Development Mwanza ME/025/2020/2021/HQ/W/04	2,562,032,000.00	Building	on going	92.0%	75.0%	82.0%	90.0%	on going	85.0%
12	MINISTRY OF WATER	70	Provision of Consultancy Services for proposed Construction of Office Building for the Ministry of Water to be built at Mtumba Government City in Dodoma City. ME-011/2021-2022/W/CONTRACT/C/05	234,863,132.00	Consultancy	on going	96.0%	80.0%	53.0%	58.0%	on going	67.0%



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		71	Proposed Construction of Office Building for the Ministry of Water to be built at Mtumba Government City in Dodoma City ME-011 /2021-2022/W/CONTRACT/01	22,957,343,341.80	Building	on going	92.0%	75.0%	82.0%	77.0%	on going	82.0%
		72	Proposed Construction of the Water Resources Centre of Excellence (WRCOE) Building in Dodoma Municipality. ME-011 /2021-2022/W/CONTRACT/02	1,885,111,277.12	Building	on going	92.0%	84.0%	73.0%	80.0%	on going	81.0%
		73	Construction, Testing and Commissioning of Water Supply Schemes to the Towns and Villages of Tinde & Shelui from Lake Victoria Extension Project which includes construction of off-takes, gravity mains, boosting stations, storage reservoirs, distribution network, kiosks and Rehabilitation works. ME-011 /2020-2021/W/CONTRACT/04	24,513,599,222.92	Water Supply	on going	100.0%	87.0%	94.0%	86.0%	on going	92.0%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		74	Construction of Mugango-Kiabakari-Butiama Water Supply Project. ME-011 /2020-2021/W/CONTRACT/01	56,312,412,285.39	Water Supply	on going	100.0%	88.0%	89.0%	79.0%	on going	88.0%
13	JUDICIARY OF TANZANIA	75	Construction of Primary Court Building at Hydom Mbulu. IE 007/2020-2021/HQ/W/16 (LOT1)	424,839,412.00	Building	on going	92.0%	88.0%	83.0%	93.0%	on going	88..82 %
		76	Construction of Primary Courtbuilding at Kimbe Kilindi. IE 007/2020-2021/HQ/W/16 (LOT2)	435,757,574.00	Building	on going	92.0%	92.0%	92.0%	93.0%	on going	92.1%
		77	Construction of District Court-Same Kilimanjaro. IE 007/2020-2021/HQ/W/15 (LOT3)	631,018,865.00	Building	on going	92.0%	90.0%	80.0%	86.0%	on going	85.4%
		78	Construction of District Court-Mwanga Kilimanjaro. IE 007/2020-2021/HQ/W/15 (LOT4)	726,963,269.43	Building	on going	92.0%	90.0%	90.0%	88.0%	on going	89.9%
		79	Construction of Primary Court Building at Chanika DSM. IE 007/2020-2021/HQ/W/16 (LOT6)	438,938,294.42	Building	on going	92.0%	90.0%	86.0%	93.0%	on going	90.1%
14	ETDCO	80	Supply of Bare Conductors under Framework. Contract. No. PA/146/2021-22/HQ/G/02 (Lot 3 & 6)	13,874,662,912.00	Goods	on going	75.0%	90.0%	on going	on going	on going	on going



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		81	Supply of Bare Conductors under Framework. Contract No. PA/146/2021-22/HQ/G/02 (Lot 2 & 4)	17,909,450,000.00	Goods	on going	75.0%	88.0%	on going	on going	on going	on going
		82	Supply of Concrete Poles under Framework. Contract No. PA/146/2021-22/HQ/G/10 (Lot 4 & 5 & 6)	1,451,927,154.38	Goods	on going	75.0%	84.0%	on going	on going	on going	on going
		83	Supply of ABC Conductors Under Framework. Contract No. PA/146/2021-22/HQ/G/03 (Lot 2 & 3)	7,839,576,576.00	Goods	on going	75.0%	86.0%	on going	on going	on going	on going
		84	Supply of 2 X 2.5 MVA, 6.6/0.4KV Transformer and Associated switchgears and Cables. Contract No. PA/146/2021-22/HQ/G/22	1,269,967,486.28	Goods	on going	100.0%	88.0%	on going	on going	on going	on going
		85	Supply of Bolts, Nuts and Washers Under Framework. Contract No. PA/146/2021-22/HQ/G/07 (Lot 2 & 5)	630,268,208.00	Goods	on going	92.0%	88.0%	on going	on going	on going	on going



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		86	Supply of Bolts, Nuts and Washers Under Framework. Contract No. PA/146/2021-22/HQ/G/07 (Lot 4 & 6)	87,405,845.00	Goods	on going	92.0%	92.0%	on going	on going	on going	on going
		87	Supply of Bolts, Nuts and Washers Under Framework. Contract No. PA/146/2021-22/HQ/G/07 (Lot 7)	537,124,341.60	Goods	on going	92.0%	92.0%	on going	on going	on going	on going
		88	Supply of Various Conductors under Framework. Contract No. PA/146/2020-2021/HQ/G/17 (Lot 6,7)	33,733,644,954.00	Goods	Completed	83.0%	90.0%	89.0%	100.0%	71.0%	89.5%
		89	Supply of Various Conductors under Framework. Contract No. PA/146/2020-2021/HQ/G/17 (Lot 4)	14,810,987,120.00	Goods	Completed	83.0%	92.0%	90.0%	100.0%	50.0%	87.9%
		90	Supply of Mobile Phones Handset. Contract No. PA/146/2021-22/HQ/G/26	16,048,000.00	Goods	Completed	100.0%	83.0%	81.0%	100.0%	67.0%	89.3%
15	DAWASA	91	Construction of ground water reservoir, raising main boosting station, storage pump and water supply scheme at Mshikamano. AE/033/2021-2022/W/35	4,852,779,943.50	Civil	on going	91.0%	75.0%	83.0%	90.0%	on going	89.6%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		92	Supply and Installation of Street Solar Power at Vingunguti Waste Water Pond. AE/033/2021-2022/W/19	94,000,000.00	Electrical Works	on going	80.0%	76.0%	85.0%	91.0%	on going	84.4%
		93	Construction of Public Toilet in Dar es Salaam. TZ-DAWASA-222414-CW-RFB	3,274,765,026.00	Building	on going	85.0%	85.0%	93.0%	91.0%	on going	89.6%
		94	Horizontal direction drilling (HDD) works at Gongo la Mboto. AE/033/2021-2022/W/05A	123,000,000.00	Civil	on going	94.0%	86.0%	82.0%	92.0%	on going	88.2%
		95	Desludging and transportation of dry sludge from anaerobic pond 2 at Mikocheni waste water stabilization ponds. AE/033/2020-2021/W/09 LOT 4	168,772,450.00	Waste water	on going	94.0%	86.0%	94.0%	75.0%	on going	86.6%
16	MINISTRY OF LIVESTOCK AND FISHERIES - LIVESTOCK	96	Proposed Construction of Office Building (WING "A") for Ministry of Livestock and Fisheries to be Built at Mtumba, DODOMA.	23,239,197,337.51	Building	on going	92.0%	90.0%	86.0%	91.0%	on going	89.7%



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		97	Provision of Consultancy Services for Design and Supervision of Office Building (WING "A") for Ministry of Livestock and Fisheries to be Built at Mtumba, DODOMA.	1,742,939,799.94	Consultancy	on going	87.0%	63.0%	95.0%	92.0%	on going	84.2%
		98	Proposed Rehabilitation of Livestock Infrastructure at Kizota Secondary Market in DODOMA	260,217,966.00	Building	Completed	92.0%	86.0%	78.0%	90.0%	83.0%	85.8%
		99	Proposed Drilling of Deep Borehole at Makatapura Village in Iringa District Council, IRINGA	172,527,092.00	Civil	on going	82.0%	83.0%	74.0%	75.0%	on going	78.5%
		100	Proposed Rehabilitation of Livestock Infrastructure at Genda Primary Livestock Market in BABATI	269,936,332.96	Building	on going	92.0%	90.0%	59.0%	95.0%	on going	84.0%
17	DART	101	Design and Construction of feeder routes and turning facilities. AE/053/2021/2022/W/03	138,562,680.00	Road	on going	83.0%	79.0%	80.0%	100.0%	on going	87.2%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		102	Maintenance of DART infrastructures (rehabilitation of fence at Kimara terminal, construction of raised generator base, maintenance service pits at Jangwani depot, and installation of directional signages to BRT terminal. AE/053/2021/2022/W/02	287,433,840.00	Building	on going	83.0%	89.0%	90.0%	94.0%	on going	89.7%
		103	Supply and Installation of Power Generator. AE/053/2021/2022/G/12	225,714,000.00	Goods	Completed	100.0%	96.0%	92.0%	92.0%	100.0%	96.0%
		104		117,358,168.50	Goods	Completed	100.0%	78.0%	86.0%	100.0%	71.0%	91.0%
		105	Supply of ICT and office equipment. AE/053/2020/2021/G/26	106,979,980.00	Goods	Completed	100.0%	77.0%	91.0%	100.0%	71.0%	93.0%
18	TANESCO HQ	106	Engineering Design, Supply, Installation, Testing and Commissioning of 400kV Transmission Line from JNHP to Chalinze. PA/001/2020-2021/HQ/W/47. USD: 51,493,039.00 TZS: 39,118,695.241.00	158,371,424,261.10	Electrical Works	on going	100.0%	86.0%	84.0%	96.0%	on going	80.8%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		107	Provision of Consultancy Services for Draining and Refilling of Headrace Tunnel and Shaft at Kihansi Hydropower Plant. PA/001/2020-2021/HQ/C/18. USD: 59,400.00	120,917,474,154.46	Consultancy	on going	86.0%	75.0%	on going	on going	on going	on going
		108	Supply, Installation, Configuration, Testing and Commissioning of Physical Access Control and CCTV Camera in data centre. PA/001/2020-21/HQ/G/163	1,659,124,069.93	Goods	Completed	100.0%	80.0%	96.0%	100.0%	86.0%	92.4%
		109	Supply of Spare parts and consumables for hot gas path inspection for all 6XGAS turbines for Kinyerezi II Gas Power Plant. PA/001/2021-22/HQ/G/106	32,228,514.00	Goods	on going	100.0%	84.0%	on going	on going	on going	92.0%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		110	Execution of the remaining construction works including supply, installation, testing and commissioning of the natural gas based 185MV power plant project – Kinyerezi I Extension. PA/001/2020-21/HQ/W/34 USD: 50,338,263.04 and TZS: 1,722,631,927.01	46,318,000,000.00	Electro-Mechanical	on going	100.0%	84.0%	96.0%	100.0%	on going	95.0%
19	TARURA - KIGOMA	111	Upgrading of Legezamwendo road 0.56Km to Bituminous standard. AE/092/2021/2022/KG/W/01	509,864,505.00	Road	Completed	100.0%	98.0%	95.0%	97.0%	100.0%	97.0%
		112	Upgrading of Mabatini road 0.6Km and Muungano "B" 0.2Km roads to Bituminous Standards. AE/092/2021/2022/KG/W/35	499,999,200.00	Road	Completed	100.0%	98.0%	90.0%	100.0%	100.0%	97.0%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		113	Upgrading of gravel standard of Kalinzi – Milinzi road 10Km and Kalinzi – Matyazo road 5Km. AE/092/2021/2022/KG/W/36	500,000,000.00	Road	Completed	100.0%	98.0%	89.0%	92.0%	100.0%	94.0%
		114	Upgrading to gravel standard of Kalalangabo – Lubaraba 4.2Km, and Construction of Kalalangabo bridge along Kibirizi – Kalalangabo road. AE/092/2021/2022/KG/W/45	404,337,000.00	Road	Completed	95.0%	98.0%	93.0%	83.0%	100.0%	92.0%
		115	Upgrading of Kasulu Town Roads to Bituminous Standard 1.566Km. AE/092/2021/2022/KG/W/15	974,995,590.00	Road	Completed	95.0%	98.0%	87.0%	93.0%	100.0%	93.0%
20	MOEST	116	Proposed Construction of Office Building (WING "A") for MoEST to be Built at Mtumba - Dodoma PHASE II. ME-024/2021-22/HQ/W/04	15,983,440,158.60	Building	on going	100.0%	79.0%	66.0%	67.0%	on going	78.0%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		117	Provision of Consultancy Services for Supervision of the Proposed Construction of Office Building (WING "A") for MoEST PHASE II, ME-024/2021-22/HQ/C/19	581,846,120.00	Consultancy	on going	87.0%	84.0%	71.0%	on going	on going	79.3%
		118	Provision of Consultancy Services for Conducting ESIA, Geotechnical and Topographical Surveys, Design Review and Preparation of Cost Estimates, Preparation of Bidding Documents for Rukwa, Simiyu, Geita, Njombe Regional Vocational Training Services Centres and Supervision of Construction of Rukwa, Geita, Njombe and Simiyu RVTSCs Morogoro Vocational Teachers Training Centres and Four Storey Building at Arusha Technical College. ME-024/2021-22/HQ/C/20	912,835,700.00	Consultancy	on going	87.0%	76.0%	100.0%	on going	on going	87.7%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		119	Provision of Consultancy Services for Design, Review of Schedule of Materials and Supervision of Construction for 10 Dormitories, 2 Lecture Theater and 25 Classrooms in 15 Teachers Training Colleges. ME-024/2021-22/HQ/C/1A	433,004,000.00	Consultancy	Completed	80.0%	69.0%	77.0%	83.0%	56.0%	73.0%
		120	Supply of Assistive Devices and Equipment for Students with Special Needs at 11 Higher Education Institutions. ME-024/2021-22/HQ/G/03COVID	770,000,000.00	Goods	Completed	67.0%	90.0%	52.0%	82.0%	64.0%	71.0%
21	PO - RALG	121	Proposed Construction of Offices Building for PO - RALG (WING A) at Government City. ME/022/2021/2022/CR/05	20,291,116,856.67	Building	on going	92.0%	84.0%	89.0%	92.0%	on going	90.1%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		122	Provision of Consultancy Services for implementation support team for supervision implementation of the ESF INSTRUMENTS OF SEQUIP. ME/022/2021/2022/CR/11	853,918,800.00	Consultancy	on going	74.0%	82.0%	80.0%	50.0%	on going	68.9%
		123	Supply of ICT Equipments for Teachers Resource Centers LOT 1. ME/022/2021/2022/CR/02	1,588,998,620.00	Goods	Completed	92.0%	88.0%	81.0%	75.0%	93.0%	83.3%
		124	Supply of ICT Equipments for Teachers Resource Centers LOT 2. ME/022/2021/2022/CR/03 -	657,888,000.00	Goods	Completed	92.0%	81.0%	70.0%	91.0%	71.0%	81.9%
		125	Procurement of medical Equipment and devices for Health Centres and Dispensaries. ME/022/2021/2022/HQ/G/17	4,475,000,000.00	Goods	on going	92.0%	81.0%	79.0%	on going	on going	83.7%
22	TANZANIA COTTON BOARD	126	Supply of Cotton Pest Control Insecticides. PA/090/2021/2022/G/01	48,350,000,000.00	Goods	Completed	100.0%	92.0%	92.0%	95.0%	92.0%	94.0%
		127	Supply of 50,000 Sprayers. PA/090/2021/2022/G/02	1,120,000,000.00	Goods	Completed	100.0%	77.0%	55.0%	94.0%	80.0%	80.0%



S/N	Entity	Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
128		Supply of 400 Animal Drawn Weeders. PA/090/2021/2022/G/06	71,060,000.00	Goods	Completed	64.0%	50.0%	79.0%	100.0%	83.0%	80.0%
129		Supply of 3,400,000 Cotton Seed Packaging Bags. PA/090/2021/2022/G/10	386,950,000.00	Goods	Completed	100.0%	79.0%	55.0%	100.0%	40.0%	78.0%
130		Supply of 102,000 Kgs of Seed Dressing Chemicals. PA/090/2021/2022/G/12	5,100,000,000.00	Goods	Completed	83.0%	36.0%	86.0%	100.0%	83.0%	84.0%
131		Roofing of Pamba House Musoma. PA/090/2021/2022/G/14	21,938,050.85	Goods	Completed	100.0%	44.0%	83.0%	89.0%	100.0%	86.0%
132		Supply of Planting Ropes. PA/090/2021/2022/G/19	99,822,045.72	Goods	Completed	100.0%	76.0%	68.0%	100.0%	100.0%	88.0%
133		Provision of Security services. PA/090/HQ/2020/2021/N C/08	49,064,400.00	Non-Consultancy	Completed	100.0%	88.0%	75.0%	50.0%	50.0%	71.0%
134		Provision of Cleaning Services. PA/090/HQ/2020/2021/N C/09	25,960,000.00	Non-Consultancy	Completed	100.0%	82.0%	78.0%	100.0%	50.0%	86.0%
135		Provision of Property Management Services. PA/090/HQ/2020/2021/C S/19	84,323,815.59	Consultancy	Completed	100.0%	74.0%	75.0%	100.0%	75.0%	87.0%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
23	BUKOBA MC	136	Provision of Security Services in Bukoba MC HQ & Other Areas in Bukoba MC for 2021/2022 Financial Year. LGA/034/2021-2022/NC/01	44,500,000.00	Non-Consultancy	Completed	86%	82%	100%	100%	100%	95%
		137	Supply of Food and Refreshments. LGA/034/2021-2022/NC/09	37,374,941.00	Non-Consultancy	Completed	100.0%	57.0%	100.0%	100.0%	100.0%	97.0%
		138	Tree Planting Along Bukoba Municipal Specified Roads in Bukoba Municipal Council. LGA/034/2021-2022/NC/25	37,561,620.00	Non-Consultancy	Completed	86.0%	97.0%	93.0%	100.0%	100.0%	95.0%
		139	Supply and Installation of 146 Residential Addresses Poles in Bukoba Municipal Council. LGA/034/2021-2022/NC/25 Lot 2	12,088,400.00	Non-Consultancy	Completed	71.0%	76.0%	100.0%	100.0%	83.0%	90.0%
		140	Supply of Cement, Bricks for Construction. LGA/034/2021-22/G/04	24,555,496.00	Goods	Completed	83.0%	75.0%	100.0%	100.0%	100.0%	94.0%
		141	Supply of Computer accessories and software. LGA/034/2021-22/G/08	13,992,800.00	Goods	Completed	83.0%	92.0%	100.0%	100.0%	100.0%	96.0%
		142	Supply of Desks, Shelves, Tables and Chairs. LGA/034/2021-22/G/12	5,400,000.00	Goods	Completed	100.0%	68.0%	100.0%	100.0%	100.0%	97.0%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		143	Supply of Office Consumables. LGA/034/2021-22/G/35	32,564,300.00	Goods	Completed	100.0%	75.0%	100.0%	100.0%	100.0%	98.0%
		144	Supply of Supply of Tyres and Batteries. LGA/034/2021-22/G/52	6,960,000.00	Goods	Completed	100.0%	70.0%	100.0%	100.0%	100.0%	97.0%
		145	Supply of Bricks Making Machine for Bukoba Municipal Council for 2021/2022 Financial Year. LGA/034/2021-22/G/56	29,325,000.00	Goods	Completed	83.0%	90.0%	100.0%	100.0%	100.0%	96.0%
		146	Supply and Installation of Solar Powered Street Lights along Bukoba Municipal Council Roads for 2021/2022 Financial Year. LGA/034/2021-22/W/01	726,400,000.00	Electrical Works	on going	89.0%	92.0%	on going	on going	on going	on going
		147	Construction of Iburu Lorry Parking at Bukoba Municipal Council for 2021/2022 Financial Year. LGA/034/2021-22/W/03	475,546,846.00	Civil	on going	90.0%	91.0%	on going	on going	on going	on going



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24	TANROADS - KIGOMA	148	Periodic Maintenance along Unpaved Kibondo Police – Mabamba JCT – Burundi border Trunk road, Ngara border - - Nyaronga –Kakonko, Biharamulo border – Nyaronga, Mabamba – Kichananga – Kafura and Mugunzu – Bukililo – Kanonko Regional roads. AE/001/2021-22/KG/W/03	1,226,181,479.60	Road	Completed	100.00 %	89.00 %	92.00%	100.00 %	75.00%	93.00%
		149	Periodic Maintenance along Mnanila-Mbaga-Janda and Buhigwe-Bulimanyi-Kitanga-Kumsenga Regional roads. AE/001/2021-22/KG/W/05	1,038,644,720.00	Road	Completed	100.0%	90.0%	93.0%	97.0%	100.0%	96.0%
		150	Construction of Malagarasi V Box Culvert along Buhigwe-Herushingo-Kumsenga Regional roads. AE/001/2021-22/KG/W/10	96,747,299.00	Road	Completed	100.00 %	90.00 %	86.00%	77.00%	100.00 %	88.00%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		151	Construction of Kakonko Box Culvert along Ngara border-Nyaronga-Kakonko Regional road. AE/001/2021-22/KG/W/11	51,579,194.50	Road	Completed	100.00 %	90.00 %	88.00%	100.00 %	100.00 %	95.00%
		152	Construction of Gwarama II Box Culvert along Ngara border-Kakonko Regional road .AE/001/2021-22/KG/W/12	50,779,194.50	Road	Completed	100.00 %	90.00 %	85.00%	100.00 %	83.00%	93.00%
		153	Periodic Maintenance along Mwandiga-Manyovu, Tabora border-Uvinza-Kidahwe, Katavi/Kigoma border—Kasulu, Mwandiga-Manyovu, Tabora border-Uvinza-Kidahwe, Kigoma-Mwanga-Ujiji Paved Trunk roads. AE/001/2021-22/KG/W/14	3,132,442,000.00	Road	Completed	100.00 %	89.00 %	89.00%	100.00 %	100.00 %	96.00%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		154	Routine & Rucurrent Maintenance of Unpaved Katavi/border-Kanyani-Kasulu and Tabora border-Uvinza Trunk roads, Upgrading to bitumen standard of Katonga-Ujiji, Uvinza town and Nguruka Town Roads. AE/001/2021-22/KG/W/18	987,864,750.00	Road	Completed	100.00 %	89.00 %	90.00%	100.00 %	100.00 %	96.00%
25	TANAPA	155	Procurement of ICT Licenses. PA/037/2021-2022/HQ/NC/48	464,920,000.00	Non-Consultancy	Completed	90.00%	100.00 %	83.00%	50.00%	100.00 %	78.00%
		156	Procurement of Wheel Loader. PA/037/2021-2022/HQ/G/15	775,885,400.00	Goods	on going	83.0%	98.0%	83.0%	90.0%	on going	87.1%
		157	Rehabilitation of 22.2km Kigombe - Swamp Road in BurigiChato National Park. PA/037/2020-2021/HQ/W/104	1,678,965,714.00	Road	on going	82.0%	83.0%	61.0%	94.0%	on going	79.2%
		158	Proposed Renovation of Staff House No. 9 - Corridor Area in Arusha. PA/037/2021-2022/HQ/W/61	64,449,830.00	Building	on going	81.0%	86.0%	70.0%	100.0%	on going	84.2%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		159	Major Rehabilitation and Construction of Drainage Structures along 12.3 km Kigombe - Nkonje Via Biharamulo in Burigi Chato National Park. PA/037/2021-2022/HQ/W/75	802,004,700.00	Road	on going	72.0%	89.0%	67.0%	90.0%	on going	78.2%
		160	Construction of Three No. Visitors House at Horombo Hut (3720 Amls) in Kilimanjaro. PA/037/2020-2021/HQ/W/103	1,790,015,368.00	Building	on going	69.0%	95.0%	76.0%	on going	on going	76.9%
		161	Construction of Six Semidetached 2 in 1 (4 Beds) Bandas in Burigi Chato. PA/037/2020-2021/HQ/W/105	745,247,880.00	Building	on going	81.0%	90.0%	72.0%	97.0%	on going	84.6%
		162	Procurement of Boots. PA/037/2021-2022/HQ/G/79	255,000,000.00	Goods	Completed	75.00%	100.00%	95.00%	100.00%	80.00%	92.00%
		163	Provision of Consultancy Services for Concept Note Design and Financial Viability (Business Plan) for the Southern Circuit Tourism Destination Market Center at Iringa. TZ-TANAPA-19363-CS-CQS (USD 64,487.00)	147,289,272.00	Consultancy	Completed	81.00%	97.00%	82.00%	100.00%	83.00%	89.00%



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26	NCAA	164	Construction of Toilet at Ambon Caves Tanga Region. AE/055/2020-21/HQ/W/15	141,495,813.38	Building	on going	89.0%	93.0%	65.0%	92.0%	on going	79.0%
		165	Rehabilitation Of 38Km Road from Alailai to Naiyobi Lot 2. AE/055/2021_22/HQ/W/03	2,461,186,000.00	Road	Completed	100.0%	87.0%	59.0%	95.0%	70.0%	82.0%
		166	Construction of Information Centre at the Cradle of Human Kind Tower-Olduvai Junction. AE/055/2020-21/HQ/W/17	112,711,136.16	Building	Completed	75.0%	100.0%	90.0%	83.0%	100.0%	90.0%
		167	Supply Of Four (4) Units Agricultural Tractor 75-90hp Lot 1. AE/055/2021-22/HQ/G/03	351,936,000.00	Goods	Completed	100.0%	98.0%	97.0%	88.0%	50.0%	90.0%
		168	Supply of Five Dump Truck 360H 15m3 and two Water Bowser 18m3. AE/055/2021-22/HQ/G/34	2,714,145,587.10	Goods	Completed	90.0%	94.0%	75.0%	57.0%	on going	74.5%
27	BOT	169	Provision of Maintenance and Support Services for Oracle Software License at BOT. PA/082/2020-2021/HQ/G/35	1,048,064,152.82	Goods	Completed	83.0%	90.0%	84.0%	100.0%	67.0%	88.0%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		170	Supply of Network Equipment to Bank of Tanzania. PA/082/2020-2021/HQ/G/49	773,169,335.90	Goods	Completed	92.0%	79.0%	65.0%	100.0%	100.0%	86.0%
		171	Supply of Raised Floor Materials at Bank of Tanzania. PA/082/2020-2021/HQ/G/77	245,810,386.00	Goods	Completed	92.0%	78.0%	70.0%	67.0%	67.0%	71.0%
		172	Supply, Installation, Testing and Commissioning of Track Stopper at BOT. PA/082/2020-2021/HQ/G/20	184,502,689.81	Goods	Completed	75.0%	73.0%	88.0%	95.0%	50.0%	82.0%
		173	Supply of Furniture at Bank of Tanzania. PA/082/2020-2021/HQ/G/13	174,048,418.80	Goods	Completed	83.0%	90.0%	96.0%	83.0%	33.0%	82.0%
		174	Provision of Consultancy Services for Human Resource Functions Audit. PA/082/2019-2020/HQ/C/08	177,000,000.00	Consultancy	Completed	97.0%	78.0%	72.0%	100.0%	50.0%	84.0%
		175	Supply of Hardware Security Module at Bank of Tanzania. PA/082/2020-2021/HQ/G/53	308,874,354.00	Goods	Completed	67.0%	88.0%	77.0%	60.0%	80.0%	71.0%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		176	Supply of Light Fittings at BOT Dar es salaam. PA/082/2021-2022/HQ/G/20	366,180,904.00	Goods	Completed	83.0%	87.0%	67.0%	65.0%	80.0%	78.0%
		177	Provision of Maintenance of Compounds and Gardens at the Bank of Tanzania Residential premises Dar es Salaam. PA/082/2021-2022/HQ/NC/365	143,899,461.60	Non-Consultancy	Completed	58.0%	79.0%	58.0%	33.0%	50.0%	52.0%
		178	Provision of Sanitary and Hygienic Services at the Bank of Tanzania. PA/082/2021-2022/HQ/NC/360	219,675,880.00	Non-Consultancy	Completed	93.0%	78.0%	40.0%	75.0%	80.0%	70.0%
28	TAA	179	Supply of Spare parts for solar AGL System at Dodoma Airports. AE-027/2021-2022/HQ/G/25 USD 334,985.05 VAT Exclusive	774,039,905.50	Goods	Completed	75.0%	90.0%	91.0%	91.0%	86.0%	87.0%
		180	Supply of mechanical spare parts for passenger boarding bridge. AE-027/2020/2021/JNIA/G/34	262,967,888.27	Goods	Completed	92.0%	90.0%	60.0%	82.0%	50.0%	75.0%
		181	Supply of License for Microsoft Office and Window for TAA. AE-027/2020-2021/HQ/G/18	127,994,984.30	Goods	Completed	92.0%	88.0%	93.0%	100.0%	88.0%	94.0%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		182	Maintenance of Runway at Kahama. Contract No. AE-027/2021-2022/SHY/W/05	151,668,639.00	Road	Completed	67.0%	87.0%	91.0%	96.0%	93.0%	87.0%
		183	Maintenance of TAA HQ Building-Rehabilitation of Register store at TAA. AE-027/2021-2022/HQ/W/13	28,594,261.50	Building	Completed	89.0%	89.0%	79.0%	90.0%	94.0%	87.0%
		184	Consultancy Services for undertaking Environmental Audit at Mwanza Airport. AE-027/2021-2022/HQ/C/02	38,291,000.00	Consultancy	on going	86.0%	87.0%	78.0%	on going	on going	82.2%
		185	Provision of staff Transport Services for TMA/TCAA/TAA at JNIA and Ubungu Place. AE-027/2021-2022/HQ/NC/37	1,087,488,000.00	Non-Consultancy	Completed	93.0%	79.0%	95.0%	100.0%	83.0%	93.0%
		186	Provision of Backup Internet Data at JNIA - TB III. AE-027/2020-2021/JNIA/NC/22	77,945,490.00	Non-Consultancy	Completed	93.0%	85.0%	75.0%	100.0%	50.0%	85.0%
29	TRA	187	Supply and Installation of various Furniture for TRA Offices (Lot 02). AE/023/2020-21/HQ/G/14	719,070,000.00	Goods	Completed	92.0%	100.0%	95.0%	91.0%	79.0%	92.0%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		188	The Supply of High Availability Datacenters System (HADC) - Network Additional Equipment for Regions. AE/023/2020-21/HQ/G/52	5,352,097,755.52	Goods	Completed	100.0%	100.0%	95.0%	95.0%	79.0%	95.0%
		189	Supply, Installation and Commissioning of ICT Equipment (Printers and Scanners) - Lot 2. AE/023/2021-22/HQ/G/03	1,199,411,000.00	Goods	Completed	92.0%	100.0%	98.0%	82.0%	64.0%	89.0%
		190	Supply and Installation of various Furniture for TRA Offices (Lot 01). AE/023/2020-21/HQ/G/14	275,480,000.00	Goods	Completed	100.0%	100.0%	98.0%	100.0%	79.0%	97.0%
		191	Provision of Consultancy Services For Conducting Small And Medium Perception Survey. AE/023/2021-22/HQ/C/15	210,000,000.00	Consultancy	Completed	97.0%	88.0%	83.0%	100.0%	75.0%	91.0%
		192	Provision of Software Licence for Advanced E-MIMECAST Security and Data Leakage Protection Tool - MIMECAST. AE/023/2021-22/HQ/N/023	612,556,225.34	Non-Consultancy	Completed	100.0%	93.0%	88.0%	100.0%	100.0%	96.0%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		193	The Provision of Repair and Maintenance of Residential Houses Located on Plot No. 414 at Masaki and Plot No. 363 at Oysterbay in Dar es Salaam. AE/023/2021-22/HQ/W/18	224,302,648.20	Building	Completed	92.0%	97.0%	75.0%	Not assessed	67.0%	87.8%
		194	The Proposed Repair and Maintenance of TRA Houses No. 414 at Masaki Dar es Salaam. AE/023/2021-22/HQ/W/RFQ/01	72,658,500.00	Building	Completed	83.0%	93.0%	86.0%	Not assessed	79.0%	85.3%
		195	Proposed Renovation of TRA Offices at Main Ex-HAZINA Building in Dar es Salaam. AE/023/2020-21/HQ/W/16	211,644,916.23	Building	Completed	95.0%	98.0%	67.0%	94.0%	44.0%	82.0%
		196	Proposed Design and Build for Extension of ITA Administration Block at Mikocheni in Dar es Salaam. AE/023/2020-21/HQ/W/21	1,562,124,592.00	Building	on going	88.0%	95.0%	61.0%	87.0%	on going	82.8%
30	OTR	197	Provision of Security Services. Contract No. IE/040/2020-2021/HQ/NC/07	49,999,999.99	Non-Consultancy	Completed	93.0%	79.0%	86.0%	50.0%	33.0%	70.0%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		198	Provision of Internet Services and MPLS VPN. Contract No. IE/040/2021-2022/HQ/NC/08	61,360,000.00	Non-Consultancy	Completed	100.0%	93.0%	100.0%	75.0%	67.0%	88.0%
		199	Minor Rehabilitation at the office of the Treasury Registrar -Mirambo Building. Contract No. IE/040/2021-2022/HQ/W/01	16,972,294.00	Building	Completed	94.0%	60.0%	88.0%	100.0%	71.0%	88.0%
		200	Renovation of existing Reception at Treasury Registrar's Office Building – Samora Avenue. Contract No. IE/040/2021-2022/HQ/W/01	4,970,000.00	Building	Completed	83.0%	100.0%	90.0%	100.0%	57.0%	89.0%
		201	Supply of Notebooks and Calenders at the Office of the Treasury Registrar. Contract No. IE/040/2021-2022/HQ/G/18	8,071,200.00	Goods	Completed	100.0%	98.0%	100.0%	100.0%	75.0%	97.0%
		202	Supply of Newspaper. Contract No. IE/040/2021-2022/HQ/G/12	12,190,000.00	Goods	Completed	94.0%	96.0%	81.0%	100.0%	75.0%	90.0%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
31	NAOT	203	Construction of Controller and Auditor General (CAG) Residential House at Dodoma. Contract No. IE/001/2020-2021/HQ/W/05	1,709,113,175.63	Building	on going	92.0%	84.0%	89.0%	93.0%	on going	90.4%
		204	Supply of Computer and Photocopiers for the National Audit Office. Contract No. IE/001/2021/2022/HQ/G/07	473,358,594.84	Goods	Completed	100.0%	98.0%	73.0%	100.0%	100.0%	92.0%
		205	Provision of Individual Consultancy Services - Conduct of Language Reviews for Draft Performance Audit Reports. Contract No. IE/001/2021/2022/HQ/C/12	6,000,000.00	Consultancy	Completed	72.0%	72.0%	100.0%	100.0%	100.0%	92.0%
		206	Provision of Individual Consultancy Services - Conduct of Language Reviews for Draft Performance Audit Report. Contract No. IE/001/2021/2022/HQ/C/12	8,000,000.00	Consultancy	Completed	72.0%	72.0%	100.0%	100.0%	100.0%	92.0%
32	ACGEN	207	Supply of Furniture and Fittings - IE/031/2021-2022/HQ/G/01	110,050,000.00	Goods	Completed	92.0%	100.0%	100.0%	100.0%	100.0%	98.0%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		208	Supply, Installation and commissioning of ICT Equipment and Consumables - IE/031/2021-2022/HQ/G/01	302,221,687.17	Goods	Completed	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
		209	Supply of Motor Vehicles - IE/031/2021-2022/HQ/G/10	977,607,502.02	Goods	Completed	100.0%	75.0%	67.0%	100.0%	100.0%	88.0%
		210	Supply of Furniture and Fittings - IE/031/2021-2022/HQ/G/12	70,736,280.00	Goods	Completed	83.0%	100.0%	100.0%	100.0%	100.0%	97.0%
		211	Supply of Generators for Sub Treasury Office in Lindi, Songwe and Pwani.- IE/031/2021-2022/HQ/G/14	170,365,713.45	Goods	Completed	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
		212	Supply of Motor Vehicles Accessories - IE/031/2021-2022/HQ/G/16	13,747,000.00	Goods	Completed	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
		213	Supply of Furniture and Fittings - IE/031/2021-2022/HQ/G/21	60,545,800.00	Goods	Completed	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
		214	Provision of Hygiene Services - IE/031/2020-21/HQ/NC/13	31,690,080.00	Non-Consultancy	Completed	100.0%	100.0%	100.0%	50.0%	100.0%	85.0%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		215	Provision of Consultancy Services to facilitate Accountants on CPA review classes - IE/031/2020-21/HQ/C/01	118,243,388.80	Consultancy	Completed	96.0%	100.0%	87.0%	75.0%	100.0%	89.0%
		216	Provision of Consultancy Services to facilitate preparation of Consolidation Financial Statements - IE/031/2020-21/HQ/C/02	179,000,000.00	Consultancy	Completed	100.0%	100.0%	93.0%	75.0%	100.0%	91.0%
33	MINISTRY OF FINANCE AND PLANNING	217	Supply of Food and Refreshment for the MoFP (GAMD) - ME/004/2021-22/HQ/G/06	19,268,000.00	Goods	Completed	100.0%	88.0%	100.0%	100.0%	100.0%	98.8%
		218	Supply, Installation and Commissioning of Physical Security systems Access Control and CCTV systems at Mtumba Offices for the Ministry of Finance and Planning (VOTE 50) – ME/004/2021-22/HQ/G/19	338,987,210.00	Goods	Completed	100.0%	98.0%	100.0%	100.0%	on going	99.8%



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		219	Supply and Fittings of Executive Red Carpet for Kambarage Conference Hall for The Ministry of Finance and Planning- Dodoma Office (VOTE 50) - Tender No. ME/004/2021-22/HQ/G/26	188,033,000.00	Goods	Completed	100.0%	96.0%	100.0%	100.0%	100.0%	99.6%
		220	Supply and Installation of Air conditions for the Ministry of Finance and Planning Dar es salaam Office (VOTE 50) - ME/004/2021-22/HQ/G/27	144,810,000.00	Goods	Completed	100.0%	96.0%	100.0%	100.0%	100.0%	99.6%
		221	Provision of Documentary services for 2022 Saba Saba Exhibition for The Ministry of Finance and Planning - ME/004/2021-22/HQ/NC/11	43,660,000.00	Non-Consultancy	Completed	93.0%	82.0%	86.0%	67.0%	100.0%	82.7%
34	TANROADS HQ	222	Supply and Installation of Prototype Pedestrian Crossing Safety Radar with Flashing Lights in Selected Schools in Dar es Salaam Region	229,871,212.63	Goods	on going	83.0%	72.0%	57.0%	86.0%	on going	74.0%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		223	Consultancy Services for Economic Study, Detailed Engineering, Design, environmental and Social Impact Assessment and the Preparation of Tender Documents for Rehabilitation of Morogoro - Dodoma Road Section (260Km) including Mkundi and Kibaigwa Fllod Plains	3,058,943,500.00	Consultancy	Completed	86.0%	79.0%	65.0%	100.0%	75.0%	82.0%
		224	Construction of DSM Bus Rapid Transit (BRT) Infrastructure Phase 3 Lot I: Road Works (23.33Km) and Bus Stations along the Road	231,664,120,108.93	Civil	on going	96.0%	96.0%	66.0%	on going	on going	81.0%
		225	Upgrading of Mkange - Tungamaa- Pangani Road Including Pangani Bridge (525Km) to Bitumen Standards Lot 3: Mkange- Mkwaja - Tungamaa (95.2Km) Inclusive of Spur Road (3.7Km) to Kipumbwi	94,538,833,925.31	Road	on going	96.0%	100.0%	79.0%	100.0%	on going	92.0%



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		226	Consultancy Contract for Provision of Services for Baseline Data Collection and Monitoring of the Implementation of environmental and Social Management Plan (ESMP) and Resettlement Action Plan (RAP) for Upgrading of Kabingo-Kasulu-Manyovu (260.6Km) Road to Bitumen Standard	1,116,812,000.00	Consultancy	Completed	73.0%	90.0%	78.0%	100.0%	83.0%	85.0%
35	MSD	227	IE-009/2020/2021/HQ/G/16 8/1 by Anudha Ltd P.O. Box 5983 Arusha	925,990,750.00	Goods	Completed	58.0%	63.0%	48.0%	80.0%	50.0%	61.0%
		228	IE-009/2020/2021/HQ/G/16 8/2 by Philips Distributors Ltd P.O. Box 737 DSM	3,051,000.00	Goods	Completed	58.0%	63.0%	50.0%	65.0%	64.0%	59.0%
		229	IE-009/2020/2021/HQ/G/16 8/3 by Nebula Health Care Limited P.O. Box 10186 DSM	175,658,340.00	Goods	Completed	58.0%	63.0%	50.0%	65.0%	64.0%	59.0%
		230	IE-009/2020/2021/HQ/G/16 8/5 by Crown Health Care (T) Ltd	38,020,000.00	Goods	Completed	58.0%	63.0%	50.0%	65.0%	64.0%	59.0%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		231	IE-009/2020/2021/HQ/G/16 8/6 by Bahari Pharmacy, P.O. Box 40591 DSM	653,681,500.00	Goods	Completed	58.0%	63.0%	50.0%	65.0%	64.0%	59.0%
		232	IE-009/2020/2021/HQ/G/16 8/9 by Lifeline Pharmacy Ltd	3,956,400.00	Goods	Completed	58.0%	63.0%	48.0%	80.0%	50.0%	61.0%
		233	IE-009/2020/2021/HQ/G/16 8/11 by Quayle Dental Manufacturer Ltd - of UK	114,194,310.00	Goods	Completed	58.0%	63.0%	50.0%	80.0%	50.0%	62.0%
		234	IE-009/2020/2021/HQ/G/16 8/13 by Jilichem (T) Ltd P.O. Box 22400 DSM	1,127,000.00	Goods	Completed	58.0%	63.0%	52.0%	65.0%	64.0%	60.0%
		235	IE-009/2020/2021/HQ/G/16 8/14 by Generics & Special Ltd P.O. Box 1469 DSM	3,031,500.00	Goods	Completed	58.0%	63.0%	52.0%	65.0%	64.0%	60.0%
		236	IE-009/2021/2022/HQ/G/12 by Various suppliers, for the Supply of pharmaceuticals to MSD using Framework Agreements	1,867,004,114.82	Goods	Completed	67.0%	54.0%	50.0%	80.0%	50.0%	63.0%



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		237	IE-009/2021/2022/HQ/G/05 for the supply of medical suppliers by Assorted Framework Agreements	12,391,739,555.00	Goods	Completed	75.0%	59.0%	64.0%	60.0%	67.0%	65.0%
		238	IE-009/2020-2021/HQ/G/182 for the supply of Hospital equipment's by Assorted Framework Agreements	4,009,912,976.00	Goods	Completed	40.0%	46.0%	77.0%	50.0%	70.0%	58.0%
		239	IE-009-2020/2021/HQ/153 for the supply of medical equipment by framework agreement	2,524,399,500.00	Goods	Completed	58.0%	64.0%	56.0%	55.0%	83.0%	60.0%
		240	IE-009/2020/2021/HQ/G/68 for the supply of parking materials under framework agreements	224,967,000.00	Goods	Completed	86.0%	62.0%	59.0%	64.0%	67.0%	67.0%
		241	IE-009/2021/2022/HQ/G/68 for the supply of tires by Toyota Tanzania Ltd and Rand tires Ltd	693,651,170.50	Goods	Completed	80.0%	63.0%	67.0%	72.0%	67.0%	71.0%
36	TCRA	242	AE-020/HQ/2020-21/G/37 (Supply and Installation of Storage Server)	280,759,965.22	Goods	Completed	92.0%	89.0%	53.0%	71.0%	50.0%	70.0%
		243	AE-020/HQ/2020-2021/G/26 (Supply of Staff Uniforms)	39,303,440.00	Goods	Completed	100.0%	90.0%	78.0%	100.0%	83.0%	91.0%



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		244	AE-020/HQ/2021-22/G/17 (Supply and Upgrade on Converged Infrastructure)	289,158,498.55	Goods	Completed	83.0%	98.0%	95.0%	80.0%	72.0%	85.0%
		245	AE-020/HQ/2021-2022/G/18 (Supply of Software License for Threat Monitoring System)	139,965,000.00	Goods	Completed	92.0%	87.0%	72.0%	80.0%	100.0%	83.0%
		246	AE-020/HQ/2021-22/W/02 (Repair and Maintenance of TCRA Building) for Lot 1 (Proposed Renovation of Eastern Zone office (Mikocheni)) and Lot 3 (Proposed Partitioning of 7th Floor for managers' office)	131,756,581.20	Building	Completed	100.0%	93.0%	58.0%	100.0%	63.0%	83.0%
37	TRC	247	PA/154/HQ/2020-21/G/28/ Supply of Heavy-Duty Wire, Wire Cutter and Pad Locks for Wagons	74,367,500.00	Goods	Completed	75.0%	94.0%	63.0%	91.0%	83.0%	79.0%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		248	PA/154/HQ/2020-21/G/02/ Supplying of New 22 Passenger Coaches, 2 Re-Railing Equipment and 1 Railway Breakdown Crane For Meter Gauge and Standard Gauge Railway (Lot No. 1: Meter Gauge Railway 22 Passenger Coaches)	34,419,160,382.00	Goods	on going	100.0%	96.0%	88.0%	on going	on going	93.0%
		249	PA/154/HQ/2020-21/NC/05 LOT 1- Hiring of Earth moving Equipment for Rehabilitation of Railway Works Kilosa/Gulwe (excavator-5nos)	380,630,000.00	Non-Consultancy	Completed	100.0%	98.0%	86.0%	75.0%	75.0%	84.0%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		250	PA/154/HQ/2020-21/NC/05 LOT 2-6 Hiring of Earth moving Equipment for Rehabilitation of Railway Works Kilosa/Gulwe -lot 2:Bulldozer D6 or above-2nos, Lot 3: Roller compactor 15T-2Nos, Lot 4:Wheel loader 4m3 or above-3nos, Lot 5: Water bowser 8000lts-1no, Lot 6:Dump Truck (capacity 15m3)-6Nos	998,032,000.00	Non-Consultancy	Completed	100.0%	95.0%	83.0%	67.0%	75.0%	82.0%
38	TPA	251	Maintenance of SPM Calm Buoy Asset No.76 - 3912 - A at Dare Es Salaam Port. AE/016/2019 - 20/HQ/W/05	3,654,117,947.50	Mechanical	on going	86.0%	95.0%	work not started	work not started	work not started	work not started
		252	Supply, Installation and testing of fire control panel and cylinder dry sprinkler powder aerosol (DSPA). AE/016/2021-22/HQ/W/03	61,276,161.00	Goods	Completed	100.0%	84.0%	70.0%	Not assessed	69.0%	81.0%
		253	Construction of Weightbridge Foundation at Ndumbi Port. Contract No. AE/016/2021-22/HQ/W/02	33,900,928.00	Building	Completed	88.0%	86.0%	52.0%	Not assessed	56.0%	71.0%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		254	Supply of sports Gear and Jersey. AE/016/2020 – 21HQ/G/10	130,368,000.00	Goods	on going	92.0%	100.0%	75.0%	73.0%	on going	85.0%
		255	Supply of furniture for Director General residential house at Oysterbay. AE/016/2021-22/HQ/G/17	270,526,800.00	Goods	Completed	75.0%	90.0%	89.0%	68.0%	86.0%	86.0%
		256	Supply of Furniture for Bandari Tower Staff Canteen. AE/016/2020-21/HQ/09	69,711,305.00	Goods	Completed	83.0%	96.0%	84.0%	82.0%	64.0%	82.0%
		257	Provision of various services for Landscaping and Gardening for Director General Residential House of Osterbay. AE/016/2021 – 22/HQ/NC/03	44,066,675.22	Non-Consultancy	Completed	64.0%	67.0%	44.0%	33.0%	67.0%	50.0%
		258	Maintenance of lift and elevator at one stop Centre Building. AE/016/2021-22/HQ/NC/04	189,879,936.00	Non-Consultancy	on going	79.0%	86.0%	80.0%	67.0%	on going	78.0%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
39	TBA	259	AE/012/2021-2022/G/20 LOT II - Supply of cement for the Proposed construction of 150 houses for public Servants at Nzuguni area in Dodoma region and other projects implemented by TBA	1,785,950,000.00	Goods	Completed	92.0%	93.0%	83.0%	95.0%	88.0%	89.9%
		260	AE/012/2021-2022/HQ/G/15 LOT IV - Supply of Aggregates, Chipping, Crusher Dust, Hardcore Stones and Morrum for Various TBA Construction and Rehabilitation Projects in Dar es Salaam Region	808,299,130.00	Goods	Completed	92.0%	95.0%	86.0%	95.0%	90.0%	91.2%
		261	AE/012/2021-2022/HQ/G/15 LOT X - Supply, Installation, Testing and Commissioning of Generator for the Proposed Construction of Referral Hospital at Chato District.	343,500,000.00	Goods	Completed	92.0%	91.0%	82.0%	83.0%	86.0%	85.6%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		262	AE/012/2021-2022/G/15 LOT V - Supply of Painting Materials for Construction Rehabilitation and Minor Works Implemented by TBA	94,926,542.36	Goods	Completed	92.0%	95.0%	84.0%	94.0%	80.0%	89.3%
		263	AE/012/2021-2022/G/76 LOT VI - Supply of Various Building Materials and Hardware for the Proposed Construction of Houses for Public Servants at Nzuguni - Dodoma and Office Block for the President Office, Public Service Management and Good Governance at Government City, Mtumba -Dodoma and other Projects Implemented by TBA.	149,275,069.28	Goods	Completed	92.0%	95.0%	88.0%	95.0%	90.0%	91.8%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		264	AE/012/2021-2022/HQ/G/76 LOT VII - Supply of Sand, Gravelly Soil/Morrumb and Hardcore Stones for Proposed Construction of Houses for Public Servants in Dodoma and Office Building (WING "A") for President's Office Public Servant Management and Good Governance to be built at Mtumba - Dodoma and other Projects Implemented by TBA at Dodoma.	443,260,320.00	Goods	Completed	90.0%	96.0%	86.0%	91.0%	88.0%	89.5%
		265	AE/012/2021-2022/HQ/G/76 LOT VIII - Supply of Safety Gears for the Proposed Construction of Houses for Public Servants and Offices Block for the President Office, Public Service Management at Government City, Mtumba -Dodoma and other Projects Implemented by TBA	102,074,512.32	Goods	Completed	92.0%	93.0%	79.0%	94.0%	90.0%	88.6%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		266	AE/012/2021-2022/HQ/G/76 LOT X - Supply of Electrical Materials for the Proposed Construction of Houses for Public Servants in Dodoma and Office Building (WING "A") for the President's Offices - Public Service Management and Good Governance to be built at Mtumba -Dododma and other projects implemented by TBA	1,011,510,196.78	Goods	Completed	90.0%	93.0%	82.0%	88.0%	88.0%	87.0%
40	ATCL	267	Refurbishment of Residential House at Kijitonyama. PA/100/2021 - 2022/HQ/W/6	82,360,694.82	Building	Completed	100.0%	83.0%	79.0%	81.0%	72.0%	87.0%
		268	Supply of Staff Uniforms Lot 2 (Cabin Crew, Front Desk and Security Uniform). PA/100/2021 - 2022/HQ/G/25	530,231,943.90	Goods	on going	100.0%	96.0%	100.0%	on going	on going	99.0%
		269	Renovation of Electro - Mechanical Systems at Administration Block Jnia Terminal One and JNIA Hangar - DSM. PA/100/2021 - 2022/HQ/W/9	489,085,381.33	Electrical Works	on going	96.0%	98.0%	74.0%	90.0%	on going	89.0%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		270	Renovation of Electro Mechanical Works at KIMAFA, Supply, Installation, Testing and Commissioning of 1000kva,33/4 - 023kv Distribution Transformer Rehabilitation of Main Electrical Distribution Board System, Fire Fighting Electrical System And Fire Detection and Alarm Systems. PA/100/2020 - 2021/HQ/W/16	611,335,733.66	Electrical Works	on going	100.0%	83.0%	83.0%	88.0%	on going	92.0%
		271	Supply of motor Vehicle Tyre. PA/100/2021 - 2022/HQ/G/24	139,051,200.00	Goods	Completed	83.0%	71.0%	75.0%	100.0%	75.0%	81.0%
41	MINISTRY OF INFORMATION, COMMUNICATION & TECHNOLOGY	272	ME.006/2021-2022/HQ/W/03 - Construction of Civil Works Services to NICT BB Site	2,980,347,559.54	Civil	on going	100.0%	86.0%	75.0%	90.0%	on going	87.8%
		273	ME.006/2021-2022/HQ/W/04 - Lot 2 - Construction, Installation and Commissioning of Optic Fibre Cables (OFC) for NICTBB Routes	799,936,396.00	Goods	on going	100.0%	80.0%	77.0%	76.0%	on going	83.3%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		274	ME.006/2021-22/HQ/G/19 - Supply, Installation, Testing and Commissioning of OFC Transmission and Power Equipment for NICT BB Sites	72,519,870,000.00	Goods	on going	100.0%	85.0%	82.0%	on going	on going	89.0%
		275	ME.006/2021-22/HQ/C/02 - Consultancy Services for Expansion and Extension of NICTBB Project Countrywide	3,218,054,464.00	Consultancy	on going	71.0%	98.0%	66.0%	100.0%	on going	83.8%
		276	ME.006/2021-2022/HQ/W/01 - Proposed Construction of Office Building (Wing "A") for the Ministry of Information, Communication and Information Technology to be Built at Mtumba-Dodoma	23,948,057,189.60	Building	on going	96.0%	79.0%	71.0%	93.0%	on going	84.8%
42	TEMESA	277	AE/006/2020/2021/HQ/W/CN-39 for Proposed Construction of Pasengers waiting Lounge, Office, Ticket Booths, Toilets, Fence and Parking	365,088,460.00	Building	on going	58.0%	82.0%	68.0%	59.0%	on going	64.4%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		278	AE/006/2020/2021/HQ/W/CN-29 for Proposed Construction of New TEMESA Workshop in Simiyu	710,713,728.00	Building	on going	67.0%	76.0%	61.0%	88.0%	on going	73.1%
		279	AE/006/2021/2022/HQ/W/CN-28 for Major Rehabilitation of MV. Misungwi in Mwanza	2,574,758,480.69	Mechanical	on going	83.0%	83.0%	80.0%	75.0%	on going	79.6%
		280	AE/006/2021/2022/HQ/W/CN-04 for Major Rehabilitation of MV. Nyerere in Mwanza	1,735,560,000.00	Mechanical	on going	83.0%	72.0%	80.0%	100.0%	on going	86.5%
		281	AE/006/2021/2022HQ/W/03 Category 01 for Major Rehabilitation of MV. Sabasaba in Mwanza	239,905,969.92	Mechanical	on going	56.0%	83.0%	64.0%	95.0%	on going	74.7%
43	TANAPA WESTERN ZONE	282	PA/037/2021/2022/SNP/W/41 for Maintenance of Moru to Kusini 34km Road in Serengeti National Park	328,976,920.00	Road	on going	65.0%	93.0%	47.0%	100.0%	on going	73.9%
		283	PA/037/2021/2022/SNP/W/43 for Construction of Picnic site at Kusini Area (MORU) in Serengeti National Park	157,788,302.00	Building	on going	79.0%	88.0%	67.0%	90.0%	on going	79.4%
		284	PA/037/2021/SNP/2022/W/46 for Construction of 2 in 1 Bandas at Seronera in Serengeti National Park	232,922,324.00	Building	on going	86.0%	88.0%	71.0%	82.0%	on going	79.8%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		285	PA/037/2021/2022/BC/W/48. Major Rehabilitation Works along Madaraja 6 from Ruiza to Nyungwe Road (30km) in Burigi Chato National Park	218,064,000.00	Road	on going	69.0%	89.0%	58.0%	92.0%	on going	75.2%
		286	PA/037/2021/2022/BC/W/50 for Rehabilitation of 15km Nyungwe - Ruhita Road in Burigi - Chato National Park	109,119,792.00	Road	on going	40.0%	93.0%	55.0%	93.0%	on going	68.8%
44	NHC	287	Provision of Consultancy services for Leadership Academy Training Services for Tender No.PA/066/2021-2022/HQ/C/16	59,495,000.00	Consultancy	Completed	97.0%	89.0%	79.0%	75.0%	75.0%	82.0%
		288	Provision of consultancy services for undertaking Geotechnical/soil investigation for the design and construction of GPSA HQ and Regional office for Tender No.PA/066/2021-2022/HQ/C/24	81,530,000.00	Consultancy	Completed	93.0%	88.0%	64.0%	50.0%	50.0%	67.0%
		289	Supply of Furniture and Fittings for Tender No.PA/066/2021-2022/HQ/G/23	435,500,000.00	Goods	Completed	100.0%	100.0%	82.0%	75.0%	89.0%	89.0%



S/N	Entity		Tender/Contract Description	Contract Amount (Tshs)	Category	Status	Planning	Procurement	Contract Implementation	Quality & Quantity	Completion & Closure	Project Overall
		290	Supply and fixing of semi-solid flush door shutters and hardwood door shutters for construction of residential buildings at Buigiri Chamwino and Iyumbu in Dodoma for Tender No.PA/066/2020-2021/HQ/W/16 Lot 7	205,600,004.49	Goods	Completed	100.0%	100.0%	94.0%	75.0%	88.0%	85.0%
		291	Supply and fixing of semi-solid flush door shutters and hardwood door shutters for construction of residential buildings at Buigiri Chamwino and Iyumbu in Dodoma for Tender No.PA/066/2020-2021/HQ/W/Lot 2,4,6,8 and 10	277,500,000.00	Goods	Completed	100.0%	94.0%	73.0%	63.0%	92.0%	85.0%



**Annex 4 - 8: List of contracts with poor performance in either of the performance indicators**

PE Name	No.	Contract Value	Contract Description	Planning, design & tender documentation	Procurement process	Contract Implementation	Quality & quantity of works, goods & services	Project completion & closure	Project Overall
Ministry of Home Affairs	1	1,673,502,546.02	Provision of Consultancy Services for Design and Supervision of Office Building (WING "A") for Ministry of Ministry of Home Affairs to be Built at Mtumba, DODOMA.DODOMA. Contract Number: ME/014/2021/2022/HQ/C/01	36.0%	28.0%	93.0%	90.0%	on going	81.5%
Ministry of Foreign Affairs & East Africa Cooperation	2	286,560,000.00	Provision of Security services. ME.013/2020-2021/HQ/NC/09 LOT NO. 1	43.0%	12.5%	67.0%	50.0%	67.0%	51.0%
MSD	3	4,009,912,976.00	IE-009/2020-2021/HQ/G/182 for the supply of Hospital equipment	40.0%	46.0%	77.0%	50.0%	70.0%	58.0%



PE Name	No.	Contract Value	Contract Description	Planning, design & tender documentation	Procurement process	Contract Implementation	Quality & quantity of works, goods & services	Project completion & closure	Project Overall
			by Assorted Framework Agreements						
TANAPA Western Zone	4	109,119,792.00	PA/037/2021/2022/BC/W/50 for Rehabilitation of 15km Nyungwe - Ruhita Road in Burigi - Chato National Park	40.0%	93.0%	55.0%	93.0%	on going	68.8%
TPDC	5	410,418,162.83	Engineering, Procurement and Construction (EPC) for Natural Gas distribution project in Dar-es-salaam PA/031/2020/2021/W/25	58.0%	47.0%	64.0%	92.0%	78.0%	70.9%
Ministry of Home Affairs	6	238,357,500.00	Food and Refreshments. Contract Number: ME.014/2021/2022/HQ/G/12	67.0%	33.0%	50.0%	95.0%	75.0%	82.8%
	7	64,300,000.00	Air Tickets. ME014/2021/2022/HQ/NC/01	67.0%	36.0%	57.0%	83.0%	83.0%	65,2%
Ministry of Foreign Affairs & East Africa Cooperation	8	259,818,418.00	Proposed Construction of Chain Link, Storm Water Drainages, Landscaping and Pavement at Ministry of Foreign Affairs Head Quarter Mtumba Dodoma ME-013/2022-2021/HQ/W/10	57.0%	38.0%	56.0%	83.0%	40.0%	61.0%



PE Name	No.	Contract Value	Contract Description	Planning, design & tender documentation	Procurement process	Contract Implementation	Quality & quantity of works, goods & services	Project completion & closure	Project Overall
	9	286,560,000.00	Provision of Security services. ME.013/2020-2021/HQ/NC/09 LOT NO. 1	43.0%	12.5%	67.0%	50.0%	67.0%	51.0%
Tanzania Cotton Board	10	5,100,000,000.00	Supply of 102,000 Kgs of Seed Dressing Chemicals. PA/090/2021/2022/G/12	83.0%	36.0%	86.0%	100.0%	83.0%	84.0%
	11	21,938,050.85	Roofing of Pamba House Musoma. PA/090/2021/2022/G/14	100.0%	44.0%	83.0%	89.0%	100.0%	86.0%
Ministry of Health	12	2,699,992,302.60	Proposed Construction of Three storey Maternity Building at Kitete RRH Procurement under Tanzania COVID 19 Social Economic Recovery Plan (TCRP) MOHCDGEC/2021-2022/HQ/W/17	54.0%	77.0%	48.0%	67.0%	on going	59.0%
BOT	13	219,675,880.00	Provision of Sanitary and Hygienic Services at the Bank of Tanzania. PA/082/2021-2022/HQ/NC/360	93.0%	78.0%	40.0%	75.0%	80.0%	70.0%
MSD	14	925,990,750.00	IE-009/2020/2021/HQ/G/168/1 by Anudha Ltd P.O. Box 5983 Arusha	58.0%	63.0%	48.0%	80.0%	50.0%	61.0%
	15	3,956,400.00	IE-009/2020/2021/HQ/G/168/9 by Lifeline Pharmacy Ltd	58.0%	63.0%	48.0%	80.0%	50.0%	61.0%



PE Name	No.	Contract Value	Contract Description	Planning, design & tender documentation	Procurement process	Contract Implementation	Quality & quantity of works, goods & services	Project completion & closure	Project Overall
TPA	16	44,066,675.22	Provision of various services for Landscaping and Gardening for Director General Residential House of Osterbay. AE/016/2021 – 22/HQ/NC/03	64.0%	67.0%	44.0%	33.0%	67.0%	50.0%
TANAPA Western Zone	17	328,976,920.00	PA/037/2021/2022/SNP/W/41 for Maintenance of Moru to Kusini 34km Road in Serengeti National Park	65.0%	93.0%	47.0%	100.0%	on going	73.9%
Tanzania Cotton Board	18	386,950,000.00	Supply of 3,400,000 Cotton Seed Packaging Bags. PA/090/2021/2022/G/10	100.0%	79.0%	55.0%	100.0%	40.0%	78.0%
BOT	19	174,048,418.80	Supply of Furniture at Bank of Tanzania. PA/082/2020-2021/HQ/G/13	83.0%	90.0%	96.0%	83.0%	33.0%	82.0%
TRA	20	211,644,916.23	Proposed Renovation of TRA Offices at Main Ex-HAZINA Building in Dar es Salaam. AE/023/2020-21/HQ/W/16	95.0%	98.0%	67.0%	94.0%	44.0%	82.0%
OTR	21	49,999,999.99	Provision of Security Services. Contract No. IE/040/2020-2021/HQ/NC/07	93.0%	79.0%	86.0%	50.0%	33.0%	70.0%



PE Name	No.	Contract Value	Contract Description	Planning, design & tender documentation	Procurement process	Contract Implementation	Quality & quantity of works, goods & services	Project completion & closure	Project Overall
BOT	22	143,899,461.60	Provision of Maintenance of Compounds and Gardens at the Bank of Tanzania Residential premises Dar es Salaam. PA/082/2021-2022/HQ/NC/365	58.0%	79.0%	58.0%	33.0%	50.0%	52.0%



**Annex 4 - 9: List of Tenders implemented outside TAnEPS**

No.	PE Name	Tender/Contract Description	Procurement Category	Contractor / Supplier/Service Provider	Value (TZS)	Reasons (Why outside TAnEPS)
1	Ministry of Foreign Affairs and East Africa Cooperation	ME-013/2021-2022/HQ/W/04 for Proposed construction of Office Building (Wing A) for the Ministry of Foreign Affairs and East Africa Cooperation Mtumba Dodoma	Works	M/S Corporation Sole Works Superintendent	21,940,486,862.12	No reasons provided by PE
		ME-013/2022-2021/HQ/W/10 for proposed construction of chain link, storm water drainages, landscaping and pavement at Ministry of Foreign Affairs Head Quarter Mtumba Dodoma	Works	Kellog Construction Ltd	259,818,418.00	No reasons provided by PE
		LPO00340000PO2200063 & LPO00340000PO2200131 for supply of stationeries & supply of office stationeries and consumables	Goods	Computer Online T Ltd	206,868,000.00	No reasons provided by PE
		ME-013/2020-2021/HQ/G/17 for supply of food and refreshment (Breads)	Goods	Kweji Investment	78,066,912.00	No reasons provided by PE
		ME-013/2022-2021/HQ/W/10 for proposed construction of chain	Works	Kellog Construction Ltd	259,818,418.00	No reasons provided by



No.	PE Name	Tender/Contract Description	Procurement Category	Contractor / Supplier/Service Provider	Value (TZS)	Reasons (Why outside TANEPS)
		link, storm water drainages, landscaping and pavement at Ministry of Foreign Affairs Head Quarter Mtumba Dodoma				PE
		Air travel ticket	Goods	Shades Of Green Safaris Ltd	4,608,202,095.00	No reasons provided by PE
		ME.013/2020-2021/HQ/NC/06 for Provision Of Cleaning Services	Non-Consultancy	M/S Saiben Consolidated Company Ltd	99,705,000.00	No reasons provided by PE
		ME.013/2020-2021/HQ/NC/09 LOT No. 1 for Provision of Security services	Non-Consultancy	Yange Security Guards Company & Suma Jkt Guards	286,560,000.00	No reasons provided by PE
2	Tanzania Cotton Board	PA/090/2021/2022/G/06: Supply of 400 Animal Drawn Weeders	Goods	Nandra Engineering Works Limited	71,060,000.00	Required Suppliers were few in the market and they were not registered in TANEPS.
		PA/090/2021/2022/G/12: Supply of 102,000 Kgs of Seed Dressing Chemicals	Goods	Meru Agro Tours And Consultants Co. Ltd	5,100,000,000.00	The Accounting Officer directed Kahama Co-operative Union (KACU) to undertake the procurement of Seed Dressing Chemicals as



No.	PE Name	Tender/Contract Description	Procurement Category	Contractor / Supplier/Service Provider	Value (TZS)	Reasons (Why outside TANEPS)
						TCB had no fund at that particular time.
3	Ministry of Culture Arts and Sports	ME/025/2021/2022/HQ/W/06 Proposed construction of office building (wing "a") for ministry of Information, Culture, Arts and sports to be built at Mtumba-Dodoma	Works	No Contractor's Name	24,499,368,903.98	No reasons provided by PE
		ME/025/2017/2018/W/05 Proposed Rehabilitation of African liberation heritage (Ukombozi building) in Dar es salaam	Works	No Contractor's Name	1,255,200,220.00	No reasons provided by PE
		ME/025/2021/2022/HQ/C/04 for Provision of Consultancy services for design and preparation of working drawings, tender documents and supervision of centre of Excellency/academy at the college of sports development- Malya Mwanza Region	Consultancy services	No Consultant's Name	598,883,912.00	No reasons provided by PE
		ME/025/2021/2022/HQ/C/03	Consultancy	No Consultant's Name	1,462,897,676.00	No reasons provided by



No.	PE Name	Tender/Contract Description	Procurement Category	Contractor / Supplier/Service Provider	Value (TZS)	Reasons (Why outside TANEPS)
		Provision of Consultancy services for design and preparation of working drawings, tender documents for Proposed sports and recreational centers to be built in Dodoma, Geita and Dar es Salaam	services			PE
		ME/025/2020/2021/HQ/W/04 Proposed Construction of hostel building at Malya College of Sports Development Mwanza	Works	Force Account- Contractor	2,562,032,000.00	No reasons provided by PE
4	Ministry of Health	Contract No. ME/007/2021-2022/HQ/C/56 – Provision of Consultancy Services for Designing and Supervision for Construction of Health Promotion Centre.	Consultancy services	M/S. Aru Built Environment Consultant Company	560,000,000.00	No reasons provided by PE
5	Ministry of Home Affairs	Proposed Construction of Office Building (WING “A”) for Ministry of Home Affairs to be Built at Mtumba, DODOMA.	Works	National Housing Corporation (Nhc)	22,303,367,636.92	No reasons provided by PE
		Provision of Consultancy Services for Design and Supervision of	Consultancy Services	Tanzania Building Agency (Tba)	1,673,502,546.02	No reasons provided by PE



No.	PE Name	Tender/Contract Description	Procurement Category	Contractor / Supplier/Service Provider	Value (TZS)	Reasons (Why outside TANEPS)
		Office Building (WING "A") for Ministry of Ministry of Home Affairs to be Built at Mtumba, DODOMA.	Consultancy services			
		Office Consumables, stationery, printing and photocopying cost	Goods	Smart Gallery, Deck General Suppliers, Domstar Trading and Bus Consultancy And Others.	205,110,000.00	No reasons provided by PE
		Motor Vehicle Tyres and Batteries	Goods	Members of Staff)	62,050,000.00	No Reasons provided by PE
		Computer, Fax, Printer, Photocopy Machine, Scanner Machines and Accessories, Printing Materials	Goods	Deck General Suppliers, Lot General, Lapatrona. Et Al.	208,811,400.00	No Reasons provided by PE
		Furniture and Fittings	Goods	Members of Staff)	117,377,000.00	No Reasons provided by PE
		Motor Vehicle Spare Parts	Goods	Members of Staff	163,778,000.00	No Reasons provided by PE
		Food and Refreshments	Goods	Members of Staff	238,357,500.00	No Reasons provided by PE



No.	PE Name	Tender/Contract Description	Procurement Category	Contractor / Supplier/Service Provider	Value (TZS)	Reasons (Why outside TANEPS)
		Air Tickets	Non-Consultancy Services	Members of Staff	64,300,000.00	No Reasons provided by PE
		Advertisements and Publications	Non-Consultancy Services	Members of Staff	38,600,000.00	No Reasons provided by PE
6	Ministry of Livestock and Fisheries	Proposed Construction of Office Building (WING "A") for Ministry of Livestock and Fisheries to be Built at Mtumba, DODOMA.	Works	National Housing Corporation (Nhc)	23,239,197,337.51	No Reasons provided by PE
		Proposed Provision of Consultancy Services for Design and Supervision of Office Building (WING "A") for Ministry of Livestock and Fisheries to be Built at Mtumba, DODOMA.	Consultancy Services	Tanzania Building Agency (Tba)	1,742,939,799.94	No Reasons provided by PE
		Proposed Drilling of Deep Borehole at Makatapura Village in Iringa District Council, IRINGA	Works	Dr. Gogo Engineering Company Limited.	172,527,092.00	Initially advertised on TANEPS but no bidder turned up. When advertised outside TANEPS, only one bidder showed up.



No.	PE Name	Tender/Contract Description	Procurement Category	Contractor / Supplier/Service Provider	Value (TZS)	Reasons (Why outside TANEPS)
7	National Bureau of Statistic (NBS)	AE/052/2021/2022/NCS/6Service and maintenance of fire systems (supply of pipes) to Headquarter office Dodoma	Non-Consultancy	Service Provider	4,842,743.00	The company is the manufacturer of the required pipes, NBS plans to report manually through TANEPS
		AE/052/2021/2022/G/10/03Service of generators at headquarter office Dodoma	Non-Consultancy	Service Provider	3,267,856.70	TEMESA is the Government Agency mandated to provide such services, as per Reg.137(1-2) of PPA Act 2011 and Reg 2013 as amended in 2016
		AE/052/2020/2021/W/02 Minor civil works	Works	Specialist Contractor	71,994,396.00	The company was not registered at the time engaging in the contract. The company now is registered in TANEPS and the information is uploaded by using manual data entry in the system
8	Tanzania	PA/031/2020/2021/W/25 for	Works	Gas Company Limited	410,418,162.83	There was no notable



No.	PE Name	Tender/Contract Description	Procurement Category	Contractor / Supplier/Service Provider	Value (TZS)	Reasons (Why outside TANEPS)
	Petroleum Development Corporation (TPDC)	Engineering, procurement and Construction (EPC) for Natural Gas distribution project in Dar-es-salaam		(Gapco)		reason
9	Tanzania Airport Authority (TAA)	AE-027/2021-2022/HQ/G/25 For Supply of Spare parts for solar AGL System At Dodoma Airports	Goods	M/S ADB Safegate BVM/S ADB Safegate BV	774,039,905.50	Due Urgency need of landing during night at Dodoma results on instruction given to TAA from the MOWT (T) through a letter Ref. CCD.182/318/01-A/35 dated 28th January 2020.
10	Dar Rapid Transit (DART) Agency	AE/053/2020/2021/G/26 For Supply of ICT and office equipment	Goods	M/S Computer Connections Limited	106,979,980.00	No reasons provided by PE. The PE is required to give the reason for processing the tender outside the system.
11	Bukoba Municipal Council (BMC)	LGA/034/2021-2022/NC/01 Provision of Security Services in Bukoba MC HQ & Other Areas in Bukoba MC for 2021/2022 Financial Year	Non consultancy	Mutiganzi Security Services	44,500,000.00	Most of BMC procurement activities are through cash generated through own sources. That being the



No.	PE Name	Tender/Contract Description	Procurement Category	Contractor / Supplier/Service Provider	Value (TZS)	Reasons (Why outside TANEPS)
						case the municipal fails to make a bulk procurement at once and depends on FWA through GPSA and TEMESA
		LGA/034/2021-2022/NC/09 Supply of Food and Refreshments	Non consultancy	Various Service Providers Under GPSA Framework Agreement	37,374,941.00	Most of BMC procurement activities are through cash generated through own sources. That being the case the municipal fails to make a bulk procurement at once and depends on FWA through GPSA and TEMESA
		LGA/034/2021-2022/NC/25 Lot 2 Supply and Installation of 146 Residential Addresses Poles in Bukoba Municipal Council	Non consultancy	Bashiru Abasi Katuku	12,088,400.00	Most of BMC procurement activities are through cash generated through own sources. That being the case the municipal fails to make a bulk



No.	PE Name	Tender/Contract Description	Procurement Category	Contractor / Supplier/Service Provider	Value (TZS)	Reasons (Why outside TANEPS)
						procurement at once and depends on FWA through GPSA and TEMESA
		LGA/034/2021-22/G/04 Supply of Cement, Bricks and Construction	Goods	Various Service Providers Under GPSA Framework Agreement	24,555,496.00	Most of BMC procurement activities are through cash generated through own sources. That being the case the municipal fails to make a bulk procurement at once and depends on FWA through GPSA and TEMESA
		LGA/034/2021-22/G/08 Supply of Computer accessories and software	Goods	Various Service Providers Under GPSA Framework Agreement	13,992,800.00	No reasons provided by PE
		LGA/034/2021-22/G/12 Supply of Desks, Shelves, Tables and Chairs	Goods	Various Service Providers Under GPSA Framework Agreement	5,400,000.00	Most of BMC procurement activities are through cash generated through own sources. That being the



No.	PE Name	Tender/Contract Description	Procurement Category	Contractor / Supplier/Service Provider	Value (TZS)	Reasons (Why outside TANEPS)
						case the municipal fails to make a bulk procurement at once and depends on FWA through GPSA and TEMESA
		LGA/034/2021-22/G/35 for Supply of Office Consumables	Goods	Various Service Providers Under GPSA Framework Agreement	32,564,300.00	Most of BMC procurement activities are through cash generated through own sources. That being the case the municipal fails to make a bulk procurement at once and depends on FWA through GPSA and TEMESA
		LGA/034/2021-22/G/52 Supply of Tyres and Batteries	Goods	Various Service Providers Under GPSA Framework Agreement	6,960,000.00	Most of BMC procurement activities are through cash generated through own sources. That being the case the municipal fails to make a bulk



No.	PE Name	Tender/Contract Description	Procurement Category	Contractor / Supplier/Service Provider	Value (TZS)	Reasons (Why outside TANEPS)
						procurement at once and depends on FWA through GPSA and TEMESA
12	Ministry of Education, Science and Technology	Provision of Consultancy Services for Conducting ESIA, Geotechnical and Topographical Surveys, Design Review and Preparation of Cost Estimates, Preparation of Bidding Documents for Rukwa, Simiyu, Geita, Njombe Regional Vocational Training Services Centres and Supervision of Construction of Rukwa, Geita, Njombe and Simiyu RVTSCs Morogoro Vocational Teachers Training Centres and Four Storey Building at Arusha Technical College.	Consultancy Services	Ms Arusha Technical College	912,835,700.00	COVID-19(Instructions issued by Her Excellency Hon. Samia Suluhu Hassan on 10th October, 2021 to use Single Source Method, and exhausting all funds within Nine (9) Months.)
		Provision of Consultancy Services for Design, Review of Schedule of Materials and Supervision of Construction for 10 Dormitories, 2 Lecture Theater and 25 Classrooms in 15 Teachers Training	Consultancy Services	M/S Institute Consulting Bureau - Dit	433,004,000	COVID-19 (Instructions issued by Her Excellency Hon. Samia Suluhu Hassan on 10th October, 2021 to use Single Source Method, and



No.	PE Name	Tender/Contract Description	Procurement Category	Contractor / Supplier/Service Provider	Value (TZS)	Reasons (Why outside TANePS)
		Colleges.				exhausting all funds within Nine (9) Months.)
13	Regional Administration and Local Government (PO -RALG)	Proposed construction of offices building for PO - RALG (WING A) at Government City	Works	Corporation Sole Works Superintendent (Csws)	20,291,116,856.67	No reasons Provided by PE
		Provision of Consultancy Services for implementation support team for supervision implementation of the ESF Instruments of Sequip	Consultancy Services	Tansheq Limited	853,918,800.00	No reasons provided by PE
14	Tanzania National Parks Authority (TANAPA) - HQ	TZ-TANAPA-19363-CS-CQS Provision Of Consultancy Services for Concept Note Design And Financial Viability (Business Plan) for the Southern Circuit Tourism Destination Market Center at Iringa	Consultancy	M/S Stet International (T) Limited	147,289,272	World Bank requirements
15	TANESCO-HQ	PA/001/2020-2021/HQ/W/47 For Engineering Design, Supply, Installation, Testing and Commissioning of 400kV Transmission Line from JNHP to Chalinze	Works	M/S Larsen & Toubro Limited	158,371,424,261	No reasons provided by PE



No.	PE Name	Tender/Contract Description	Procurement Category	Contractor / Supplier/Service Provider	Value (TZS)	Reasons (Why outside TANEPS)
16	Ministry of Information, Communication and Information Technology	ME.006/2021-2022/HQ/W/01 - Proposed Construction of Office Building (Wing "A") for the Ministry of Information, Communication and Information Technology to be Built at Mtumba-Dodoma	Works	MS National Housing Corporation Of P. O. Box 2422, Dodoma	23,948,057,189.60	No reasons provided by PE
17	National Audit Office - HQ	Construction of Controller and Auditor General (CAG) Residential House at Dodoma	Works	M/S Suma JKT	1,709,113,175.63	PE to provide reasons to process tender outside TANEPS
		Provision of Individual Consultancy Services - Conduct of Language Reviews for Draft Performance Audit Reports	Consultancy Services	Dr. Haidari Pascal Misafi	6,000,000.00	PE to provide reasons to process tender outside TANEPS
		Provision of Individual Consultancy Services - Conduct of Language Reviews for Draft Performance Audit Report	Consultancy Services	Dr. Saida Seleman Fundi	8,000,000.00	PE to provide reasons to process tender outside TANEPS
18	Ministry of Finance and Planning (MoFP)	Supply and Fittings of Executive Red Carpet for Kambarage Conference Hall for The Ministry of Finance and Planning-Dodoma Office (VOTE 50) - Tender No.	Goods	M/S Joti Enterprises	188,033,000.00	No reasons provided by PE



No.	PE Name	Tender/Contract Description	Procurement Category	Contractor / Supplier/Service Provider	Value (TZS)	Reasons (Why outside TANEPS)
		ME/004/2021-22/HQ/G/26.				
		Supply and Installation of Air conditions for The Ministry of Finance and Planning Dar es salaam Office (VOTE 50) - ME/004/2021-22/HQ/G/27.	Goods	M/S Mwanga Refrigerator & Air Condition Services	144,810,000.00	No reasons provided by PE
		Provision of Documentary services for 2022 Saba Saba Exhibition for The Ministry of Finance and Planning - ME/004/2021-22/HQ/NC/11.	Non-Consultancy	M/S Ndalini Media Solution Ltd	43,660,000.00	No reasons provided by PE
19	Tanzania Electrical, Mechanical and Electronic Services Agency (TEMESA)	AE/006/2020/2021/HQ/W/CN-39 For Proposed Construction of Pasengers Waiting Lounge, Office, Ticket Booths, Toilets, Fence And Parking	Works	M/S. Corporation Sole Works	365,088,460.00	No reasons provided by PE
		AE/006/2020/2021/HQ/W/CN-29 For Proposed Construction of New TEMESA Workshop In Simiyu	Works	M/S. Corporation Sole Works	710,713,728.00	No reasons provided by PE
		AE/006/2021/2022HQ/W/03 Category 01 For Major Rehabilitation of Mv. Sabasaba In	Works	M/S. Songoro Marine Transport Ltd	239,905,969.92	No reasons provided by PE



No.	PE Name	Tender/Contract Description	Procurement Category	Contractor / Supplier/Service Provider	Value (TZS)	Reasons (Why outside TANEPS)
		Mwanza				
20	Medical Store Department (MSD)	IE-009/2020/2021/HQ/G/168/1	Goods	Anudha Ltd P.O. Box 5983 Arusha	925,990,750.00	No reasons provided by PE
		IE-009/2020/2021/HQ/G/168/2	Goods	Philips Distributors Ltd P.O. Box 737 Dsm	3,051,000.00	No reasons provided by PE
		IE-009/2020/2021/HQ/G/168/3	Goods	Nebula Health Care Limited P.O. Box 10186 Dsm	175,658,340.00	No reasons provided by PE
		IE-009/2020/2021/HQ/G/168/5	Goods	Crown Health Care (T) Ltd	38,020,000.00	No reasons provided by PE
		IE-009/2020/2021/HQ/G/168/6	Goods	Bahari Pharmacy, P.O. Box 40591 Dsm	653,681,500.00	No reasons provided by PE
		IE-009/2020/2021/HQ/G/168/9	Goods	Lifeline Pharmacy Ltd	3,956,400.00	No reasons provided by PE
		IE-009/2020/2021/HQ/G/168/11	Goods	Quayle Dental Manufacturer Ltd - Of UK	114,194,310.00	No reasons provided by PE
		IE-009/2020/2021/HQ/G/168/13	Goods	Jilichem (T) Ltd P.O. Box 22400 Dsm	1,127,000.00	No reasons provided by PE



No.	PE Name	Tender/Contract Description	Procurement Category	Contractor / Supplier/Service Provider	Value (TZS)	Reasons (Why outside TANePS)
		IE-009/2020/2021/HQ/G/168/14	Goods	Generics & Special Ltd P.O. Box 1469 Dsm	3,031,500.00	No reasons provided by PE
		IE-009/2021/2022/HQ/G/12	Goods	M/S. Burhani Procurement Ltd Of P.O. Box 38653.	846,000,000.00	No reasons provided by PE
	Goods		M/S. Burhani Procurement Ltd Of P.O. Box 38653.	96,930,000.00	No reasons provided by PE	
	Goods		M/S. RK Pharmaceuticals Ltd Of P.O. Box 325.	85,593,060.00	No reasons provided by PE	
	Goods		M/S. RK Pharmaceuticals Ltd Of P.O. Box 325.	44,502,808.00	No reasons provided by PE	
	Goods		M/S. RK Pharmaceuticals Ltd Of P.O. Box 325.	70,901,530.00	No reasons provided by PE	
	Goods		M/S. RK Pharmaceuticals Ltd Of P.O. Box 325.	70,908,252.80	No reasons provided by PE	



No.	PE Name	Tender/Contract Description	Procurement Category	Contractor / Supplier/Service Provider	Value (TZS)	Reasons (Why outside TANEPS)
			Goods	RK Pharmaceuticals Ltd Of P.O. Box 325.	71,191,464.02	No reasons provided by PE
			Goods	M/S. Avacare T Pharmaceuticals Ltd.	14,175,000.00	No reasons provided by PE
			Goods	M/S. Bingwa Laboratories Ltd	99,980,000.00	No reasons provided by PE
			Goods	M/S. Bingwa Laboratories Ltd	130,600,000.00	No reasons provided by PE
			Goods	M/S. Philips Distributors Ltd	13,140,000.00	No reasons provided by PE
		IE-009/2021/2022/HQ/G/05	Goods	M/S. Surgimed Medical Suppliers	2,626,571,940.00	No reasons provided by PE
			Goods	M/S Healthium Medtec.	551,326,606.00	No reasons provided by PE
		IE-009/2020-2021/HQ/G/182	Goods	M/S Jeffery Ind. Ltd	787,119,350.00	No reasons provided by PE
			Goods	M/S Narula Export	18,122,160.00	No reasons provided by PE



No.	PE Name	Tender/Contract Description	Procurement Category	Contractor / Supplier/Service Provider	Value (TZS)	Reasons (Why outside TANEPS)
			Goods	M/S Pt Mega Andalan	64,607,966.00	No reasons provided by PE
			Goods	M/S Maya Medical Equipment's Ltd	3,140,063,500.00	No reasons provided by PE
		IE-009-2020/2021/HQ/153	Goods	M/S Guangzhou Medical Equipment's	1,647,053,000.00	No reasons provided by PE
			Goods	M/S Maya Medical Equipment's Ltd	877,346,500.00	No reasons provided by PE
			Goods		877,346,500.00	
		IE-009/2020/2021/HQ/G/68	Goods	M/S Brand Tires Shoppe	224,967,000.00	No reasons provided by PE
			Goods	M/S Toyota T Ltd.	693,651,170.50	No reasons provided by PE
				Total	338,971,644,730.66	

**Annex 4 - 10: List of contracts /projects with high red flags assessed through TANEPS audit**

1	Ministry of Education, Science and Technology (MoEST)
	Tender /Contract Description  Tender No. ME-024/WB-SEQUIP-P170480/235154/2021-22/HQ/G/03 for Supply of Office equipment and consumables – SEQUIP
	Tender /Contract estimated value  TZS 945,000,000.00
	The observed corruption red flags incidences  During the tender evaluation, M/S Evolve Company Limited did not meet the requirement for the submission of audited financial statements for the past three (3) years. The statements submitted were for two (2) years contrary to the Qualification Criteria stated in section 3.1 (ITB Clause 37.1) of the issued tender document but the bidder was considered for the award of contract.
2	Arusha Urban Water Supply and Sanitation Authority (AUWSA)
	Tender /Contract Description  Tender No. AE/029/2021-2022/G/46 for Supply of steel water pipes for Mageri water project - Ngorongoro District
	Tender /Contract estimated value  TZS 480,952,660.21
	The observed corruption red flags incidences  Tender board approved award to M/S Steel Pipes Co. Ltd to Supply 2,990m of Water Steel pipes for Mageri - Loliondo Water Project at a contract amount of TZS 480,952,660.21 VAT Inclusive which was higher than the budgeted estimate of TZS 315,000,000.00 by more than 52.68%. Furthermore, Evaluation Committee recommended either negotiation to be done with the bidder to reduce price or to review the budget estimate to have a realistic budget prior to contract award. Neither budget review nor negotiation was conducted hence the contract was awarded beyond the budget estimate.



3 (a)	<p data-bbox="297 226 964 260">Tanzania National Roads Agency (TANROADS) Kigoma</p> <p data-bbox="297 296 647 329">Tender /Contract Description</p> <p data-bbox="297 365 1414 436">Tender No. AE/001/2021-2022/KG/W/20 for Bridge Preventive along Trunk Roads at Buhigwe District (LABOUR BASE WOMEN CONTRACTORS)</p> <p data-bbox="297 472 699 506">Tender /Contract estimated value</p> <p data-bbox="297 541 516 575">TZS 94,476,500.00</p> <p data-bbox="297 611 834 644">The observed corruption red flags incidences</p> <p data-bbox="297 680 1425 1037">Tender board refused to authorize recommendation for award of contract to Ms African Labour Based Civil Contractors at the cost of TZS 60,904,520.00 on the ground that proposed contractor have been awarded contract for tender No. AE/001/2021-2022/KG/W/13 and AE/001/2021-2022/KG/W/19 in the FY 2021-2022, thus authorized the contract for tender No. AE/001/2021-2022/KG/W/20 to be awarded to the second lowest evaluated bidder M/s Swensi Company Ltd at the cost of TZS. 76,238,360.00. However, there was no criteria in the tender document which stipulated that the lowest evaluated bidder would be disqualified if would have been awarded similar contract/ongoing contract, contrary to Reg. 211 of PPR of 2013.</p> <p data-bbox="297 1115 1300 1148">Due to this incidence, extra amount of TZS 15,333,840.00 will be spent by the entity.</p>
3 (b)	<p data-bbox="297 1178 964 1211">Tanzania National Roads Agency (TANROADS) Kigoma</p> <p data-bbox="297 1247 647 1281">Tender /Contract Description</p> <p data-bbox="297 1316 1425 1556">Tender No. AE/001/2021-22/KG/W/16 for Routine and Recurrent Maintenance along Unpaved Ngara Border - Nyaronga - Kakonko, BiharamuloBrd - Nyaronga, MabambaJct - Mabamba - - Kichananga - Kifura, Mugunzu - Bukililo - Kinonko, Kibondo Police - Mabambajct - Burundi Bordera Regional Road and Rehabilitation of Kitahana - Mabamba, Kifura - Nyaruyoba - Nyange, Minyinya - Nyange, Kibondo - Kumuhama, Opening Buhigwe - Mugeru - Kitanga - Kumsenga and Rehabilitation Buhigwe - Balimanyi - Kumsenga Regional Roads</p> <p data-bbox="297 1591 699 1625">Tender /Contract estimated value</p> <p data-bbox="297 1661 558 1694">TZS 1,586,970,000.00.</p> <p data-bbox="297 1730 834 1764">The observed corruption red flags incidences</p> <p data-bbox="297 1799 1349 1871">Tender Board refused to authorize recommendation for award of contract to M/s. Peter Mulima Company Ltd at the bid price of TZS. 1,625,891,225.60 on the grounds that, the</p>



	<p>proposed contractor have been awarded contract for tender No. AE/001/2021-2022/KG/W/03 and AE/001/2021-2022/KG/W/17 during the financial year 2021-2022 and therefore approved the award to be made to the second lowest evaluated tenderer M/s. Inter Country Contractors at the bid price of TZS. 1,637,727,121.20. However, there was no criteria in the tender document which indicated that the lowest evaluated bidder would be disqualified if would have been awarded similar contract/having any ongoing contracts contrary to Reg. 211 of PPR of 2013.</p> <p>On the basis of the assessment made to this incidence, extra amount of TZS. 11,835,896.20 will be spent by the entity.</p>
4 (a)	<p>Tanzania National Roads Agency (TANROADS) Rukwa</p> <p>Tender /Contract Description</p> <p>Tender No.AE/001/2021-22/RK/W/23 for Bridges Major Repair of Mpete Solid Drift (Ch. 19+300), Lwizi II Box Culvert (Ch. 25+000), Lwanji H (Ch. 1+450) and Molo IV Box Culvert (Ch. 23+500) along Kasansa – Muze, Muze – Mtowisa and Mtowisa - Ilemba Unpaved Regional Roads.</p> <p>Tender /Contract estimated value</p> <p>TZS 920,000,000.00</p> <p>The observed corruption red flags incidences</p> <p>Evaluation Committee recommended contract award to tenderer M/s Andic Limited at TZS. 874,171,500.00. However, Tender Board approved award to the second ranked tenderer M/s Sumry's Enterprises with a higher price of TZS. 1,013,672,400.00 Subject to negotiation. After negotiation, M/s Sumry's Enterprises was awarded the contract at the contract price of TZS. 919,312,500.00 without justification.</p> <p>On the basis of the assessment made to this incidence, extra amount of TZS. 45,141,000.00 will be spent by the entity.</p>
4 (b)	<p>Tanzania National Roads Agency (TANROADS) Rukwa</p> <p>Tender /Contract Description</p> <p>Contract for Tender No. AE/001/2021-22/RK/W/46 for Periodic Maintenance, Recurrent Maintenance, Spot Improvement and Rehabilitation to gravel standard along Ntendo - Muze</p>



	Paved and Unpaved Regional Road.
	Tender /Contract estimated value TZS 1,843, 138,000.00
	The observed corruption red flags incidences  Evaluation Committee recommended contract award to M/s Modern Agrico Limited at the contract price of TZS. 260,348,000.00, However, TB approved award to be made to the second ranked tenderer M/s Andic Limited with a higher bid price of TZS. 298,066,200.00 which was subjected to negotiation. After negotiation, M/s Andic Limited was awarded the contract at contract price of TZS. 280,066,200.00 without any justification. The grounds for not awarding the contract to the lowest evaluated bidder were not stated.  On the basis of the assessment made to this incidence, extra amount of TZS. 19,718,200.00 will be spent by the entity.
5 (a)	Tanzania Petroleum Development Corporation (TPDC)
	Tender /Contract Description  Tender No. PA/031/2021-22/C/01 for Provision of Tax Consultancy Services
	Tender /Contract estimated value  TZS 140,000,000.00
	The observed corruption red flags incidences  Tender evaluation team provided a maximum score to the bidder (M/s KPMG) in the criteria for submitting evidence of performing at least five (5) assignments of similar nature (including name and address of the client from the year 2012 to present). However; M/s KPMG submitted only two similar assignments instead of five
5 (b)	Tanzania Petroleum Development Corporation (TPDC)
	Tender /Contract Description  Tender No. PA/031/2021-22/N/05 for Provision of Billboard advertisement Services
	Tender /Contract estimated value  TZS 35,000,000.00



	<p>The observed corruption red flags incidences</p> <p>Tender evaluation team did not disqualify the bid submitted by M/s Alliance Media Tanzania Limited who did not comply with the criteria stated in the ITT clause 7 of tender document which required a tender validity period not to be less than 60 days. The tender validity Period stated by the said bidder was 30 days only.</p>
6	<p><b>Mtwara Urban Water Supply and Sanitation Authority (MTUWASA)</b></p>
	<p>Tender /Contract Description</p> <p>Tender No. AE/041/2021-2022/HQ/W/76 for Supply of water meters Pipes Fittings and Pumps for Mtwara region Covid 19 projects</p>
	<p>Tender /Contract estimated value</p> <p>TZS 925,000,000.00</p>
	<p>The observed corruption red flags incidences</p> <p>a) The tender was planned to be executed through Restricted National Competitive Tendering (RNCT), but it was advertised as Competitive Quotation whereby three suppliers were invited through the TANEPS.</p> <p>b) The estimated value for the tender was TZS. 925,000,000.00, but the PE used competitive quotation procurement method for goods that is limited to the value not exceeding TZS. 120,000,000.00 per contract.</p> <p>Furthermore, it was noted that the award was granted to three different suppliers who were as follows;</p> <ol style="list-style-type: none"><li>1. Lot 1: Supply of pipes to M/s Lake Pipes Limited for MTUWASA under COVID 19 projects at TZS. 290,638,891.00 VAT inclusive</li><li>2. Lot 2: Supply of pumps to M/s Equiplus Company Limited under COVID 19 projects for TZS. 377,246,236.00 VAT inclusive.</li><li>3. Lot 3: Supply of water meters to MTUWASA under COVID 19 projects for TZS. 142,000,000.00 to M/s JPN General Enterprises Co. Limited.</li></ol>



7	Tanzania National Roads Agency (TANROADS) Kagera
	<p>Tender /Contract Description</p> <p>Tender No. AE/001/2021-22/KGR/W/34 for Periodic Maintenance Works Along Paved Trunk Roads LOT 1: Package 1: Periodic maintenance on paved trunk road along Mutukula - Bukoba and Package 2: Bukoba - Bukoba Port.</p>
	<p>Tender /Contract estimated value</p> <p>TZS 228,240,000.00</p>
	<p>The observed corruption red flags incidences</p> <p>Tender Board on 08/10/2021 approved the contract award to M/S Kajuna Investments Company Limited at a contract price of TZS. 631,043,000.00 VAT inclusive who was the second lowest evaluated bidder with the quoted price of TZS. 752,560,500.005 instead of awarding the contract to the first lowest evaluated bidder M/S Jossam and Co. Ltd who was recommended by the evaluation committee to be awarded the contract at an evaluated tender price of TZS. 670,789,400.00, VAT inclusive without justification.</p>
8 (a)	Tanzania National Roads Agency (TANROADS) Morogoro
	<p>Tender /Contract Description</p> <p>Tender No. AE/001/2021 - 2022/MOR/W/06 for Routine and Recurrent Maintenance along Doma - Ruaha (Morogoro / IringaBrd) (126.08km Paved) Trunk Road T001</p>
	<p>Tender /Contract estimated value</p> <p>TZS 582,600,000.00</p>
	<p>The observed corruption red flags incidences</p> <p>The Evaluation Team recommended award to the first ranked bidder M/s Hari Singh and Sons Co Limited at a contract price of TZS. 572,676,238.46. To the contrary, the Tender Board approved the contract award to second ranked bidder M/s J.P traders Ltd at a contract price of TZS. 624,025,753.00, thus extra amount of TZS 51,349,514.54 will be spent by the entity.</p>
8 (b)	Tanzania National Roads Agency (TANROADS) Morogoro
	<p>Tender /Contract Description</p> <p>Tender No. AE/001/2021 - 2022/MOR/W/12 for Routine and Reccurent Maintenance along Morogoro - Dumila Trunk Road (65.24km Paved) T003</p>



	<p>Tender /Contract estimated value</p> <p>TZS 394,630,000.00</p>
	<p>The observed corruption red flags incidences</p> <p>The Evaluation Team recommended award to the first ranked bidder M/s Mem Enterprises Ltd at a contract price of TZS. 327,697,800.00. To the contrary, the Tender Board approved the contract award to second ranked bidder M/s Peace Construction Co. Ltd. at a contract price of TZS. 363,428,200.00, thus extra amount of TZS 35,730,400.00 will be spent by the entity.</p>
8 (c)	<p><b>Tanzania National Roads Agency (TANROADS) Morogoro</b></p>
	<p>Tender /Contract Description</p> <p>Tender No. AE/001/2021 - 2022/MOR/W/30 for Routine and Reccurent Maintenance (Paved and unpaved), Periodic Maintenance (Unpaved road 26Km) and Bridge Preventive Maintenance (BPM) on Sangasanga - Langali - Kikeo (67.28km) Road, R666</p>
	<p>Tender /Contract estimated value</p> <p>TZS 664,557,000.00</p>
	<p>The observed corruption red flags incidences</p> <p>The Evaluation Team recommended award to the first ranked bidder M/s Mem Enterprises Ltd at a contract price of TZS. 497,348,760.00. To the contrary, the Tender Board approved award to second ranked bidder M/s Msukwa General Enterprises Ltd. at a contract price of TZS. 516,863,600.00, with the ground that M/s Mem Enterprises Ltd was awarded contract No. AE/001/2021-22/MOR/W/15, thus M/s Mem Enterprises Ltd could be facing the challenge of insufficient resources to perform the proposed contract. However, there was no condition which stipulated that in case bidder has any ongoing contract within the entity will not be considered for another contract.</p> <p>On the basis of the assessment made to this incidence, extra amount of TZS. 19,514,840.00 will be spent by the entity.</p>
8 (d)	<p><b>Tanzania National Roads Agency (TANROADS) Morogoro</b></p>
	<p>Tender /Contract Description</p> <p>Tender No. AE/001/2021-2022/MOR/W/40 for Routine and Reccurent Maintenance, Periodic Maintenance and Bridge Preventive Maintenance (BPM) (72.22km), along Miyombo-Lumuma-</p>



	Kidete (Morogoro/Dodoma BRD), R676
	Tender /Contract estimated value  TZS 834,546,000.00
	The observed corruption red flags incidences  The Evaluation Team recommended award to the first ranked bidder M/s Techniques International (T) Ltd. at a contract price of TZS. 654,947,200.00. To the contrary, the Tender Board approved the award of contract to the second ranked bidder M/s Motosach International (T) Ltd. at a contract price of TZS. 663,741,048.00. on the basis of the assessment made to this incidence, extra amount of TZS. 8,793,848.00 will be spent by the entity.
8 (e)	Tanzania National Roads Agency (TANROADS) Morogoro
	Tender /Contract Description  Tender No. AE/001/2021 - 2022/MOR/W/44 for Periodic Maintenance (Paved) along Morogoro - Dodoma Trunk Road. T003
	Tender /Contract estimated value  TZS 3,082,633,000.00
	The observed corruption red flags incidences  The Evaluation Team recommended contract award to first ranked bidder M/s Hari Sigh and Sons Limited at a contract price of TZS. 3,997,480,100.00. To the contrary, the Tender Board approved contract award to the second ranked bidder M/s C.G.I Contractors Ltd. at a contract price of TZS. 4,011,069,800.00, thus caused additional cost which results to loss of public funds amounting to TZS. 13,589,700.00.  Furthermore, the awarded contract was above the tender estimated value
8 (f)	Tanzania National Roads Agency (TANROADS) Morogoro
	Tender /Contract Description  Tender No. AE/001/2021 - 2022/MOR/W/47 for Periodic Maintenance, Spot Improvement (Unpaved), Bridge Major Repair (BMR) Construction of Matale III bridge along Mvomero - Ndole - Kibati - Lusanga, R662, And, Routine and Reccurent Maintenance and Bridge Preventive Maintenance (BPM) on Mvomero - Ndole - Kibati-Lusanga (126.53 km Unpaved) R662



	<p>Tender /Contract estimated value</p> <p>TZS 1,045,648,000.00</p>
	<p>The observed corruption red flags incidences</p> <p>The Evaluation Team recommended award to the first ranked bidder M/s Ghana Building Contractors Limited at a contract price of TZS. 1,034,780,468.00. To the contrary, the Tender Board approved contract award to the second ranked bidder M/s Motosach International (T) Ltd. at a contract price of TZS. 1,043,365,086.00, thus caused additional cost which results to loss of public funds amounting to TZS. 8,584,618.00.</p>
9	<p><b>Korogwe Urban Water Supply and Sanitation Authority</b></p>
	<p>Tender /Contract Description</p> <p>Tender No. AE/096/2021/2022/G/26 for Purchase of Water Meter.</p>
	<p>Tender /Contract estimated value</p> <p>TZS 95,357,800.00</p>
	<p>The observed corruption red flags incidences</p> <p>Initially the quotation was evaluated and the system evaluation report revealed that the lowest evaluated bidder was M/s. Junaco (T) Limited with quotation price of TZS. 91,707,240.00.</p> <p>However, without written justifiable reasons, the quotation was rejected and reevaluated and resulted to TB approval to award the contract to bidder M/s. Peritus Exim Private Ltd at contract sum of TZS. 95,357,800.00.</p>
10	<p><b>Tanzania Fisheries Research Institute (TAFIRI)</b></p>
	<p>Tender /Contract Description</p> <p>Tender No. AE/005/2021-22/DSM/FA/G/02 for supply, installation, and commission of ICT equipment</p>
	<p>Tender /Contract estimated value</p> <p>TZS 31,233,000.00</p>
	<p>The observed corruption red flags incidences</p> <p>The accounting officer awarded a contract to M/s DILOS Investment Limited at the contract</p>



	price of TZS 7,847,000.00 VAT Inclusive instead of awarding the contract to the lowest evaluated bidder, M/s MasuminPrintways and Stationers LTD whose bid was TZS 6,376,000.00 VAT Inclusive which was recommended by the evaluation committee and approved by the Tender board.
11	<p>Rural Water Supply And Sanitation Agency (RUWASA) -Mbeya</p> <p>Tender /Contract Description</p> <p>Tender No. AE/102/2021-2022/MBY/W/35 for Construction of Water Supply Project at Tembela-lyawaya</p> <p>Tender /Contract estimated value</p> <p>TZS 737,001,376.13</p> <p>The observed corruption red flags incidences</p> <p>Evaluation criteria other than stated in the tender document was used to evaluate the tender. The Tender Data Sheet (TDS) Clause 3 and the Instruction to renderers (ITT) No. 3.1 of tender document indicated that the eligible civil engineers of class VI and below and the ones registered with the Contractors Registration Board were eligible for the construction of water supply projects at Tembela-lyawaya.</p> <p>However, during the tender evaluation, the evaluation committee introduced criteria that eligible civil engineers to be of class V and above, contrary to Tender Data Sheet (TDS) Clause 3 and the Instruction to tenderers (ITT) No. 3.1 of tender document. In applying such a criteria, three bidders were disqualified. The disqualified bidders included two bidders who were observed to submit their bids which had lower prices as follows; M/s. Bemfrank (T) Limited with a bid price of TZS. 653,302,398.00 and M/s. Black Dot General Company Ltd. with the bid price of TZS. 441,015,631.98. The incidence of the evaluation committee to use the criteria which was not stated in the tender document lead to M/s. Osaka Stores Ltd who is registered as Class V - Civil works contractor with registration number C5/0305/5/08to be awarded the contract at TZS. 737,001,376.13. On the basis of the assessment made to this incidence, there is a possibility of extra amount of TZS. 295,985,744.15 be spent by the entity.</p> <p>Audit Team is of the view that the use of criteria which was not stated in the tender document bring doubt on the integrity of the tender evaluation exercise.</p>
12(a)	Tanzania Airport Authority (TAA)



	<p>Tender /Contract Description</p> <p>AE-027/2021-2022/HQ/G/29 for Supply of Airport crash fire tender at TAA HQ</p>
	<p>Tender /Contract estimated value</p> <p>1,400,000,000.00</p>
	<p>The observed corruption red flags incidences</p> <p>The TenderEvaluation Committee failed to disqualify the bidder who did not meet the following criteria;</p> <p>Tender Data Sheet (TDS) clause 31 which modified Instructions to Tenderers (ITT) clause 20.2 specified that, authorization document(s) shall be notarized Power of Attorney in a form provided in Section V: [Tendering Forms]. However the bidder submitted Power of Attorney which is not in the format attached in the tender document. The Power of Attorney submitted did not contain a donor and donee party.</p> <p>All the submitted forms were signed by other person than the one provided with the Power of Attorney. The Power of Attorney named Mr. Klaus Hoerschlaeger who will take charge of all matters relating to the tender in question while the forms including form of undertaking by tenderer on Anti-Bribery Policy/Code of Conduct and Compliance Programme were signed by Dr. Gundellabak.</p> <p>Tender securing declaration form, tenderer information form, Historical Contract Non-Performance, Pending Litigation and Litigation History and Conformance to Statutory Requirements, and delivery and completion schedule submitted referred tender No. AE-027/2021-2022/HQ/G/2 instead of AE-027/2021-2022/HQ/G/29, and the documents were signed by the person who was not given the Power of Attorney.</p> <p>The bidder M/s Rosenbauer did not attach tender form which was a mandatory criteria during evaluation.</p>
12(b)	Tanzania Airport Authority (TAA)
	<p>Tender /Contract Description</p> <p>AE-027/2021-2022/HQ/W/12 Construction of Security Fence at Julius Nyerere International</p>



	Airport and Dodoma Airport
	Tender /Contract estimated value 2,573,034,397.50
	The observed corruption red flags incidences  Evaluation committee failed to disqualify the bidder M/s Wesons Engineering Limited and tender board approved the award of contract to the bidder, however M/s Wesons Engineering Limited did not meet the following;  Tender Data Sheet (TDS) clause 6 which modified Instructions to Tenderers (ITT) clause 3.1 stated that, only Tenderers registered as Civil Contractors in Class three and above by the Contractors Registration Board are eligible. However, the evaluation team disqualified M/s Prince General Investment Limited and M/s Cross Investment Limited who were registered as class II and I respectively. The audit revealed that M/s Cross Investment Limited submitted the bid price of TZS 1,089,172,822.29. Due to disqualification of M/s Cross Investment Limited, M/s Wesons Engineering Limited was recommended and approved for award at TZS 2,089,074,802.50. On the basis of the assessment made to this incidence, extra amount of TZS. 999,901,980.21 will be spent by the entity.
12(c)	Tanzania Airport Authority (TAA)
	Tender /Contract Description AE-027/2021-2022/HQ/G/19 Provision of incinerator at JNIA and Mwanza
	Tender /Contract estimated value 70,000,000.00
	The observed corruption red flags incidences  Evaluation committee failed to disqualify the bidder M/s Tanzania Engineering and Manufacturing Design Organization (TEMDO) who was invited through did not meet the following through single source method of procurement;  The bidder submitted Power of Attorney which was incompletely filled. The bidder did not insert Board resolution No, date and year of the board meeting which appointed Eng ElieskiaMjema  Power of Attorney was issued to Eng. ElieskiaMjema while the tender securing declaration was



	<p>signed by Eng. Prof. Frederick C. Kahimbi</p> <p>M/S Tanzania Engineering and Manufacturing Design Organization (TEMDO) submitted price schedule and technical specifications which were not signed by the one with power of attorney. Power of Attorney was issued to Eng. ElieskiaMjema while, price schedule/technical specifications were signed by Eng. Prof. Frederick C. Kahimbi</p> <p>The bidder did not attach quotation submission form instead the bidder attached price schedule</p>
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**Annex 4 - 11: List of contracts /projects with high red flags assessed through performance (Value for Money) audit**

1 (a)	Tanzania Cotton Board (TCB)
	<p>Tender /Contract Description</p> <p>Tender No. ME-024/WB-SEQUIP-P170480/235154/2021-22/HQ/G/03 for Supply of Office equipment and consumables – SEQUIP</p>
	<p>Tender /Contract value</p> <p>TZS 16,000,000,000.00</p>
	<p>The observed corruption red flags incidences</p> <p>TCB carried out due diligence before awarding the contracts to the expected bidders including M/s Multi Agro Trading Main Supplier Ltd and M/s Bens Agro Star Co. Ltd. The due diligence report indicated some complaints on quality of products, financial capacity to perform the task, non-honoring the previous contracts and one of the products not being registered by TPRI. All observed shortcomings were the criteria to be considered during the conduct of due diligence/post qualification as were indicated in the bidding document. Despite the anomalies, the Committee which conducted the due diligence recommended the award of contracts to M/s Multi Agro Trading Main Supplier Ltd and M/s Bens Agro Star Co. Ltd while the required criteria were not met by the nominated suppliers.</p>
1 (b)	Tanzania Cotton Board (TCB)
	<p>Tender /Contract Description</p> <p>Contract No. PA/090/2021/ 2022/G/02: Supply of 50,000 sprayers</p>
	<p>Tender /Contract value</p> <p>TZS 1,120,000,000.00</p>
	<p>The observed corruption red flags incidences</p> <p>The supplier M/s. Bens Agrostar Co. Ltd was awarded the contract at TZS. 1,120,000,000.00. However, on the basis of documents availed to audit team and the information extracted from the TANePS, it was revealed that M/s. Bens Agrostar Co. Ltd was not among the bidders who participated in the respective tender's proceeding.</p>
1 (c)	Tanzania Cotton Board (TCB)



	<p>Tender /Contract Description</p> <p>Contract No. PA/090/2021/2022/G/10: Supply of 3,400,000 Cotton Seed Packaging Bags</p>
	<p>Tender /Contract value</p> <p>TZS 386,950,000.00</p>
	<p>The observed corruption red flags incidences</p> <p>The supplier M/s. Fresho Investment Co. Ltd was awarded the contract at TZS. 386,950,000.00. However, on the basis of documents availed to audit team and the information extracted from the TANEPS, it was revealed that M/s. Fresho Investment Co. Ltd was not among the bidders who participated in the respective tender's proceeding.</p>
1 (d)	<p><b>Tanzania Cotton Board (TCB)</b></p>
	<p>Tender /Contract Description</p> <p>Contract No. PA/090/2021/2022/G/19: Supply of Planting Ropes</p>
	<p>Tender /Contract value</p> <p>TZS 99,822,045.72</p>
	<p>The observed corruption red flags incidences</p> <p>The supplier M/s. Akberalis Hardware &amp; Electric Limited was awarded the contract at TZS. 99,822,045.72. However, on the basis of documents availed to audit team and the information extracted from the TANEPS, it was revealed that M/s. Akberalis Hardware &amp; Electric Limited was not among bidders who participated in respective tender's proceeding.</p>
2	<p><b>Rural Energy Agency (REA)</b></p>
	<p>Tender /Contract Description</p> <p>Contract No. AE/008/2020-21/HQ/W/31 Lot 36 for Construction of Medium and Low Voltage Lines, Installation of Distribution Transformers and Connection of Customers in Un electrified Rural areas in Mainland Tanzania on Turnkey Basis in 24 Regions under Turnkey III Round II – Uyui District in Tabora Region</p>
	<p>Tender /Contract value</p> <p>TZS 47,652,094,901.74</p>



	<p>The observed corruption red flags incidences</p> <p>Submitted Performance Bank Guarantee No MD2109900012C amounting to TZS 4,038,313,128 dated 9th April 2021 being about 8.5% of contract price from KCB Bank is valid until 7th November 2023 instead of 21st February 2024. However, the security is less by 1.5% than the required 10%.</p>
3	<p><b>Tanzania National Parks (TANAPA) Head Quarters</b></p> <p>Tender /Contract Description</p> <p>Contract No. PA/037/2021-2022/HQ/W/75 for Major Rehabilitation and Construction of Drainage Structures Along 12.3km Kigombe - Nkonje Via Biharamulo In Burigi Chato National Park</p> <p>Tender /Contract value</p> <p>TZS 802,004,700.00</p> <p>The observed corruption red flags incidences</p> <p>The box culverts had no base and aprons. The corresponding Bill of Quantities (BoQ) items worth TZS 20,420,000.00 was paid to the contractor M/s. Ansil (T) Ltd.</p>



**Annex 4 - 12: Details of corruption red flags outcomes for audited projects implemented through COVID-19 funds**

No	PE Name	Contract/ Tender description and name of the awarded firm	Contract value (TZS)	Phases/Phase with the corruption red flags			The observed corruption red flags incidences
				Pre Bid	Bidding , Evaluation & Award	Contract Mgt	
1	Mwanza Urban Water Supply and Sanitation Authority (MWAUWASA)	Contract No. AE/042/2021-2022/G/37 for the Supply of Water Pipe Fittings Under COVID-19 Program awarded to M/S Kahama Oil Mills Ltd	273,807,523			√	Pursuant to clause 7 of the Special Conditions of the Contract signed between the supplier M/S Kahama Oil Mills Ltd and MWAUWASA, advance payment was indicated not be paid. However, MWAUWASA effected payment of 50% of the contract amount equivalent to TZS. 136,903,761.50 as an advance payment to the supplier without the submission of the advance payment guarantee.
2	Mkalama DC	Construction of 40 classrooms for Secondary and Primary Schools	772,428,781			√	Mkalama DC through issue voucher No. 03359 indicated that, 280 pieces of iron sheets Gauge 28 were issued to Mwanzeza Secondary School. The same quantity was also recorded in Stores ledger through folio No.2. However, through received/ issue voucher No. No. 0790 it was indicated that, only 260 pieces of iron Sheets Gauge 28 were received at Mwanzeza Secondary School. Therefore, there is mismatching of details for issuing and receiving of the consignment which Mkalama Dc



No	PE Name	Contract/ Tender description and name of the awarded firm	Contract value (TZS)	Phases/Phase with the corruption red flags			The observed corruption red flags incidences
				Pre Bid	Bidding , Evaluation & Award	Contract Mgt	
							failed to provide justifications.
3	Bahi DC	Contract for fixing of Aluminium windows awarded to M/s. James Mandinda	121,830,000			√	Contract for supply and fix of aluminium windows (393Nrs) by M/s. James Madinda, specified window of sizes 1.5m x 1.8m. However during the site inspection conducted for the 73 classes constructed in Bahi District revealed that, most of the windows fixed at Teacher’s Office area have less size i.e., 1.5m x 1.0m than the contracted size of 1.5m x 1.8m. Also, the windows were constructed contrary to the specifications (window schedule) on Architectural drawings No. S/ARC/1CRS/32 of July 2019 which specified Mkongo Casement Window frame size 145mm x 45mm, 6mm clear glass with and including 25x4mm framed flat bars. There is no approval of the Ministry of Education’s Architect, Quantity Surveyor and or Engineer for the design changes.
4	MUWSA	Tende No. AE/039/2021-22/G/39 for supply of HDPE Pipes and Fittings for Magogini and Kimochi	562,905,584		√		M/s Midodoni Hardware was not among the bidders approved by the Tender Board to participate in the tender but was invited to submit the bid. The list of suppliers approved by Tender Board was, Metro Water Services Limited, Najja Hardware, K.S.



No	PE Name	Contract/ Tender description and name of the awarded firm	Contract value (TZS)	Phases/Phase with the corruption red flags			The observed corruption red flags incidences
				Pre Bid	Bidding , Evaluation & Award	Contract Mgt	
		Water Supply Project awarded to M/S Pipes Industries Co. Ltd					Trading, M/S FMK General Merchant and Deviera Trading Company. On the other hand, two bidders who were approved by the tender board namely M/S FMK General Merchant and Deviera Trading Company were not invited.
5	ROMBO DC	Engagement of the local fundi Ms. Simon Joseph Ekarua for the construction of 2 classrooms at Mbomai Secondary School	36,000,000		√		While the procurement process of local fundi at Mbomai secondary school had already commenced, DED through letter with no reference number dated 29/1/2021 instructed Mbomai Secondary to engage Mr. Simon Joseph Ekarua as Contractor for the 2 classrooms at TZS. 36 million. Therefore the local fundi was engaged based on the directives provided by DED and no further procurement process were deployed.
		Engagement of the local fundi Ms. Damian Thadeus Tarimo for crafting chairs at Kelamfua Secondary School	2,000,000		√		On 9/11/2021 the works committee at Kelamfua Secondary School approved the name of the crafter (fundu) Wilhard Mathias Masawe to craft 40 chairs and 40 tables at an agreeable price of 50,000 for both. However, on 15/11/2021 the headmaster of the school entered a contract with Damian



No	PE Name	Contract/ Tender description and name of the awarded firm	Contract value (TZS)	Phases/Phase with the corruption red flags			The observed corruption red flags incidences
				Pre Bid	Bidding , Evaluation & Award	Contract Mgt	
							Thadeus Tarimo (who is also the contractor for the one classroom) for crafting of 40 chairs and 40 tables at a cost of TZS 50,000 for both. No reasons as to why Wilhard Mathias Masawe approved by the works committee on 9/11/2021 was not given a contract. Furthermore, Damian Thadeus Tarimo who was given a contract was not approved by the works Committee.
6	SENGEREM A DC	Supply of iron sheets for the Construction of 45 classrooms for Secondary and Primary Schools and one dormitory by M/s FMJ Hardware	937,942,446		√		M/s FMJ Hardware supplied iron sheets for all schools constructed in the Council while there was no any procurement process deployed contrary to PPA, Cap. 410.
7	SINGIDA DC	Contract No. LGA-11/2021-2022/W/01 for the construction of Intensive Care Unit	383,948,771			√	Advance payment of 30% of contract sum (i.e., TZS 115,184.691.30) was paid to the contractor M/s Kagwa General Suppliers Limited on 24th January 2022 without providing any security contrary to clause 26 of the Special Conditions of



No	PE Name	Contract/ Tender description and name of the awarded firm	Contract value (TZS)	Phases/Phase with the corruption red flags			The observed corruption red flags incidences
				Pre Bid	Bidding , Evaluation & Award	Contract Mgt	
		Building and Three in One House for Health Workers awarded to M/s. Kagwa General Suppliers Limited					<p>Contract. Earlier, the Advance Payment issue was discussed in the negotiation meeting which was held on 29th December 2021 and it was agreed by the parties that the advance payment will not be considered. However, the same was settled contrary to what was agreed during the negotiation.</p> <p>The contractor M/s Kagwa General Enterprise Limited engaged for the construction of Intensive Care Unit Building and Three in One House for Health Workers did not submit the performance security equivalent to 10% of contract sum i.e., TZS 38,394,897.13 in compliance with Clause 27 of the Special Conditions of Contract and there was no any action taken by Singida DC to demand the contractor to submit the required performance security.</p>
8	RUWASA MWANZA-Sengerema	Contract No. AE-102/2021-2022/HQ-C/W/50 for Extension of	930,309,408			√	M/s Mashauri Trading Company did not submit the performance security of 15% of the contract price in the form of Bank Guarantee in compliance with Clause 27 of the Special



No	PE Name	Contract/ Tender description and name of the awarded firm	Contract value (TZS)	Phases/Phase with the corruption red flags			The observed corruption red flags incidences
				Pre Bid	Bidding , Evaluation & Award	Contract Mgt	
	DC	Mayuya - Elikanilo and Lumeya Water Supply schemes and Rehabilitation of Kazilankanda water supply scheme in Sengerema, Buchosa and Ukerewe Districts awarded to M/s Mashauri Trading Company					Conditions of Contract (SCC). The performance security was required to be submitted immediately after contract signing but as of 22/03/2022 the same was not submitted and there was no any initiatives taken by the PE to demand the Contractor to submit the required performance security.
9	ARUSHA ARBUN WATER SUPPLY AND SANITATION AUTHORITY	Contract No. AE/029/2021-2022/G/49 for supply of water pipes and fittings for extension line at bypass Murieti area awarded to M/S Simba Pipes Industries Ltd and M/S Trans Ocean Supplies and AUWSA	575,091,940			v	Suppliers M/S Simba Pipes Industries Limited and M/S Trans Ocean Supplies did not submit performance security as provided in their contracts and AUWSA did not take any action to demand the suppliers to submit the required performance securities. According to their contracts, they were supposed to submit to AUWSA performance security of 10% of the contract price in the form of Bank Guarantee or Insurance Bond.



No	PE Name	Contract/ Tender description and name of the awarded firm	Contract value (TZS)	Phases/Phase with the corruption red flags			The observed corruption red flags incidences
				Pre Bid	Bidding , Evaluation & Award	Contract Mgt	
10	PO-RALG	Tender No.ME.022/2021-2022/HQ/G/22 Lot I for the Supply of ICUs Medical Equipment awarded to M/s Impilo Technologies Ltd with JV DRTECH Co, Ltd, in JV with SITEC Medical Co. Ltd	10,002,622,58		√		<p>M/s Impilo Technologies Limited was recommended for the award of contract for supply of ICU medical equipment-Lot I while the bidder was disqualified in Lot II having similar requirements but were specifically for EMD. On the basis of such similarity, this bidder could be considered for contract award in both Lots (Lot I&amp;II).</p> <p>Based on the assessment made by the audit team on the submitted document detailing the previous contracts performed by M/s Impilo Technologies Limited, the bidder has only vast experience of supplying X- Ray machines. Therefore, during the evaluation, the said bidder was to be disqualified on the ground of not meeting the required criteria in Lot I something which was not done by the tender evaluation committee members and approved by the tender board.</p>
		Tender No.ME.022/2021-2022/HQ/G/22 Lot II for the Supply of Emergency Medical department Devices awarded to M/s Kas Medical Ltd	38,664,090,54				
		Tender No.ME.022/2021-2022/HQ/G/22 Lot III for	10,944,150,100				



No	PE Name	Contract/ Tender description and name of the awarded firm	Contract value (TZS)	Phases/Phase with the corruption red flags			The observed corruption red flags incidences
				Pre Bid	Bidding , Evaluation & Award	Contract Mgt	
		the Supply of digital X-rays awarded to M/s Hypermed Healthcare Ltd					
11	GEITA DC	Engagement of local fundis Kanuti C. Joseph and kalemani Igabangulu at Bugando Secondary School	8,000,000			√	Local Fundis namely Kanuti C. Joseph and Kalemani Igabangulu at Bugando Secondary school were certified and paid TZS. 4,300,000.00 each contrary to the amount stated in their signed contracts. On the basis of their contracts, they were required to be paid TZS. 4,000,000.00 upon the successful completion of their assignments. There was no evidence on whether the amount paid over the contract amount obtained the approval of relevant authorities and there was no evidence on executing the additional works beyond the scope provided.
12	MSD	Tender No. IE-009/2021/2022/HG/G/112 for supply of medical equipment direct from	19,000,000,000.00		√		Clause 13.3(b) of the Instruction to Bidders modified by Clause 14 of the Tender Data Sheet stated that, award was based on a lot and bidders were required to bid for one or more lots but should ensure that all items are quoted in a lot. While carrying



No	PE Name	Contract/ Tender description and name of the awarded firm	Contract value (TZS)	Phases/Phase with the corruption red flags			The observed corruption red flags incidences
				Pre Bid	Bidding , Evaluation & Award	Contract Mgt	
		Manufacturers and Authorized dealers under IMF fund					<p>out tender evaluation exercise, the committee claimed that, none of bidders quoted for all items in a lot as required in the tender document and therefore were not responsive to the tender dossier. However, the audit observed that the claim of the evaluation committee was not true because only one out of seven bidders assessed in detailed evaluation stage did not quote all items.</p> <p>Following this, the evaluation committee decided to evaluate tenders based on items as opposed to the lots contrary to the requirements of the bidding document.</p> <p>The reason for rejection of a tender with respect to the item for “Digital X-Ray Machine” submitted by M/s Neusoft Medical Systems was not appropriate. The evaluation committee found that the bidder did not comply with specifications by indicating specifications which were including lower metrics than those provided in the bid documents. Furthermore, the report cited</p>



No	PE Name	Contract/ Tender description and name of the awarded firm	Contract value (TZS)	Phases/Phase with the corruption red flags			The observed corruption red flags incidences
				Pre Bid	Bidding , Evaluation & Award	Contract Mgt	
							<p>examples on the tube current max was 420mA instead of 600mA or more, and cooling rate max 815KHU instead of 1000KHU. The audit revealed that, these specifications provided as the base for rejection was not part of the Digital X-Ray Machine instead it was for another item (CT-Scan 64 Slices).</p> <p>MSD awarded the framework contracts for 23 items of which their negotiation results were not successful and resulted into the additional funds amounting to TZS 402,945,768.49 for 23 items</p> <p>The audit noted that, on 3rd January 2022, MSD invited three suppliers (M/s Anudha Limited – 9 items, M/s Mokasi Medical System &amp; Electronics Services Ltd – 21 items, and M/s Pacific Diagnostics – 3 items) for negotiation of a total of 33 items. On the basis of negotiation plan, the objective of negotiation was to reduce the prices to the market price established by MSD. For this, MSD set market prices (target prices) for all (33) items to be negotiated. The negotiation exercise was conducted on</p>



No	PE Name	Contract/ Tender description and name of the awarded firm	Contract value (TZS)	Phases/Phase with the corruption red flags			The observed corruption red flags incidences
				Pre Bid	Bidding , Evaluation & Award	Contract Mgt	
							4th January, 2022. The audit revealed that, negotiations with respect to 23 items out of 33 items did not reach to the target/market price set by MSD and therefore were not successful. Despite negotiation being unsuccessful for 23 items, MSD issued the letter of acceptance to the suppliers without confirmation of the additional funds. This resulted to the additional cost amounting to TZS 402,945,768.49 for 23 items per unit. The auditors did not obtain evidence whether the users (Katavi RRH, Sokine RRH, Maweni RRH, Bukoba RRH and Lugalo Military Hospital) were consulted and confirmation to proceed with the negotiated prices provided.
13	RUWASA HQ	Contract No. AE-102/2021-2022/HQ-C/G/06 for supply, Installation and Commission of Pumps for Construction of Water	791,346,600.00			√	Clause 10.1 of the General Conditions of Contract modified by clause 7 of the Special Conditions of Contract required the supplier to submit the performance bond amounting to TZS 39,567,330.00 (5% of the contract sum). However, there was no evidence that the supplier M/s Tribute Energy submitted the same and there was no any initiative taken by RUWASA HQ to



No	PE Name	Contract/ Tender description and name of the awarded firm	Contract value (TZS)	Phases/Phase with the corruption red flags			The observed corruption red flags incidences
				Pre Bid	Bidding , Evaluation & Award	Contract Mgt	
		Supply Projects in five (5) Regions - Mtwara, Lindi, Pwani, Ruvuma, and Morogoro awarded to M/s Tribute Energy					demand the supplier to comply with the requirements of the signed contract.
		Contract No. AE-102/2021-2022/HQ-C/G/09 for supply, Installation and Commission of Pumps for Construction of Water Supply Projects in Four (4) Regions - Mara, Simiyu, Kagera, and Mwanza awarded to M/s DJN Kirenga Supply Co. Ltd	852,337,270.00			√	Clause 10.1 of the General Conditions of Contract modified by clause 7 of the Special Conditions of Contract required the supplier to submit a performance bond amounting to TZS 42,616,863.50 (5% of the contract sum). However, there was no evidence to substantiate whether the supplier DJN Kirenga Supply Co. Ltd submitted the performance bond and there was no any initiative taken by RUWASA HQ to demand the supplier to comply with the requirements of the signed contract.
14	NCAA	AE/055/2021-2022/HQ/TCRP/G/02 LOT	1,629,226,403.09			√	M/s SCANIA TANZANIA LTD through contract No. AE/055/2021-2022/HQ/TCRP/G/02 LOT 1 for Supply of four (4) Units of Dump



No	PE Name	Contract/ Tender description and name of the awarded firm	Contract value (TZS)	Phases/Phase with the corruption red flags			The observed corruption red flags incidences
				Pre Bid	Bidding , Evaluation & Award	Contract Mgt	
		1 for Supply of four Units of Dump Trucks awarded to M/s SCANIA TANZANIA LTD.					Trucks worth TZS, 1629,226,403.09 and Contract No. AE/055/2021-2022/HQ/TCRP/G/02 LOT 2 for Supply of water bowser 18,000 liters worth TZS. 404,964,262.49 was required to submit the performance security in compliance with clause No 7 & 8 of the Special Conditions of Contract. However, the supplier did not comply with the contractual requirements and NCAA did not take initiative to require the supplier to comply with the contractual obligations.
		AE/055/2021-2022/HQ/TCRP/G/02 LOT 2 for Supply of water bowser 18,000 liters awarded to SCANIA TANZANIA LTD.	404,964,262.49				
15	RUWASA ARUSHA	Contract No. AE-102/2021-2022/ARS/C//W/01 for Construction of Water Supply Scheme at Nkure and Extension of Water Supply Scheme at Likamba in Arumeru District	617,000,000.00			v	The Site Camp at Nkure Water Supply Scheme was not established by Contractor as part of the site works in compliance with item 1.3.1.1 of the BOQ that forms part of the contract but payment amounting to TZS 2,500,000 Million was made under IPC No.1 dated 15-03-2022.



No	PE Name	Contract/ Tender description and name of the awarded firm	Contract value (TZS)	Phases/Phase with the corruption red flags			The observed corruption red flags incidences
				Pre Bid	Bidding , Evaluation & Award	Contract Mgt	
		awarded to M/s M/S Advanced Company Limited					





